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INTERNATIONAL BAR ASSOCIATION CONFERENCE 2026

A conference presented by the IBA Asset Management and Investment Funds Committee

24th Annual International Conference on Private Investment Funds

8–10 March 2026, The Landmark Hotel, London, England

Working programme

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All speaker materials and biographies can be found at www.ibanet.org/conference-details/conf2724

Conference Chair

Kenneth Rosh *Fried Frank Harris Shriver & Jacobson, New York*

Organising Committee

Stephanie Breslow *McDermott Will & Schulte, New York*

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Sunday 8 March

1800 – 2000 **Registration**
Landmark Room Foyer, Mezzanine level

1800 – 2000 **Welcome reception**
Champagne Bar, Mezzanine level

Monday 9 March

All coffee/tea breaks and lunches will all take place in the Marble Ballroom
The plenary sessions will take place in the Grand Ballroom

0800 – 1730 **Registration**
The Ballroom Hall

0800 – 0900 **Welcome coffee/tea**

0900 – 0905 **Opening remarks from the IBA Leadership**
Shane Freitag *Freitag, Toronto, Ontario; LPD Assistant Treasurer / IBA Assistant Treasurer*
Jörg Menzer *Noerr, Munich; IBA Vice President*

0905 – 0915 **Welcome remarks by the Conference Chair**
Kenneth Rosh *Fried Frank Harris Shriver & Jacobson, New York*

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Monday continued

0915 – 1000 Plenary session 1

Key developments in retail products, including new focus on 401k investors

The panellists will discuss key developments in retail offerings with a focus on the interplay between high net worth and institutional products.

Topics to include:

- Continued regulatory reforms in key fund jurisdictions to complement the continued retailisation in terms of fund products and distribution channels
- Placement of alternative investment products in key retail jurisdictions

Moderator

Benjamin Wells *Simpson Thacher & Bartlett, New York*

Speakers

Vadim Avdeychik *Debevoise & Plimpton, New York*

Jeremy Berry *Fried Frank Harris Shriver & Jacobson, New York*

Sam Cooper-Rivera *TPG, New York*

Kristin Leighton-Wade *Apollo, London*

John Mahon *Cleary Gottlieb Steen & Hamilton, Washington, DC*

1000 – 1015 Coffee/tea break

1015 – 1100 Plenary session 2

Evolving impact of the changing political landscape

This panel will explore recent developments in the geopolitical landscape and their effect on fund investments strategies. Topics will include US tariffs, changes in US regulation of private funds and crypto investments, changes in EU and UK regulatory regimes and regulation of AI.

Topics to include:

- Crypto - the Genius Act
- Pending legislation
- Tax treatment of stablecoins
- Tokenization of securities
- Kwon conviction

Moderator

Christopher Avellaneda *McDermott Will & Schulte LLP, New York*

Speakers

Christopher Moore *TPG Credit and TPG AG Real Estate, New York*

Katrina Paglia *Pantera, New York*

Ryan Toteja *Platinum Equity, Beverly Hills, California*

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Monday continued

1115 – 1215

Keynote address

Gerry Cardinale *Managing Partner, RedBird Capital Partners, New York*

Interviewed by

Matthew Garrahan *Operating Partner, RedBird Capital Partners, London*

1215 – 1230

Break to transfer to workshops

1230 – 1315

First workshop sessions

Workshop 1 *Grand Ballroom*

Managing conflicts of interest

This workshop will focus on how sponsors manage conflicts of interest, including allocations among multiple products, affiliate transactions, and secondaries, while also taking into account the applicable regulatory regimes in which the funds operate.

Topics to include:

- Role of counsel in guiding sponsors on transactional management involving the management of conflicts in continuation funds in light of ADIC v EMG (2025)

Moderator

Melissa K Stubenberg *Richards, Layton & Finger, Wilmington, Delaware*

Speakers

Matthew Block *Willkie Farr & Gallagher, New York*

Bendukai Bouey *StepStone Group, Charlotte, North Carolina*

Aliza Firestone Goren *HarbourVest, Boston, Massachusetts*

Prishi Govender *Permira, London*

Peter Vassilev *Simpson Thacher & Bartlett, New York*

Workshop 2 *Drawing Room*

'Back to the future': Evergreen funds and key trends – hedge, hybrid and other open-ended funds

This workshop will discuss funds pursuing liquid or quasi-liquid strategies, including open end (hedge) structures, evergreen structures, and methods for combining liquid and investment strategies using side pockets, gates, redemption queues and other hybrid structures. Participants will discuss considerations in choosing among these strategies and fee and liquidity terms.

