## The International Bar Association Company Director Checklist – RUSSIAN FEDERATION

Contact: ALRUD Law Firm

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## Introduction

This checklist is intended to serve as a practical guide to the main duties and obligations of the directors of

- listed public companies in Russia, listed on a regulated market
- private limited companies in Russia arising from the, namely:
- the Civil Code of the Russian Federation (the Civil Code);
- the Federal Law "On Limited Liability Companies" (the LLC Law);
- the Federal Law "On Joint-Stock Companies" (the JSC Law);
- the Federal Law "On Securities Market" (the Securities Market Law).

If any specifics of listed public companies are relevant, see the third column of this checklist below.

## Disclaimer

This checklist is informational in character only and is not intended to be comprehensive in all respects or to serve as a substitute for professional advice. In all cases, however, specific legal advice should be sought. This checklist was last updated on March 14, 2022.

	DUTIES AND OBLIGATIONS OF THE DIRECTORS					
	Action/issue	Specifics of listed public companies (if relevant)	Comments/notes			
Before appointment						
1. Items to understand	According to the LLC Law and the JSC Law, the sole executive body (normally, a General Director) is elected by the general meeting of participants/shareholders, unless the election of the sole executive body falls into a competence of the other management body, for instance, Board of Directors) in accordance with its constitutional documents.  Members of the Board of Directors (directors) in most cases are elected by the shareholders / participants meeting.	In the public listed companies, members of the Board of Directors are elected at general meeting of shareholders.	N/A			
2. People to meet with	Except for public listed companies – appointing body and person, signing the contract with Director.	N/A	N/A			
3. Documents to review	<ul> <li>The agreement on establishment of the company (if there is more than one founder) (if applicable);</li> <li>Decision on establishment of the company or minutes of the founders' meeting of the company on establishment of the company;</li> <li>Current charter of the company;</li> <li>Minutes of the company's authorized managing body on appointment of previous company's general director, previous company's Board of Directors;</li> <li>Agreements with the company's chief executive body, members of the Board of Directors;</li> <li>Current or planned joint venture agreements of the company (if any);</li> </ul>	N/A	N/A			

	Participants/shareholders		
	agreement (if any).		
		Ongoing duties	
4. Points for attention	There is no clear standard for performing the	N/A	N/A
	duties of the General Director and they are		
	assessed on the case-by-case basis.		
	In recent years there we have observed		
	increasing number of cases concerning		
	subsidiary liability of the General Director and		
	damages of the company caused due to the		
	General Director's breach of their Good Faith		
	Duty (amounts to duty of loyalty) /		
	Reasonableness Duty (amounts to duty of		
	care).		
	Mast want of disputes original in valetion to		
	Most part of disputes arises in relation to breach of Good Faith Duty. In practice, the		
	most frequent breach of this duty is		
	connected with acting in conflict of interests		
	between personal interests of the General		
	Director and interests of the company.		
	According to current court practice the most		
	obvious cases of conflict of interests are the		
	following:		
	The General Director unilaterally		
	increases their own salary or other		
	kind of remuneration for significant		
	sum without relevant approval by		
	the general meeting of participants		
	(Resolution of the Commercial Court		
	of the Volga-Vyatskyi District dated		
	February 10, 2021 in case No. A11-		
	17571/2019);		
	The General Director enters into the		
	related-party transaction and the		

5. Legal status of directors	entity that is controlled by the General Director receives benefits at the expense of the company while such deal is clearly disadvantageous for the company (Resolution of the Commercial Court of the Dalnevostochny District dated April 20, 2018 in case No. A73- 4146/2016);  The General Director usurps their corporate opportunities, for example, by organizing parallel business mirroring business of the company (Resolution of the Commercial Court of the Ural District dated January 17, 2018 in the case No. A07-22730/2015).  Please see point 7.	N/A	N/A
6. Parties to which duties are owed	<ul><li>Company;</li><li>Founders;</li><li>Participants/shareholders.</li></ul>	N/A	N/A
7. Powers of the board of directors	The general provisions on key aspects of the General Director (as well as Board Director) legal status are set out in the Civil Code, the JSC Law and the LLC Law.  Under Russian Corporate Law the General Director is vested with residual competence ("остаточная компетенция" – in Russian), which means that the General Director has all rights and obligations that are not expressly vested in other governing bodies of the company by company's charter or civil legislation. That is why the list of General Director's duties expressed in the Civil Code, the LLC Law or the JSC Law (as the case may be) is not exhaustive. However, there are in	Additional powers of the Board of directors in public companies:  1. increase of the authorized capital of the company by placing additional shares by the company within the number and categories (types) of declared shares, if the charter of the company in accordance with the JSC Law referred this issue to its powers;  2. placement by the company of additional shares into which preferred shares of a certain type placed by the company, convertible into ordinary shares or preferred shares of other types are converted, as well as placement by the company of bonds	N/A

our view the most important duties of General Director stipulated by the Law on LLC:

