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A conference presented by the IBA Arab Regional Forum and supported by the IBA Arbitration Committee.

## The Laws of Sports: fast and furious or stable and reliable?

13-14 September 2023

The St Regis Marsa Arabia Island, Doha, Qatar

## Working programme

Headline conference sponsors



الاتحاد القطري لكرة القدم QATAR FOOTBALL ASSOCIATION

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#### **Conference Co-Chairs**

Ghada Darwish Karbon Dr Ghada Darwish Karbon Law Firm, Doha; Vice-Chair, IBA Arab Regional Forum Jalal El Ahdab Bird & Bird, Paris; Member, IBA Mediation Committee Advisory Board, Member, IBA Arab Regional Forum Advisory Board

## Wednesday 13 September

1830 – 2030 Welcome reception Sailors Lounge, St Regis Marsa Arabia Island

## Thursday 14 September

All working sessions will take place in the Ballroom. Sessions will be in English with simultaneous interpretation in to Arabic. If you require interpretation, please collect a headset prior to the start of the session.			
0800 – 1730	<b>Registration</b> Ballroom foyer		
0800 – 0845	Light breakfast and networking Ballroom foyer		
0830 – 0850	Welcome remarks from the Conference Co-Chairs		
0850 – 0900	Address Amir Singh Pasrich I L A Pasrich & Company, New Delhi; IBA Assistant Treasurer / LPD Assistant Treasurer		
0900 – 1030	<ul> <li>Sports economics and dynamics: too fast, too big?</li> <li>Are sports events a typical entertainment business and how is organising a sports event different from organising concert?</li> <li>What makes the sport business so attractive or profitable?</li> <li>Are there shared economic features in all sports and can an investor apply roughly the same business plan cross-fields?</li> <li>Major sports events, Olympic Games or World Cup events: beyond medals and trophies, is the local economic impact worth the investment?</li> <li>Game changers: the grand entrance of private equity and new investors into the world of sports.</li> <li>The brand in sports: what is it, how should it be valued and how different is it from the world of fashion?</li> </ul>		
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#### **MOBILE TELEPHONES**

Delegates are requested to ensure that mobile telephones and any other portable devices are switched to silent in working sessions.

## Thursday continued

- Safeguarding the airwaves: the battle against piracy in broadcasting rights.
- Athletes and coaches: defying the norms of employment and salaries.
- The role of agents and other intermediaries: are they an essential or the weakest link in the chain?
- Looking at the future of sports: are e-sports a new game or sport?
- The NFT revolution: why the sports industry can't resist the digital gold rush.

#### Moderator

Amani Khalifa Freshfields Bruckhaus Deringer, Dubai

Speakers Saleh Alobeidli ICLO, Dubai Simon Chadwick Professor of Sport and Geopolitical Economy, SKEMA Business School, Paris Majed Garoub Law Firm of Majed Garoub, Jeddah Sabin Gherdan Gherdan & Associates Sports Lawyers, Bucharest Caroline Guenneteau Deputy General Counsel, Beln Sports, Paris Victoriano Melero Acting CEO & General Secretary, Paris Saint-Germain FC, Paris Manal Rmeity Legal Counsel, Qatar Stars League, Doha

#### 1030 – 1100 Refreshment break

Ballroom foyer

#### 1100 – 1230 Sports governing bodies: old framework and arising issues

- Why does sport need federations and what are the other key stakeholders in the regulatory frame?
- The rule of law versus soft law: should states regulate sports sectors or should self-regulation prevail?
- The bargaining power of federations versus that of athletes, clubs and governments: who has/is the most muscled body?
- Sport's best/general interest: if federations are not-for-profit associations, what commercial aspects are weighed in?
- How do federations handle the interaction between the local/national level and the international one?
- Is there a governance issue within federations and should the industry reinvent itself to improve decision-making?
- Is corporation or democracy the best model for sports governance?
- What's next for sports governance and how will it address its current challenges?

#### Moderator

Ghada Darwish Karbon Dr Ghada Darwish Karbon Law Firm, Doha; Vice-Chair, IBA Arab Regional Forum

#### Speakers

Marc Cavaliero Former Head of Disciplinary Department, Legal Affairs Division, FIFA, Geneva Pierre Ketterer Regulatory and Governance Director, Fédération Internationale de l'Automobile (FIA), Geneva Hannah McLean Senior Legal Counsel, International Tennis Federation (ITF), Sydney, NSW Victoriano Melero Acting CEO & General Secretary, Paris Saint-Germain FC, Paris Manal Rmeity Legal Counsel, Qatar Stars League, Doha Emily Wisnosky Legal Affairs Manager, International Basketball Federation (FIBA), Lausanne

#### 1230 – 1400 Lunch

Ballroom foyer



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#### 1400 – 1530 Dispute resolution mechanisms for sports conflicts: what's the best fit?

- Confronting the expectations of the user, counsel, arbitrator and centre: perspectives in sports disputes resolution, is everyone happy about the process and the outcome?
- Applying the rule of law versus applying the rule of the game: is the frontier clear or blurred?
- Who sits as arbitrators in sports disputes: are arbitrators good referees?
- Gender equality in sports dispute resolution: better or worse than in commercial arbitration?
- Conflicts of interest in sports arbitration: the same old story?
- Post World-Cup or Olympics construction disputes: are they all about delays?
- Other disputes at the crossroad of sports and commercial laws: the example of sponsorship cases.
- Sports and arbitration: the ideal doubles pairing?
- The arbitrability of sports law disputes: the case of employment contracts.
- Is there room for mediation between litigation and arbitration?
- Are national state courts a better forum for sports-related disputes?
- The specificity of internal dispute resolution mechanisms within international sporting federations.