Moderator

Kelli Moll *Proskauer Rose, New York*

Speakers

Benjamin Briggs *Kirkland & Ellis, Chicago, Illinois*

Andrew Mazzarella *McDermott Will & Schulte, New York*

Prakash Mehta *Akin Gump Strauss Hauer & Feld, New York*

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Associate conference
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(Sunday) sponsor



Conference refreshment
break sponsor



Monday continued

Workshop 3 *Empire Room*

Global regulatory trends and developments

This workshop will address the likely changes in regulation and regulatory priorities resulting from the U.S. election, and regulatory developments in other jurisdictions.

Moderator

Danny Riding *Travers Smith, London*

Speakers

Christopher Cartwright *Oaktree Capital Management (UK), London*

Mariska Enzerink *De Brauw Blackstone Westbroek, Amsterdam*

James Hays *Gibson Dunn & Crutcher, Houston Texas*

Ruth Knox *Paul Hastings, London*

Pat Lardner *Irish Funds, Dublin*

Chris Mulligan *Weil Gotshal & Manges, Washington, DC*

1315 – 1430

Lunch

1430 – 1515 **Second workshop sessions**

Workshop 4 *Grand Ballroom*

Key trends in private funds

This panel will be a deep dive into the latest trends in private equity funds. Panelists will discuss current hot-button negotiation points for GPs and LPs and where the market is moving on economic, governance and other fund terms.

Moderator

Jason Auerbach *Debevoise & Plimpton, New York*

Speakers

Karl Adam *Monument Group, London*

Michael Hong *Davis Polk & Wardwell, New York*

Dennis Pereira *Akin Gump Strauss Hauer & Feld, New York*

Aranpreet Randhawa *Fried Frank Harris Shriver & Jacobson, London*

Workshop 5 *Drawing Room*

Regional funds, with an emphasis on Asia, Europe and Middle East-focused funds

This workshop will highlight key fundraising trends around the globe, including Asia, Europe and the Middle East. In particular, this panel will focus on regional developments in funds, fundraising and investments, as well as investment considerations related to the geopolitical environment.

Moderator

James Bromley *Weil Gotshal & Manges, London*

Speakers

Jo Cunningham *Maples Group, George Town, Grand Cayman*

Christopher Griffin *Carey Olsen, St Helier, Jersey*

John Lutz *Bain Capital Credit LP, London*

Greg Norman *Skadden Arps Slate Meagher & Flom, London*

Anne Yeo *Rajah & Tann Singapore, Singapore*

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Monday continued

Workshop 6 *Empire Room*

'Battle of the jurisdictions': Cayman, Delaware, Channel Islands, Luxembourg, Ireland

This workshop will go over some of the world's most prominent fund jurisdictions—Cayman, Delaware, the Channel Islands, Luxembourg, and Ireland—exploring how each stacks up in today's evolving regulatory, tax, and investor landscape.

Moderator

Camille Bourke *Arendt & Medernach, London*

Speakers

Morgan Dunne *McCann Fitzgerald, Dublin*

Brad Hillson *Mourant, Grand Cayman*

Dilmun Leach *Walkers Global, St Helier, Jersey*

Theo Lefkos *Conyers Dill & Pearman, Grand Cayman*

Thibaut Partsch *Kirkland & Ellis, London*

Oisin McClenaghan *Ogier, Dublin*

1515 – 1545

Coffee/tea break

1545 – 1630 Third workshop sessions

Workshop 7 *Grand Ballroom*

Key developments in credit funds

The growth in credit funds has continued to accelerate, with record amounts being raised by managers. This workshop will consider trends in fundraising and some of the unique issues affecting credit fund managers, including raising capital from insurance companies.