- to file applications to the Unified State Register of Legal Entities of the Russian Federation ("Company Register") on changes to be made to the information about the company contained in the Company Register;
- to govern day-to-day affairs of the company;
- to convene, prepare and conduct the general meeting of participants of the company, track the record of the minutes of the meeting;
- to inform the company's participants on the grounds that made them the related party to the transactions of the company;
- to keep books and records of the company, documents of the company and other information relevant to the company's operations, provide access to them to the participants at their request.

The Board of Directors is clothed with the following powers:

- definition of the main directions of the company's activities;
- formation of the executive bodies of the company and early termination of their powers, as well as making a decision on the transfer of powers of the sole executive body of the company;
- determination of the amount of remuneration and monetary

- or other equity securities, with the exception of shares;
- approval of the decision on the issue of the company's shares and the company's equity securities convertible into its shares, approval of the company's securities prospectus;
- 4. purchase of shares, bonds and other securities placed by the company in cases provided for by law;
- recommendations on the amount of the dividend on shares and the procedure for its payment;
- filing an application for listing of the company's shares and (or) the company's equity securities convertible into the company's shares, if the company's charter relates it to its powers.

compensation to the chief executive body of the company, members of the collegial executive body of the company;  • making a decision on the company's participation in associations and other associations of commercial organizations;  • appointment of an audit, approval of the auditor and determination of the amount of payment for his services;  • approval or acceptance of documents regulating the organization of the company's activities (internal documents of the company);  • establishment of branches and opening of representative offices of the company;  • approval of interested party transactions in cases provided for in federal laws;  • resolution of issues on approval of major transactions in cases provided for in federal laws;  • preparation, convening and holding of the general meeting of the company's participants.	
Nevertheless, the Board of Directors can be vested with other powers which are not attributed mandatorily by law to the scope of powers of other corporate bodies (for instance, power to approve deals of the certain type of property or in excess of the certain sum).	

8. Duty of loyalty	Considering all information mentioned above, there are two duties of the General Director, which serve as the guidance against which	N/A	N/A
9. Duty of care	the due performance of General Director's obligations is assessed. They are:  • to act in the best interest of the company in good faith (amounts to duty of loyalty) ("Good Faith Duty");  • to act in the best interest of the company with reasonableness (amounts to duty of care) ("Reasonableness Duty").  According to the article 4 of Plenum of the Supreme Commercial Court of the Russian Federation Resolution No. 62 dated July 30, 2013 "On certain issues of compensation of damages by persons who constitute bodies of a legal entity" ("Plenum 62") "to act reasonably and in good faith while performing duties and obligations imposed upon the General Director" means to take all the necessary and sufficient measures to ensure achieving the goals for which the company was incorporated.  Hence, the Good Faith Duty and the	N/A	N/A
	Reasonableness Duty can be breached through (1) act (for instance, if the General Director concludes a transaction involving the alienation of company's property at a deliberately low price) or (2) omission (for example, if the General Director fails to take action to recover debt with a counterparty).		
10. Duty to have and maintain skills	Such duty is not specified by the Russian law, but it is implied by the broad wording of Plenum 62. Please note that for certain businesses (such as insurance companies, banks, financial organizations, etc.), certain	N/A	N/A

	authorities, such as Central Bank of Russia and adopted regulations impose additional requirements for the person holding position of the Board of Directors or sole executive bodies, such as necessary degree and education profile, absence of disqualification and criminal liability, past work experience, etc.		
11. Additional duties (confidentiality, etc.)	The legal framework does not embrace any other duties except for those mentioned above.	The Central Bank of Russia has adopted "Code on corporate governance", which is a recommendation act on duties of the Board Directors for listed public companies, so it's not legally binding.  The abovementioned act enumerates the following duties:  The Board of Directors should be responsible for making decisions related to the appointment and dismissal of executive bodies, including dismissal in connection with improper performance of their duties. The Board of Directors should also monitor that the company's executive bodies act in accordance with the approved development strategy and the main directions of the company's activities.  The Board of Directors shall establish the main guidelines of the company's activities for the long term, evaluate and approve key performance indicators and the main business goals of the company, evaluate and approve the strategy and business plans for the main activities of the company.  The Board of Directors shall determine the principles and approaches to the organization of the risk management	N/A

