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INTERNATIONAL BAR ASSOCIATION CONFERENCE 2026

A conference presented by the IBA Corporate and M&A Law Committee

Asia Pacific Mergers & Acquisitions Conference

9–10 April 2026, The Peninsula Tokyo, Tokyo, Japan

TOPICS INCLUDE:

- Key M&A developments under regulatory controls: reshaping the equilibrium amid the rise of Asia and the Global South
- Navigating the new normal: perspectives on unsolicited M&A and takeover defence in Japan
- Unlocking value: navigating intellectual property in global M&A transactions
- The art of the deal – navigating through the negotiation of common M&A issues
- Headwinds or smooth sailing? Developments and opportunities in the Asian private equity market in 2026
- The future of M&A in the infrastructure sector
- The general counsel's playbook for cross-border M&A – navigating a shifting landscape
- Rescue or raid – investment opportunities and strategies abound for distressed assets?

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6 MARCH 2026 TO RECEIVE
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For more information and to book online visit www.ibanet.org/conference-details/CONF2679

Programme

Conference Co-Chairs

Lee Won Chen *Rahmat Lim & Partners, Kuala Lumpur; Diversity and Inclusion Officer, IBA Corporate and M&A Law Committee*
Kosturi Ghosh *Trilegal, Bengaluru; Conference Quality Officer, IBA Corporate and M&A Law Committee*
Takashi Toichi *TMI Associates, Tokyo*

Host Committee

Osamu Fujiwara *Atsumi & Sakai, Tokyo*
Hisateru Goda *Morrison Foerster, Tokyo*
Keiji Hatano *Sullivan & Cromwell, Tokyo*
Hiroki Kodate *Anderson Mori & Tomotsune, Tokyo*
Haruka Murata *Miura & Partners, Tokyo*
Tomoko Nakajima *Freshfields, Tokyo*
Yuki Oi *Nishimura & Asahi, Tokyo; Young Lawyers' Committee Liaison Officer, IBA Corporate and M&A Law Committee*

Daisuke Sakai *Kitahama Partners, Tokyo*
Kenichi Sekiguchi *Mori Hamada & Matsumoto, Tokyo; Vice Chair, Corporate Membership Subcommittee, IBA Corporate and M&A Law Committee*
Norihiro Sekiguchi *Oh-Ebashi LPC & Partners, Tokyo*
Jonathan G Stradling *Simpson Thacher & Bartlett, Tokyo*
Akemi Suzuki *Nagashima Ohno & Tsunematsu, Tokyo*
Takashi Toichi *TMI Associates, Tokyo*

Thursday 9 April

Additional delegate networking lounge

Hei Fung Terrace (2F)

To enhance networking opportunities and delegate comfort, a dedicated delegate networking lounge will be available on Thursday from 1000 – 1600.

Hei Fung Terrace, located on 2F, one floor below the conference room, will be available exclusively for IBA delegates. The space provides a quieter setting for informal meetings, one-to-one discussions and networking during these hours. Coffee, tea and light snacks will be available for delegates to enjoy. During the scheduled lunch break, lunch will be served in the Ginza Ballroom (3F), with a Chinese buffet also available in this space for delegates.

0730 – 1800 **Registration**

0800 – 0830 **Welcome coffee/tea**

0830 – 0840 **Opening remarks**

0840 – 0910 **Keynote speech**

Jonathan Wallace *Mitsubishi UFJ Morgan Stanley Securities, Tokyo*

0910 – 1020 Session one

Key M&A developments under regulatory controls: reshaping the equilibrium amid the rise of Asia and the Global South

The panel will explore how tightening regulatory controls on mergers and acquisitions are transforming deal-making in a world where economic power is shifting toward Asia and the broader Global South. It will look at how competition authorities and foreign investment review bodies are becoming more assertive and more coordinated across borders. Finally, it will analyse whether the global M&A landscape is moving from a historically West centric reference point toward a more multipolar regulatory equilibrium, and what that means for businesses, advisers and policymakers.