Topics to include:

- Growth of evergreen credit
- Growth of credit secondaries transactions
- Non-traditional fundraising (retail, high net worth (e.g. bank platform feeders), rated note feeders).
- Bank partnerships

Moderator

Maury Slevin *Paul Weiss Rifkind Wharton & Garrison, New York*

Speakers

Chris Daniel *Macfarlanes, London*

Adam Hahn *Oak Hill Advisors, New York*

Kevin Parker *Deputy General Counsel, Beach Point, Los Angeles, California*

Richard Strohmenger *Värde Partners, New York*

Jessica Yeager *Sixth Street, New York*

Workshop 8 *Drawing Room*

Trends in platform arrangements, side letter negotiations, syndications and co-investments

Workshop will focus on (i) the flavours of multi-fund and umbrella arrangements that sponsors are using to attract capital in a challenged environment, (ii) practical issues related to these arrangements, like what is aggregated carry and how does it affect how professionals are paid and (iii) co-investment arrangements as a tool to attract fund commitments.

Moderator

Jamal Fulton *Cleary Gottlieb Steen & Hamilton, New York*

Speakers

Andrew Ahern *Davis Polk & Wardwell, New York*

Jacqueline Duval *Perkins Cole, New York, New York*

Hugh Griffin *Hazelbrook Legal, Sydney, New South Wales*

Michael Sabin *Sidley Austin, New York*

Andrea Schwartzman *Latham & Watkins, New York*

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Monday continued

Workshop 9 *Empire Room*

Structured solutions/creative capital raising – RNF, NAV, CFO, subline feeders

This workshop will focus on the use of innovative structures like rated note feeders, NAV facilities, collateralized fund obligations and subline portfolio needs as fundraising and liquidity challenges intensify.

Topics to include:

- Rated Note Feeders (RNFs)
- NAV Loan Structuring for New Funds are pushing back
- Collateralized Fund Obligations (CFOs)
- Subline Feeder Structures
- Preferred Equity as a Fundraising Bridge
- Hybrid Liquidity Facilities

Moderator

Dara Harrington *Arthur Cox, Dublin*

Speakers

Lindsey Goldstein *Ropes & Gray, New York*

Deborah Low *Haynes and Boone, New York*

Larissa Marcellino *Willkie Farr & Gallagher, New York*

Kate Timmerman *Gibson Dunn & Crutcher, New York*

Annie Wallis *Sidley Austin, Chicago, Illinois*

1630 – 1645

Break to move back to the Grand Ballroom

1645 – 1730 Plenary session 3

GP solutions – how transformative transactions (AM M&A, stakes, end of life/exit strategy, secondaries, continuations funds)

We will discuss how GPs are increasingly turning to transformative solutions as private markets mature to drive growth, enhance stability and navigate key inflection points. This session will explore the evolving toolkit available to managers including asset management M&A, minority stakes transactions, financing transactions and strategies, and a range of secondaries and continuation fund, and other exit strategies.

Topics to include:

- Asset Management M&A
- Minority stakes and financing transactions
- End of life/exit strategies
- Secondaries and continuation funds
- EMG

Moderator

Robert Blaustein *Kirkland & Ellis, New York*

Speakers

Matthew Collin *Paul Weiss Rifkind Wharton & Garrison, New York*

Tom Hodge *CVC Capital Partners, London*

John Kelley *Latham & Watkins, New York*

David Lee *Eldridge Capital Management, New York*

Emily Clarice Ho Mathews *Blackstone, New York*

Rosanna Shapland *EQT Group, London*

1730 – 1930

Conference reception

Marble Ballroom, The Landmark Hotel London

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All coffee/tea breaks and lunches will all take place in the Marble Ballroom
The plenary sessions will take place in the Grand Ballroom

- 0800 – 1400 **Registration**
The Ballroom Hall
- 0800 – 0900 **Welcome coffee/tea**
- 0900 – 0905 **Asset Management and Investment Funds Committee update**
Alix d'Anglejan-Chatillon *Stikeman Elliott, Toronto, Ontario; Chair, IBA Asset Management and Investment Funds Committee*
- 0905 – 0945 **SEC priorities**
Keynote Speaker
Brian Daly *Director of the Division of Investment Management, US Securities and Exchange Commission, Washington, DC*

0945 – 1030 Plenary session 4

Interactive industry round-up

Please join us for an 'interactive' panel including the conference organising committee who will discuss the current state of the private investment funds industry. Based on real time feedback from conference participants, panellists will share their insights regarding how the private funds market has evolved and how they expect to see it grow in the future.