			and internal control system in the	
			company.	
		•	The Board of Directors shall determine	
			the company's policy on remuneration	
			and (or) reimbursement of expenses	
			(compensations) of members of the	
			Board of Directors, executive bodies	
			and other key executives of the	
			company.	
		•	The Board of Directors should play a	
		•	key role in preventing, identifying and	
			resolving internal conflicts between	
			the company's bodies, the company's	
			shareholders and the company's	
			employees.	
		•	The Board of Directors should play a	
		•	key role in ensuring the transparency	
			of the company, the completeness of	
			information disclosure by the	
			company, and easy access of	
			shareholders to the company's	
			documents.	
			The Board of Directors should exercise	
		•		
			control over the corporate governance	
			practices in the company and play a	
			key role in significant corporate events	
			of the company.	
		•	The Board of Directors must be	
			accountable to the shareholders of the	
			company.	
12. Delegation of	General Director is entitled to delegate any of	N/A		N/A
powers/authority	their powers to other persons by way of	14/7		.,,,
position, authority	issuance of the Power of Attorney in the			
	simple written form and under the seal of the			
	company (provided the constitutional			
	documents of the company establish that the			
	company has the seal. In Russia, it is			
	customary business practice for company to			
L	castornary business practice for company to			

	have the seal). However, the General Director is only entitled to delegate their powers within the framework of their limitations and the same requirement for preliminary approval (if any) will be applicable for actions of the representative under the Power of Attorney.  Under Russian Law, delegation of Board Directors' powers is prohibited (article 68(3) of the JSC Law and 32(5) of the LLC Law).		
13. Conflicts of interest (inc. intragroup dealings)	The LLC Law and the JSC Law provide for a procedure of preliminary approval by the majority of uninterested participants/shareholders of the company of the related-party transactions (a transaction in which there is an interest of a director of a company or a controlling person of the company, or a person who has the right to give the company instructions obligatory to follow).  Please find information on the recent court practice in Point 4.	N/A	N/A
14. Compliance with	Same as description of duties, specified	Same as description of duties, specified above.	Same as description of duties, specified
statutory obligations	above.		above.
15. Disclosure obligations of listed companies	N/A	According to Article 92 of the JSC Law, the obligation to disclose information applies to listed joint-stock companies and non-listed joint-stock companies with more than 50 shareholders.  Such companies are obliged to disclose lists of affiliated persons including documents on	N/A

		appointment and termination of powers of the General Director and Board Directors.	
16. Potential liability	General Director of a legal entity is subject to civil and/or criminal liability for failure to perform their duties.	N/A	N/A
	Civil liability is the most common type of liability that is most frequently imposed upon the General Director. General Director shall be held liable for any losses and damages that were incurred by the company due to the failure to perform their duties according to the article 44(2) of the LLC Law.		
	The Criminal Code of the Russian Federation ("Criminal Code") contains the grounds for criminal liability of the General Director of the company. Especially, articles 195, 196, 197 of the Criminal Code stipulate the criminal liability for unlawful actions concerning the procedure of insolvency of a legal entity. Thus, the General Director can be held liable if their unlawful actions caused fraudulent bankruptcy or premeditated bankruptcy or were aimed at concealing of the entity's assets from its creditors.		
	Also, another kind of liability that can be imposed upon the General Director in relation to bankruptcy proceedings is so called "subsidiary liability", which means that in case of insufficiency of funds or property to fulfill the claims of creditors, the General Director can be held liable to recover the required sum provided, that they failed to file an application on bankruptcy (please, refer to		

Question No. 3 above) or insufficiency of funds and property is caused due to the actions of the General Director.