Moderator

Audrey Chen *Junhe, Beijing; Publications Officer, IBA Corporate and M&A Law Committee*

Headline social event sponsors

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NAGASHIMA

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ASSOCIATES

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Speakers

Gene Oh Kim *Kim & Chang, Seoul*
Yoshiyuki Kizu *Nishimura & Asahi, London*
Jackie Lin *Tsar & Tsai Law Firm, Taipei*
Edwin Northover *Debevoise & Plimpton, Hong Kong SAR*
Shejal Verma *Nagashima Ohno & Tsunematsu, Tokyo*

1020 – 1040 Fireside chat with US Treasury Assistant Secretary for Investment Security

Bertrand Cardi *Darros Villey Maillot Brochier, Paris; Co-Chair, IBA Corporate and M&A Law Committee*
Chris Pilkerton *Assistant Secretary for Investment Security, US Treasury Department, Washington DC*

This fireside chat with the head of the US investment screening authority will discuss the role and processes of the Committee on Foreign Investment in the United States (CFIUS) as well as the Outbound Investment Security Program, including practical considerations for counsel advising clients on making filings in the United States.

1040 – 1100 Coffee/tea break

1100 – 1130 Standalone speech

Hiroyuki Sameshima *Corporate System Division Director, Economic and Industrial Policy Bureau, Ministry of Economy, Trade and Industry, Tokyo*

1130 – 1240 Session two

Navigating the new normal: perspectives on unsolicited M&A and takeover defence in Japan

Governance reforms and rising shareholder activism have helped facilitate a rapid surge in unsolicited takeover attempts in Japan in recent years. As in many jurisdictions, hostile M&A is no longer 'taboo' and is becoming a real possibility for Japanese corporations. As a result, it has become ever more important for companies and advisers representing targets, acquirors and investors to understand the various tactics that may be employed by potential bidders and defensive measures that are available to corporations. In this session, the panel of seasoned practitioners, including financial and strategic communications advisers, will discuss key trends and developments relating to unsolicited takeovers in Japan and how they compare to other jurisdictions. Within these, there will be an emphasis on the Ministry of Economy, Trade and Industry's (METI) new takeover guidelines, the increasingly important role of shareholder activist campaigns and evolving defensive tactics in Japan and around the world. The panelists will draw on their expertise and provide practical insights into how various players may consider and effectively navigate such situations.

Moderator

Ron Chen *Wachtell Lipton Rosen & Katz, New York; Treasurer; IBA Corporate and M&A Law Committee*

Speakers

Shabarika Ajitkumar *Corrs Chambers Westgarth, Sydney*
Jochen Legewie *Kekst CNC, Tokyo*
Yuki Oi *Nishimura & Asahi, Tokyo; Young Lawyers' Committee Liaison Officer, IBA Corporate and M&A Law Committee*
Yoshihiko Yano *Goldman Sachs, Tokyo*

1240 – 1340 Lunch

1340 – 1345 Address by IBA President

Claudio Visco *Lipani Legal & Tax, Milan; IBA President*

1345 – 1500 Session three

Unlocking value: navigating intellectual property in global M&A transactions

Intellectual property (IP) assets are increasingly at the heart of M&A transactions, driving value and shaping deal structures across industries and jurisdictions. This panel brings together leading experts from the US, UK, South Korea, the Philippines and Japan to explore the critical issues and emerging trends in managing intellectual property rights in cross-border deals. Subjects will include effective IP due diligence, strategies for risk allocation and valuation, handling complex licensing arrangements, addressing data and technology transfer challenges and navigating local legal nuances. The session will also highlight practical approaches to post-completion integration and dispute resolution, equipping dealmakers with the tools to unlock and protect IP value in a rapidly evolving global landscape.

Moderator

Ying Wang *Simmons & Simmons, Singapore*

Speakers

Keith Berets *Cooley, Denver*
Nagako Oe *TMI Associates, Tokyo*
Tim Redman *Macfarlanes, London*
Jong Kwon Ryoo *Yulchon, Seoul*
Melissa Angela G Velarde *ACCRALAW, Taguig*

Conference reception sponsor



Kindly supported by



Thursday continued

1500 – 1615 Session four

The art of the deal – navigating through the negotiation of common M&A issues

This session will take the form of an interactive negotiation of an international M&A transaction by counsel for the seller and buyer. Successful negotiation is an art that comes naturally to some, but must be learnt by most of us. This session will provide a unique opportunity to witness and question the negotiation positions, perspectives and alternatives of M&A counsel from several jurisdictions as they work to develop the best deal available, thus highlighting key strategies and pitfalls to avoid.

