



the global voice of
the legal profession®

LAMP HOUSE
STRATEGY



International Bar Association

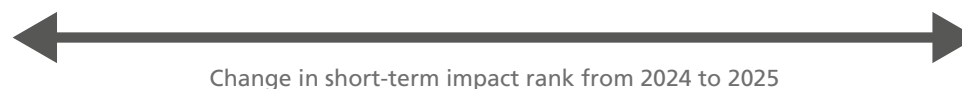
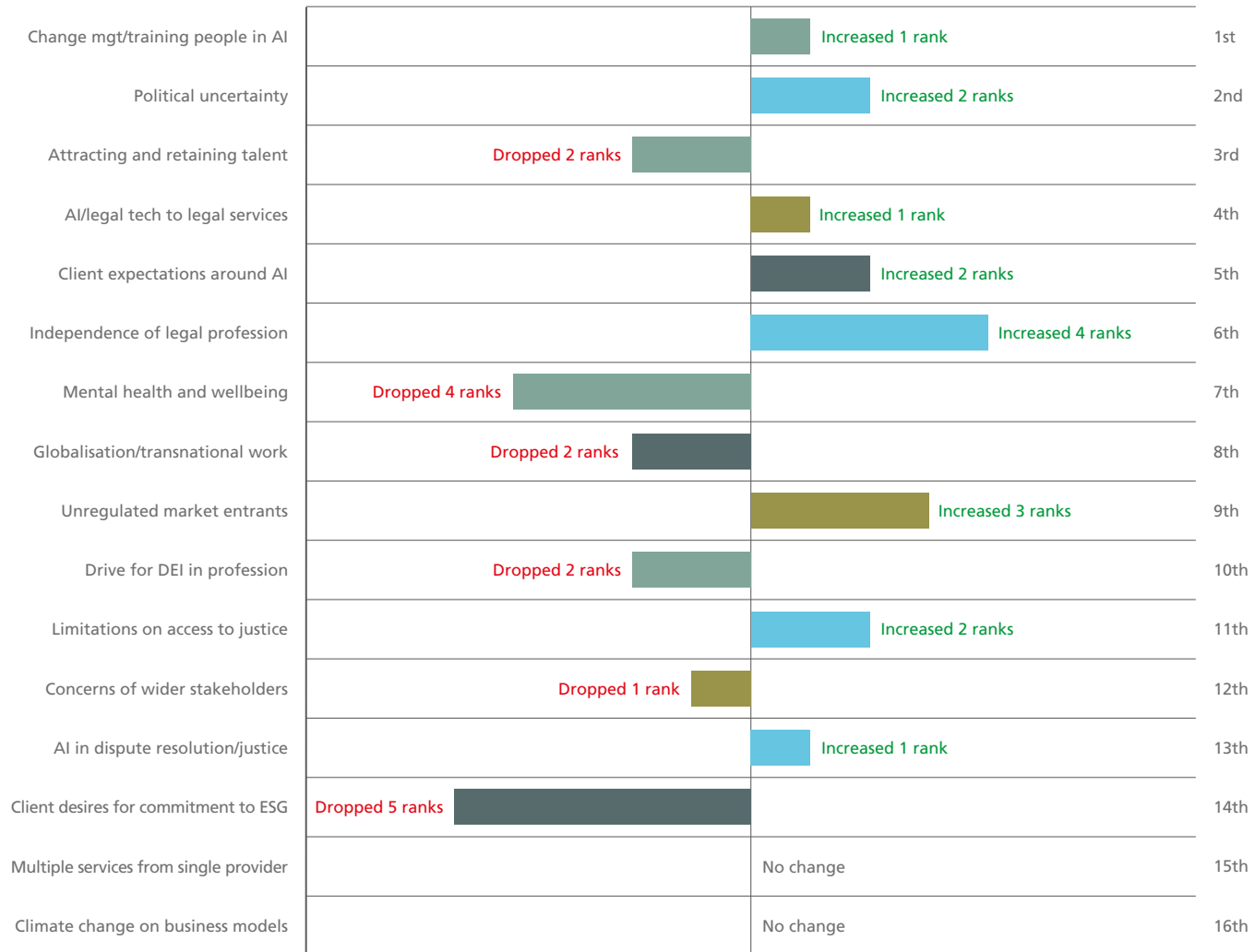
Future of Legal Services 2025