Regarding Board Directors the same standard as for actions of the General Director applies. It means that while exercising their authority to approve some actions of the General Director or transactions of the company Board Directors should act reasonably and in accordance with the interests of the company. However, current court practice does not contain legal positions regarding criteria of joint liability of Board Directors aimed at compensation of damages incurred by the company due to their voting. On the other hand, those criteria were subject of consideration by the Supreme Court of the Russian Federation regarding subsidiary liability of the Board Directors. According to the Resolution of the Supreme Court of the Russian Federation dated June 22, 2020 in the case No. A56-26451/2016, the mere fact of voting for a particular decision (even on approval of unprofitable transaction) is not sufficient to hold the Board Director liable for negative consequences that occur in result of implementation of the adopted decision. The person, who is an initiator or beneficiary of such transaction should be held liable. Thus, in order to decide on the liability of the Board Directors the court should consider (1) the degree of involvement of each Board Director in the process of alienation of company's assets (as the case may be) and (2) their awareness of the significant harm caused by these actions (awareness about negative

consequences of exercising their voting	
rights).	
Hence the following rule should be applied:	
The fact that particular person was	
the member of Board of Directors at	
the moment when the disputed	
decision was adopted is not	
automatically evidence the breach of	
Good Faith Duty or Reasonableness	
Duty by such a person (article 25 of	
Plenum 25);	
The Board Director that votes against	
or abstains from voting can not be	
held liable for breach of their duties	
owed to the company if the	
particular decision leading to	
negative outcomes is adopted	
(article 53.1(2) of the Civil Code of	
the Russian Federation);	
Voting for the decision resulting in	
negative consequences for the	
company does not evidence prima	
facie grounds for liability of the	
Board Director. Their awareness of	
the negative consequences should	
be taken into consideration;	
If several Board Directors voting for	
the decision were aware of the	
negative consequences of its	
adoption and held liable for the	
breach of their duties, such Board	
Directors may share liability and be	
recognized jointly and severally	
liable.	

17. Duration of duties	Starts from the date of appointment and lasts	N/A	N/A
	on the date of resignation. The powers term		
	is normally provided either in charter or in		
	the relevant decision, appointing Director.		
		Special circumstances	
18. Bankruptcy	Under the Federal Law "On bankruptcy	N/A	N/A
	(insolvency)" ("Bankruptcy Law") a person		
	which had during three (3) years preceding		
	the bankruptcy the right to give mandatory		
	instructions to the debtor or possibility to		
	otherwise determine actions of the debtor		
	shall be considered being a Controlling		
	Person.		
	Chapter III.2 of the Bankruptcy Law		
	establishes quite broad criteria for		
	determination of the Controlling Person. The		
	General Director is also deemed being the		
	Controlling Person due to their powers.		
	According to Bankruptcy Law Controlling		
	Person of a debtor company may be brought		
	to subsidiary liability for the debtor's		
	obligations due to the following main		
	reasons:		
	A. the assets of the company are		
	insufficient to satisfy claims of the		
	creditors in full (article 61.11 of		
	Bankruptcy Law);		
	B. the General Director failed to file an		
	application on bankruptcy with the		
	relevant commercial court (article		
	61.12 of Bankruptcy Law);		
	C. violation of bankruptcy legislation		
	occurred (article 61.13 of Bankruptcy		
	Law).		
	In order to bring any Controlling Person to		
	subsidiary liability, it is necessary to prove		
	that either:		
	A. Actions of the Controlling Person		
	resulted in debtor's bankruptcy; or		

- B. The Controlling Person failed to apply for bankruptcy and decided to carry out business while insolvent;
- C. Controlling Person took measures resulting in failure to satisfy creditors' claims (e.g. disposal of assets, approval of unprofitable transactions and etc.) even if the bankruptcy was caused by external circumstances.

We believe that the main risk in case of potential company's bankruptcy in this case is the risk of bringing the director to responsibility for failure to apply for bankruptcy in accordance with article 61.12 of the Bankruptcy Law.

The recent case practice of the Supreme Court of the Russian Federation and Constitutional Court of the Russian Federation revealed the tendency on extension of the institute of directors' liability towards the legal entity. In particular, the grounds for holding General Director liable for failure to perform duties under the insolvency procedure have been elaborated by the Resolution of the Constitutional Court of the Russian Federation of May 21, 2021 No 20-Π.

Also, according to article 1 of Plenum 62, if director refuses to provide the court with explanations evidencing their compliance with the Reasonableness Duty and/or Good Faith Duty and provided that the claimant proved the existence of damages caused to the company, then the burden of proof passes from the claimant to the director who becomes obliged to prove the fact that there was no breach of their duties.