Moderator

Sergio Sánchez Solé *Garrigues, Madrid; Member, IBA Corporate and M&A Law Committee Advisory Board*

Speakers

Yurika Inoue *Mori Hamada & Matsumoto, Tokyo; Asia Pacific Regional Forum Liaison Officer, IBA Healthcare and Life Sciences Law Committee*

Charandeep Kaur *Trilegal, New Delhi; Member, IBA SPPI Council Advisory Board*

GJ Ligelis Jr *Cravath Swaine & Moore, New York*

Yoav Sade *Meitar Liquornik Geva Leshem Tal, Ramat Gan*

Nicholas Soh *Allen & Gledhill, Singapore*

1615 – 1645 **Coffee/tea break**

1645 – 1800 Session five

Headwinds or smooth sailing? Developments and opportunities in the Asian private equity market in 2026

The private equity market is facing overlapping and interdependent challenges that are shaping business opportunities for private equity funds in Asia and globally. (Geo)political challenges, tough exit environments and fundraising conditions are affecting transaction structures as well as deal terms, paving the way not only for new markets and target sectors, but also for new financing strategies and alliances. The discussion will focus on how the markets have adapted to these challenges, the shifting focus of private equity funds in Asian markets, newfound opportunities and projected developments for 2026.

Moderator

Ralf Morshäuser *Gleiss Lutz, Munich; Senior Vice Chair, IBA Corporate and M&A Law Committee*

Speakers

Pierre-Luc Arsenault *Kirkland & Ellis, Hong Kong SAR*

Reeba Chacko *Cyril Amarchand Mangaldas, Bangalore*

Jacqueline Chan *Milbank, Singapore*

Raku Raku *Anderson Mori & Tomotsune, Tokyo*

Peng Tan *Fangda Partners, Beijing*

1830 – 2000 **Conference reception**

Peter Restaurant

24F, The Peninsula Tokyo

This event is open to all registered delegates and registered guests; please indicate attendance during registration.

Friday 10 April

0830 – 1245 **Registration**

0900 – 1015 Session six

The future of M&A in the infrastructure sector

Unsurprisingly, in the current geopolitical environment, the energy and infrastructure sectors are amongst the most active in the M&A landscape. This panel will explore how infrastructure and energy M&A is being reshaped by the energy transition, geopolitical risk (including trade and hot wars), increased regulatory scrutiny and burgeoning sub-sectors, such as data centres.

Moderator

Jan Bogaert *Stibbe, Brussels; Vice Chair, Private Equity Subcommittee, IBA Corporate and M&A Law Committee*

Speakers

Justin Fox *Hamilton Locke, Melbourne*

Yu Lin Khoo *Zaid Ibrahim & Co, Kuala Lumpur*

Anuja Tiwari *AZB & Partners, New Delhi*

Thi Que Vu *Rajah & Tann, Ho Chi Minh City*

Stan Yukevich *Mori Hamada & Matsumoto, Tokyo*

1015 – 1045 **Coffee/tea break**

1045 – 1130 Session seven

The general counsel's playbook for cross-border M&A – navigating a shifting landscape

In a rapidly changing environment for cross-border M&A, general counsel are expected to play an increasingly diverse role that extends well beyond traditional risk management. Alongside safeguarding legal and regulatory compliance, in-house legal leaders are now closely involved in shaping deal strategy, guiding key decision-making and supporting effective execution under time pressure.

In this panel, senior in-house counsel from corporates and institutional investors across Asia will discuss how they help management navigate uncertainty, translate complex cross-border risks into clear and actionable advice and collaborate with internal stakeholders and external counsel to convert strategy into effective and timely execution. The discussion will also explore how expectations of the general counsel's function have evolved and what in-house teams seek from their advisers to support resilient deal execution in today's market.

Moderator

Bonnie Kong *Anderson Mori & Tomotsune, Tokyo*

Speakers

Jagriti Bhattacharyya *Firstsource, Mumbai*

Ken Hui Khoo *Temasek, Singapore*

Yoshiaki Sakurai *Mitsubishi Motor Corporation, Tokyo*

1130 – 1245 Session eight

Rescue or raid – investment opportunities and strategies abound for distressed assets?