Report visual charts

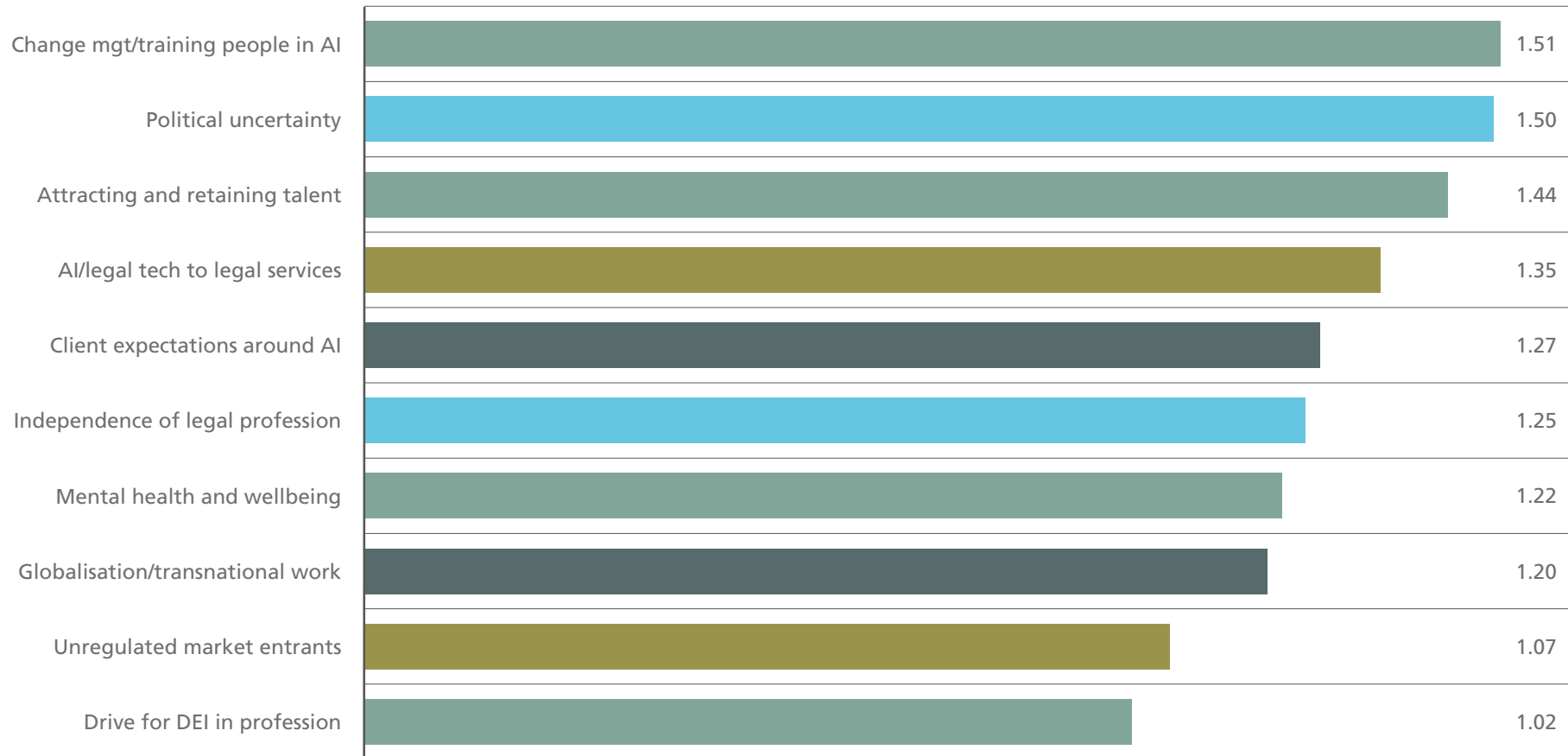
Change in short-term impact ranks from 2024 to 2025