#### Moderator

Jalal El Ahdab Bird & Bird, Paris; Member, IBA Mediation Committee Advisory Board, Member, IBA Arab Regional Forum Advisory Board

#### Speakers

Rui Botica Santos Coelho Ribeiro e Associados, Lisbon Xavier Favre-Bulle Lenz & Staehelin, Geneva; Co-Chair, IBA Arbitration Committee Dalia Hussein Deputy Director, Cairo Regional Center for International Commercial Arbitration (CRCICA), Cairo Abdulwahab Sadeq Vice-Chair of the Board, National Sports Arbitration Tribunal (NSAT), Kuwait Emma Selfe Sultan Al-Abdulla & Partners, Doha Andrea Sherpa-Zimmermann Legal Counsel, Court of Arbitration for Sport, Lausanne Emily Wisnosky Legal Affairs Manager, International Basketball Federation (FIBA), Lausanne

#### 1530 – 1600 Refreshment break

Ballroom foyer

#### 1600 – 1730

#### International sports, ethics and diplomacy

- How are athletes' rights and duties taken into account in modern sport?
- Gender equality in sports today: is it the beginning of a new era?
- The fight against racism and violence and for integrity: the example of FIFA.
- The specifics of ethics in sports: tools and objectives.
- The fight against doping: an old fight looking for a better outcome today?
- Sport as a soft power: is it a political instrument to further peace?
- Sanctions in sports and international trade: are we talking about the same creatures?

#### Moderator

Brianna Quinn Bird & Bird, Sydney, NSW

#### Speakers

Marc Cavaliero Former Head of Disciplinary Department, Legal Affairs Division, FIFA, Geneva Simon Chadwick Professor of Sport and Geopolitical Economy, SKEMA Business School, Paris Sally Clark Senior Legal Counsel, Integrity and Regulatory, International Cricket Council, Dubai Pierre Ketterer Regulatory and Governance Director, Fédération Internationale de l'Automobile, Geneva Hannah McLean Senior Legal Counsel, International Tennis Federation (ITF), Sydney, NSW Lisa Robinson CEO, Hooves Sport & Saudi Polo Championship for Women, Riyadh

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

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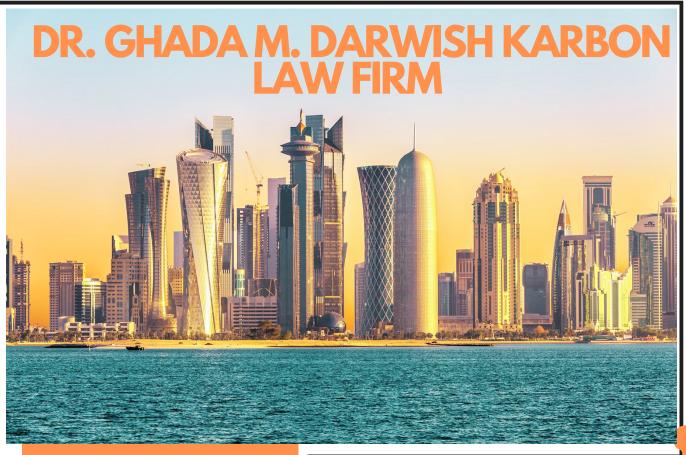


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Dr. Ghada M. Darwish Karbon Law Firm is a local Qatari Law Firm in the state of Qatar for more than 10 years offering legal services to its Local and International clients with matters requiring Corporate, Commercial or Dispute Resolution assistance.

We have legal experience in Regulatory matters, Commercial transactions, Employment issues, Civil, Criminal and Family law disputes.

Our Firm's continued mission to powerfully represent our clients through quality Counsel and Advocacy, to put the interest of our clients at the center of our attention and to provide services that match or pass our clients' expectations while maintaining a knowledge based and sustainable profitable business.

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## "Your Case is Our Case"

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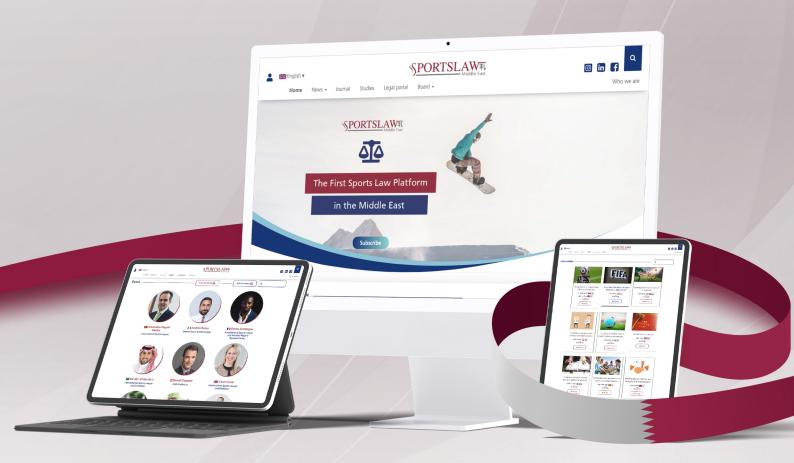
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