In these unpredictable times, businesses may continue to face macroeconomic pressures, including interest rates, tariffs and maturity of pandemic-era debt, and certain sectors are anticipated to fall into distress in 2026. This panel will explore how private credit funds and strategic buyers may capitalise on sector-specific distress, including navigating a landscape defined by 'loan-to-own' manoeuvres. We will also look at what companies can do to keep the barbarians at the gate.

Moderator

Andrew Ang *WongPartnership, Singapore*

Speakers

Sarah Fitts *ArentFox Schiff, New York; Council Member, IBA Energy, Environment, Natural Resources and Infrastructure Law Section (SEERIL)*

Leona Healey *A&O Shearman, Hong Kong SAR*

Rully Hidayat *ABNR Counsellors at Law, Jakarta*

Masaki Mizukoshi *Nagashima Ohno & Tsunematsu, Tokyo*

Akira Wakamatsu *Grant Thornton, Tokyo*

1245 – 1300 **Closing remarks**

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Information

Date

9–10 April 2026

Venue

The Peninsula Tokyo
1-8-1 Yurakucho, Chiyoda-ku,
Tokyo, 100-0006, Japan
Tel: +81 3 6270 2888
Email: PTK@PENINSULA.COM
Website: www.peninsula.com/en/tokyo/5-star-luxury-hotel-ginza

Language

All working sessions and Conference materials will be in English.

Interpreters are not authorised to book for the conference or attend the conference working sessions without the prior written permission of the Asia Office Director.

How to book

Online by **1 April 2026** at www.ibanet.org/conference-details/CONF2679 and make payment by credit card to avail of the ten per cent online booking discount or complete the attached booking form and return it to Sohyun Kwon at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your booking within five days; if you do not, please contact sohyun.kwon@int-bar.org.

Fees

Online bookings received:

	on or before 6 March	until 1 April
IBA member	US\$1,195	US\$1,310
Non-member*	US\$1,420	US\$1,535
Young lawyers (under 30 years)	US\$895	US\$1,535
Academics/judges (full-time)	US\$895	US\$1,535
Public lawyers	US\$895	US\$1,535
Corporate counsel**	US\$1,075	US\$1,535
Guest fee***	US\$195	US\$195

After **1 April** bookings must be received in hard copy at the IBA office.

Hard copy forms and fees received:

	on or before 6 March	after 6 March
IBA member	US\$1,330	US\$1,455
Non-member*	US\$1,580	US\$1,705
Young lawyers (under 30 years)	US\$995	US\$1,705
Academics/judges (full-time)	US\$995	US\$1,705
Public lawyers	US\$995	US\$1,705
Corporate counsel**	US\$1,195	US\$1,705
Guest fee***	US\$195	US\$195

*By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:



- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of *IBA Global Insight*.
- 3) The member rate for any subsequent Conferences for this calendar year.

**A reduced rate is offered to IBA Corporate Group Members. Please contact sohyun.kwon@int-bar.org to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now to book for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received to obtain your Conference documentation.

Fees include:

- Attendance at all working sessions
- Access to the Conference materials from the IBA website (www.ibanet.org), including any available speakers' papers submitted to the IBA before 3 April.
- Access to live delegate search
- Lunch on Thursday
- Tea and coffee during breaks
- Conference reception on Thursday

Delegate / speaker conference bookings allow for individual entry and attendance to the conference. Delegates / speakers are not permitted to invite guests to attend any working sessions, workshops, or conference social functions.

Please note that bookings are not transferable.

***Guest fees include:

- Conference reception on Thursday

Your Guest cannot be a member of the legal profession (which includes any business development professional, junior associate, consultant, or assistant) nor seek to use the Conference as a business networking opportunity.

Guests are not permitted access to working sessions, refreshment breaks or lunches at the Conference. Checks are performed to ensure members of the legal profession, or business associates are not booked as Guests. If a Guest is found to be a member of the legal profession, the booking will be refused unless the Guest books as a full delegate for the Conference. Should a Guest be seen attending working sessions, refreshment breaks or lunches, an invoice for the full booking fee will be issued to the delegate for the Guest's participation at the Conference.