- People
- Clients
- Business
- Rule of law

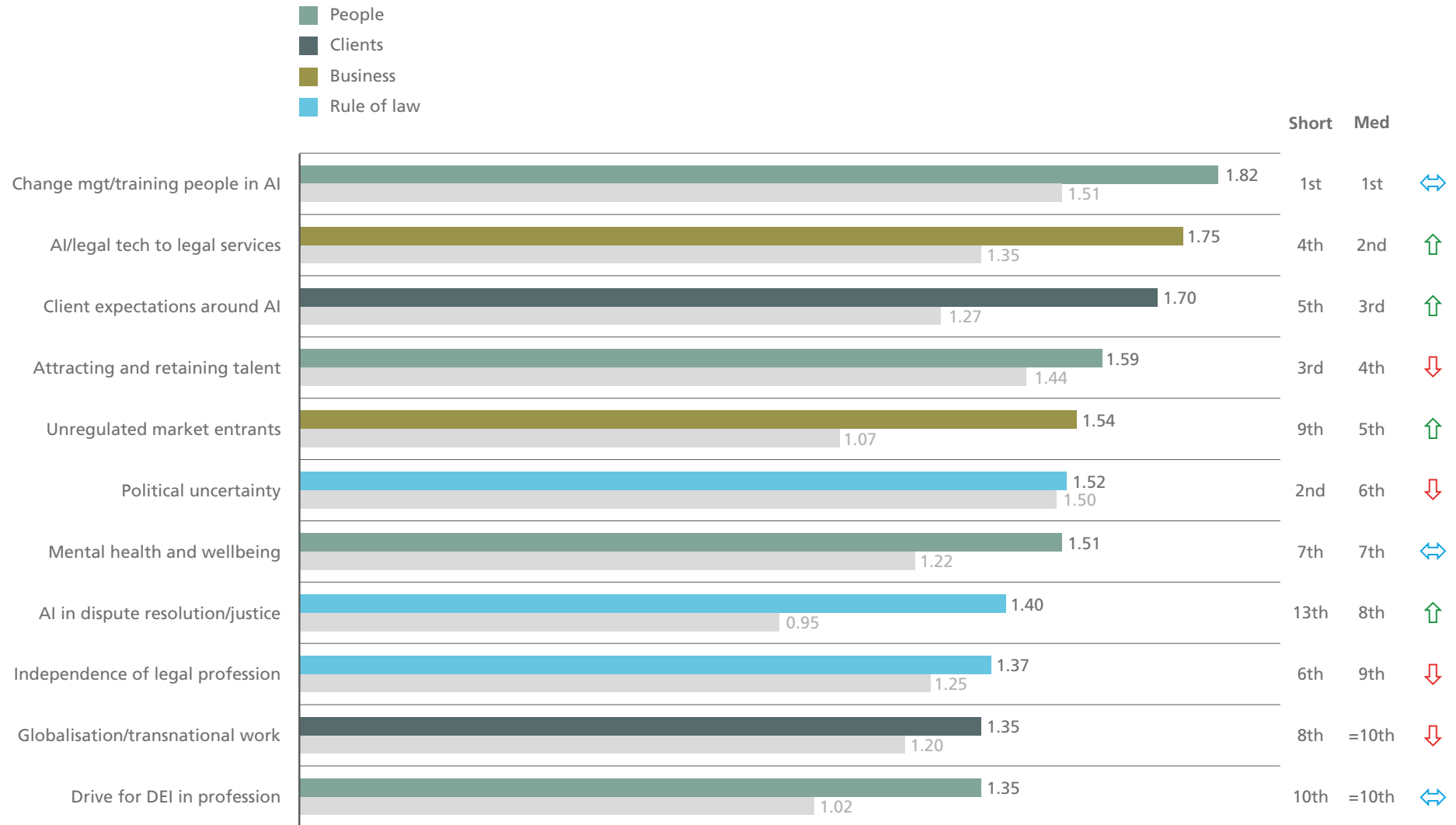
2025 short-term impact rank



Top ten impact area predictions (short term)



Top ten impact area predictions (medium term)



Summary of themes tested in all three research cycles

Trend	2025 ST Impact	Summary of change 2023–2025
Client desires for commitment to ESG	14/16 ↓	Impact dropping considerably contrary to 2023 predictions: attention on the topic is trending down.
Provision of multiple services from single provider	15/16 ↔	Consistently amongst lower impact areas, no trajectory of growth or decline.
Limitations on access to justice	11/16 ↓	Consistently amongst the lower groupings of themes tested in terms of impact.
Mental health and wellbeing	7/16 ↓	Impact has steadily dropped from 2023 to 2025 and has moved from a top issue to 'middle of the pack'.
Attracting and retaining talent	3/16 ↔	Consistently a top three issue across short- and medium-term impact and attention in all years; however other topical themes beginning to overtake it as the leading issue.
Challenge to independence of legal profession	6/16 ↑	Increased to approaching a top five impact area where previously had sat outside of the top ten. Biggest riser in terms of expectations from 2024–25.
Globalisation and transnational client work	8/16 ↔	Held as a mid-pack challenge with high attention but also high readiness. Does not typically feature as a top-of-mind issue.
The drive for DEI in the legal profession	11/16 ↓	Slowly reducing in impact as other areas take focus. Has not been seen as a high-impact area, with readiness high compared to impact.
New unregulated entrants to legal market	9/16 ↑	Growing in impact consistently over the last three years. Has not emerged as a key top-of-mind challenge and has not attracted high levels of attention compared to other areas.
Deployment of AI/legal tech to legal services	4/16 ↑	Has been expected to grow in impact and this has been realised. Amongst the highest areas of attention in 2025.

Themes by short-term impact, attention and readiness