19. Takeover bids	N/A	N/A	N/A
	,	,	,
20. Market abuse/insider	According to the Russian Federal Law "On	N/A	N/A
dealing	Prevention of unlawful use of inside	N/A	N/A
ueaning	information and market manipulations"		
	("Law on inside information") any unlawful		
	use of inside information and/or market		
	manipulations shall cause legal liability for the		
	person that was engaged in such activity,		
	including civil liability, administrative liability		
	and criminal liability:		
	A. Article 185.6 of Criminal Code		
	stipulates criminal liability for		
	unlawful use of inside information;		
	B. Article 15.21 of the Code of		
	Administrative Offences of the		
	Russian Federation stipulates		
	administrative liability for unlawful		
	use of inside information.		
	The Civil Code provides for the right of the		
	companies to sue for damages resulting out		
	of unlawful use of inside information.		
	According to the Federal Law "On Inside		
	Information" any unlawful use of inside		
	information and/or market manipulations		
	shall cause legal liability for the person that		
	was engaged in such activity, including civil		
	liability, administrative liability and criminal		
	liability.		
	Article 185.3 of the Criminal Code stipulates		
	the criminal liability for market abuse		
	offenses that caused substantial damage.		
	Article 15.21 of the Code of Administrative		
	Offenses of the Russian Federation stipulates		
	the administrative liability for illegal use of		
	inside information in case the offense is not		
	subject to criminal liability.		

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	According to the article 171(3) of the Code of		
	Corporate Governance of Central Bank of		
	Russia the Board of Directors shall supervise		
	the investigations on issues on potential bad		
	faith use of inside information.		
	According to the article 272(5) of the Code of		
	Corporate Governance of Central Bank of		
	Russia the internal audit of the company shall		
	investigate the compliance of the company's		
	policy regarding the inside information.		
	poncy regarding the inside information.	Defences	
		Defences	
21. Good corporate	Russian court practice allows to identify the	The Central Bank of Russia has adopted "Code	N/A
governance	following circumstances, which eliminates the	on corporate governance", which is a	
	General Director's civil liability:	recommendation act on duties of the corporate	
	· ·	bodies for listed public companies.	
	A. the actions (or omissions) of the	' '	
	General Director are not beyond usual		
	commercial risk (the Russian equivalent of		
	the more common concept "business		
	judgment rule"). As confirmed in the Plenum		
	62, negative consequences arisen for the		
	company during the term of office of the		
	General Director do not prove per se such		
	person's bad faith or unreasonable conduct		
	given that possibility of such consequences is		
	connected with the risk of entrepreneurial		
	and (or) other economic activity;		
	B. the transaction entered into by the		
	General Director proved to be unfavorable		
	only after the consummation of the		
	transaction and as a result of non-		
	performance of the obligations thereunder.		
	However, the General Director will not be		
	exempt from liability if the transaction had		
	been initially entered into with the purpose of		
	non-performance or undue performance of		
	the obligations arising therefrom;		

	C the Coneral Director proves that		
	C. the General Director proves that although the transaction it entered into is by itself not on favourable terms, it is part of a series of interrelated transactions having a common business purpose that are intended to be favourable for the company;		
	D. the General Director has entered into an unfavourable transaction to prevent more substantial damages;		
	E. it was not evident that the General Director's actions qualified as a breach of Good Faith Duty and Reasonableness Duty at the time the breach occurred — including due to lack of consistency in application of the law by tax, customs and other authorities;		
	F. the company has already resorted to other remedies (e.g., by recovering damages from an employee or a contractor) and has obtained the compensation for the incurred damages.		
22. Minutes of board meetings and publication requirements	According to the Civil Code, the minutes of board meetings should specify:  1) the date and time of the meeting, the place of the meeting and (or) the method of remote participation of members of the civil law entity in the meeting, and in cases of absentee voting - the date before which documents containing information about the voting of members of the civil law entity were accepted, and the method of sending these documents;	N/A	N/A
	2) information about the persons who took part in the meeting and (or) about the		

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persons who sent documents containing	
information about voting;	
3) the results of voting on each item on the	
agenda;	
4) information about the persons who	
conducted the counting of votes, if the	
counting of votes was entrusted to certain	
persons;	
persons,	
E) information about the persons who yeted	
5) information about the persons who voted	
against the decision of the meeting and	
demanded to make an entry about it in the	
minutes;	
6) information on the course of the meeting	
or on the voting process, if a member of the	
civil law community requires them to be	
entered into the minutes;	
7) information about the persons who signed	
the minutes.	
The adoption by the general meeting of the	
participants of the entities of the decision at	
the meeting and the composition of the	
participants of the company who were	
present at its adoption are confirmed in	
relation to:	
1) a public joint-stock company - by a person	
who maintains the register of shareholders of	
such a company and performs the functions	
of the counting commission (paragraph 4 of	
Article 97);	
2) a non-public joint-stock company by	
notarization or certification by a person who	
maintains the register of shareholders of such	