Only paid Guests (i.e. those paying the guest fee) are eligible to participate in the social programme; and the number of Guests is limited.

List of participants

For your name to appear in the list of participants, your booking form must be received by **1 April** at the latest.

Online delegate search

Delegates can use the online delegate search via the IBA website, to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Booking confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your booking via your My IBA profile on the IBA website.

Book with confidence

- If the IBA needs to reschedule the event, your booking will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Hotel accommodation

The IBA does not have a room block at the conference hotel however listed below are some nearby options for your consideration.

If you wish to book accommodation at any of the hotels below, please do so directly by using the links to the hotel websites or through online hotel booking platforms. The IBA does not have negotiated rates with these hotels.

The Peninsula Tokyo

Conference hotel

Address: 1-8-1 Yurakucho, Chiyoda-ku, Tokyo, 100-0006, Japan
www.peninsula.com/en/tokyo/5-star-luxury-hotel-ginza

Imperial Hotel Tokyo

Less than a five-minute walk from the conference venue

Address: 1-1, Uchisaiwai-cho 1-Chome, Chiyoda-ku, Tokyo 100-8558, Japan
www.imperialhotel.co.jp/en/tokyo

The Gate Hotel Tokyo by HULIC

Less than a five-minute walk from the conference venue

Address: 2-2-3 Yurakucho, Chiyoda-ku, Tokyo, 100-0006, Japan
www.gate-hotel.jp/en/tokyo/

Hyatt Centric Ginza Tokyo

10-minute walk from the conference venue

Address: 6-6-7 Ginza, Chuo-ku, Tokyo, 104-0061, Japan
www.hyatt.com/hyatt-centric/en-US/tyoct-hyatt-centric-ginza-tokyo

Dai-ichi Hotel Tokyo

12-minute walk from the conference venue

Address: 1-2-6 Shimbashi, Minato-ku, Tokyo, 105-8621, Japan
www.hankyu-hotel.com/en/hotel/dh/dhtokyo

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates. The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Unauthorised accommodation agents

It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering 'assistance' with conference and hotel bookings.

They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition. Please ignore any communication that does not come directly from the IBA.

Disabled access

The Peninsula Tokyo is wheelchair accessible. Please notify us if you require special assistance.

Continuing Professional Development /Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

Terms and Conditions

All conference delegates must provide full and accurate information regarding their identity and contact information. Failure to do so will result in their conference booking being cancelled.

Full payment must be received to obtain your Conference documentation.

Cancellation of conference or social functions

If cancellation is received by email to Sohyun.kwon@int-bar.org on or before the early-registration deadline date, fees will be refunded less a 15 per cent administration charge.

Cancellations received after the early-registration deadline date and up to 14 days prior to the first day of the Conference, will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA. Monies cannot be kept on IBA member accounts or transferred to future IBA conferences.

We regret that no refunds can be made after this time. Conference or social function bookings received after this time will not be eligible for any refund of fees. Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Payment

When booking the Conference, full payment of the booking fee is required at the time we accept your booking.

VAT will be added to delegate fees as appropriate. Our prices may change at any time, but any price change will not affect bookings that we have confirmed with you. Booking fees for the Conference can only be paid in the booking fee currency listed above.

Credit card payments: The IBA accepts these payment methods: American Express, Diners, Discover, JCB, Maestro, Mastercard, UnionPay, and Visa. Payments from local or affiliate services linked to these providers can also be made through the IBA website.

It is the responsibility of the cardholder to ensure that the card's security details are ready and to check that there is a sufficient balance on the card for the payment to complete.

All fees payable to us by you in relation to the Conference shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to such fees, you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements to attend the Conference. It is recommended that you check any visa requirements with your local embassy or consulate. In particular, participants should inform themselves of the entry requirements (i.e. visa requirements) of the event location and complete the necessary formalities in good time before the event begins. The IBA will not be liable if a visa application is denied, a visa is received too late to attend, or if a delegate is not able to travel to the Conference for any other reason.

We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your booking form and full payment of conference fees.

Please apply for your visa in good time.

Carbon efficient travel

With IBA conferences taking place in major business centres all over the world, travel is an unavoidable reality for our delegates. The IBA encourages its members and delegates to be responsible and conscious of the impact travel has on the environment and to take measures to reduce the carbon impact of their travel.