This session is interactive with the audience taking part, please join at [slido.com #1350073](https://www.slido.com/join/1350073)

Moderator

Marco Masotti *Paul Weiss Rifkind Wharton & Garrison, New York*

Speakers

Stephanie Breslow *McDermott Will & Schulte, New York*

Barrie Covit *Simpson Thatcher & Bartlett, New York, New York*

Elizabeth Lenas *Cleary Gottlieb Steen & Hamilton, New York*

Kenneth Rosh *Fried Frank Harris Shriver & Jacobson, New York*

Rebecca Silberstein *Debevoise & Plimpton, New York*

1030 – 1115 Plenary session 5

General Counsel fireside chat

This panel will involve an informal discussion on issues that fund managers are facing in the current marketplace. The panellists will discuss their views on the state of the industry, regulatory challenges and evolving strategies and business lines.

Moderator

Kenneth Rosh *Fried Frank Harris Shriver & Jacobson, New York*

Speakers

Matthew Jill *Ares Management LLC, New York*

Barra Little *Morgan Stanley, London*

Janet Nova *RedBird Capital Partners, New York*

Arina Popova *Head of Legal, New Mountain Capital, New York*

Brechje Van der Velden *CVC Capital Partners, London*

1115 – 1125 **Coffee/tea break**

1125 – 1130 **Second day remarks by Conference Chair**

Kenneth Rosh *Fried Frank Harris Shriver & Jacobson, New York*

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1130 – 1215 Plenary session 6

How AI is shaping our business (client expectations around law firm AI use – pressure from their business professionals; tech and MFN process; other applications)

We will discuss how technology continues to transform private funds as well as legal services generally. Participants will discuss how GPs, LPs and law firms are currently leveraging AI, plans and predictions regarding the impact of AI on law firms, as well as current thoughts on, and potential approaches to addressing, the security, ethical and regulatory concerns raised by AI.

Topics to include:

- How is AI currently being leveraged on the speakers' funds work to date? Plans for future expansion?
- Client expectations & approvals around law firm AI use
- AI adoption by in house legal teams versus law firms
- Risks and concerns around use of AI in legal work
- How AI may change law firm billing

Moderator

Amanda Persaud *Ropes & Gray, New York*

Speakers

Kurt Chauviere *Blackstone, New York*

Michaël Hassan *Sagard Holdings ULC, Montréal, Québec*

Jennifer Ishiguro *StepStone Group, San Diego, California*

Ilona Logvinova *Herbert Smith Freehills Kramer, New York*

Emilio Mena *MGX, New York*

Luke Varley *Park Square Capital, London*

1215 – 1300 Plenary session 7

What's next: Investments in the next decade, including crypto, sports, etc.

We will discuss the emerging opportunities shaping the next decade of investing—from crypto and digital assets to sports, media, and other high-growth sectors. Panelists will discuss the trends driving these markets, key risks, and how investors are positioning to capture future returns.

Moderator

Kelly Pettit *General Atlantic, New York*

Speakers

Dipo Ashiru *Veritas Capital, New York*

Lewis Cohen *Cahill Gordon & Reindel, New York*

Emily Ho *Dynasty Equity, New York*

Margaret Waickman *Arctos Partners, New York*

1300 – 1400 **Lunch**

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Samantha Widmer, CPA
Director & Head of Funds & Capital Markets



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We have unrivalled experience advising the world’s leading private equity, venture capital, real estate and infrastructure funds managers, as well as emerging managers and international financial institutions.

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— *Chambers USA* (2025), Private Equity: Fund Formation respondent

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A photograph of the Tower Bridge in London, taken from a low angle on the bridge deck looking towards the central tower. The bridge's steel structure and suspension cables are visible on either side, leading the eye towards the illuminated tower. The sky is a clear, deep blue, suggesting dusk or dawn. The tower's Gothic-style architecture, including its windows and spires, is highlighted by the warm light.

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