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	a company and performs the functions of the		
	counting commission;		
	3) limited liability companies by notarization,		
	unless another method (signing of the		
	minutes by all participants or part of the		
	participants; using technical means that allow		
	to reliably establish the fact of decision-		
	making; in another way that does not		
	contradict the law) is provided for by the		
	charter of such a company or by a decision of		
	the general meeting of the company's		
	participants adopted unanimously by the		
	company's participants.		
22 Dischause and		N/A	N1/A
23. Discharge and	In addition to the common grounds provided	N/A	N/A
Indemnification	for by the Employment Code of the Russian		
	Federation and other federal laws for all		
	employees, the employment contract with		
	the General Director shall be terminated on		
	the following grounds:		
	1) in connection with the removal from office		
	of the General Director of the debtor		
	organization in accordance with the		
	9		
	legislation on insolvency (bankruptcy);		
	2) in connection with the adoption by the		
	authorized body of a legal entity, or by the		
	owner of the organization's property, or by a		
	person (body) authorized by the owner of a		
	decision to terminate an employment		
	contract.		
	3) other grounds provided for in the		
	employment contract.		
	In case of termination of the employment		
	contract with the General Director in the		
	absence of guilty actions (omission) on his		

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	behalf, compensation is paid to him in the amount determined by the employment contract, but not less than three times the average monthly earnings, except for the cases provided for by the Employment Code of the Russian Federation.		
24.Insurance	Insurance of director's liability is not directly regulated/required by the Russian legislation, and it is covered by the general Russian insurance regulation.  Object of insurance is property interests related to the possibility of losses and (or) defense costs arising as a result of claims against the insured person - the director and (or) the company – for damages and (or) losses caused to third parties, the company or employees of the company as a result of erroneous actions of the director and (or) the company, including:  expenses of the company in connection with the compensation paid to its directors for claims; expenses of the directors themselves in the event that the company is unable to reimburse them; expenses of companies on claims brought against them (and not against the directors personally) in connection with erroneous actions related to the turnover of securities and the hiring of personnel; property interests related to the possibility of losses and (or) defense costs arising as a result of claims against the insured person and (or)	N/A	N/A
	the company for damages and (or)		

	losses caused to third parties, the company or employees of the company as a result of erroneous actions of the director and (or) the company.  The main risks which can be insured are:  The risk of claims resulting in liability, or the need to incur defense costs		
	<ul> <li>associated with such claims, due to erroneous actions of the director, which were first presented to the insured person;</li> <li>The risk of making claims on securities that have entailed liability or the need to incur defense costs related to such claims due to erroneous actions of the director and (or) the company;</li> <li>The risk of losses in the form of protection costs in accordance with the legislation of the country in which the insured event occurred.</li> </ul>		
	Currently, a draft law on the special regulation in this sphere is being prepared.  There are few examples of D&O insurance use in Russia. Those General Directors are in most cases — sole executive bodies of the publicly listed companies, but those policies are very expensive and therefore, not available for all companies.		
25. Resignation	According to the Employment Code of the Russian Federation, the General Director has the right to terminate the employment contract on their own initiative prematurely	N/A	N/A

	by notifying the employer in writing no later than one month in advance.  The Company is entitled to terminate corporate powers of the General Director at any time by relevant decision of body responsible for appointing / terminating powers of such General Director.  However, please note that third parties will most likely be aware on termination of powers of the General Director as soon as the relevant entry will be made into the Unified State Registrar of Legal Entities (USRLE), which is a public trade registrar in Russia, available to everyone (it takes 5 business days		
	following the date when the application is		
2C. Dootsweetswing of	submitted to Federal Tax Authority).	N/A	NI/A
26. Restructuring of assets	N/A	N/A	N/A
27. ESG and D&I policies, metrics, reports	Such polices are not commonly used in Russian entities. However, the Russian authorities are developing new ESG standards and policies. D&I policy is normally used in publicly listed company, but not commonly used by mid / small cap companies because of its complexity and price.	N/A	N/A