Some suggested steps that delegates can take include:

- Travel by train instead of flying if possible.
- Book direct flights instead of connecting flights, if available, as limiting the number of stops needed will reduce your carbon footprint.
- Consider the impact of the travel class that you book – business class travel equates to 3 times the carbon footprint of economy class.

Relying on the local public transport is the more carbon friendly option, but this is not always a realistic option. Where reliance on taxis/cars is needed use electric vehicles over petrol or diesel and share vehicle usage with other delegates and colleagues.

Badges

For security reasons, name badges are required to be worn visibly at all times during the Conference and at any IBA organised social function linked to the Conference. Proof of identity is required to collect your badge and for a replacement badge to be issued. Checks will be in place and staff will challenge delegates not wearing a valid conference badge. Anyone not wearing a badge must get a replacement badge from IBA staff or will be required to leave the venue immediately. Anyone found wearing a badge that they are not entitled to wear will have the badge removed and will be required to leave the Conference.

All conference bookings are non-transferable and cannot be resold, transferred or passed on to another person, whether for commercial gain or otherwise.

Name badges can only be used by the booked attendee to access the event or social function; name badges cannot be shared or borrowed by any other person, whether registered for the event or otherwise.

Any breach of these terms will result in the booked attendee being required to leave the event / social function with immediate effect and the cancellation of their booking without reimbursement or refund of any previously paid fees.

Dietary requirements

The IBA endeavours to accommodate all special dietary requests confirmed to us before bookings close. Requests made after this time cannot be guaranteed and all dietary requests are subject to local availability (which is outside the IBA's control).



Photography and filming

Certain sessions and social functions at an IBA Event may be photographed or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns about this, or if you do not wish to be featured in any of these materials, please contact the IBA Marketing Department at ibamarketing@int-bar.org.

No participant, attending in any capacity, is authorised to record or film the conference working sessions, workshops or social function without the prior written permission of the Conferences Director.

Illness

You will not attend the Conference if you are displaying symptoms of a communicable disease. Should you develop symptoms during your attendance, you will inform a member of IBA staff by email (Sohyun.kwon@int-bar.org) and you agree not to attend any further sessions or related events and to comply with all local and national restrictions.

You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

Promotional literature

No individual or organisation may display or distribute publicity material or other printed matter during an IBA Event, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

Conference sell-outs

The IBA hosts conferences in venues of a suitable size for each event; however, there are times when a conference may sell out and the IBA cannot guarantee places will be available. Should this happen, prospective delegates will be informed, and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving booked delegate cancellations. The waiting list for the Conference will close once the waiting list has reached ten per cent of the venue capacity, as it is very unlikely a place will become available. IBA will not be liable for any expenses or costs incurred by you (including travel and accommodation costs) in relation to attendance at the Conference, including if you travel to the Conference without a confirmed place).

Harassment

Conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at the Conference are required to conform to the IBA Harassment Policy. See www.ibanet.org/iba-harassment-policy.

Cancellation by the IBA

We may at any time, with or without giving notice, in our absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, we will not be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will we return any money paid to us in connection with the Conference unless we are satisfied not only that the money in question remains under our control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

The IBA shall have no liability to you, for a refund or otherwise, where the IBA is forced to cancel or reschedule part or all of the Conference due to reasons beyond our reasonable control. However, refunds may be paid at IBA's discretion.

IBA will be entitled to change the venue and make minor changes to the timing and content of the Conference.

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Full **Conference and Events Terms and Conditions** apply.

Booking form

Asia Pacific Mergers & Acquisitions Conference

9–10 April 2026, The Peninsula Tokyo, Tokyo, Japan



Please read the 'Information' section before completing this form and return it together with your proof of bank transfer to the Sohyun Kwon at the address below.

BOOK ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2679 TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA Membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation _____

Address _____

Country _____

Tel _____ Email _____

Guest _____

Guests are not entitled to attend the working sessions, refreshment breaks or lunches. A guest must not be a member of the legal profession or seek to use the Conference as a business networking opportunity.

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify _____

Please tick box if your guest has allergen intolerances and specify _____

Please state all other dietary requirements clearly, i.e. I am a vegetarian.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,
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