



# THE INTERNATIONAL LEGAL PRACTICE PROGRAM

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2024

The bottom half of the page features a dark background with a complex, abstract pattern of glowing blue and white lines, resembling a digital network or data visualization. The year "2024" is prominently displayed in large, white, sans-serif font at the bottom left.

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THE INTERNATIONAL LEGAL PRACTICE PROGRAM



**Module 1.**  
**INTERNATIONAL BUSINESS**

# 29 OCTOBER, 2024

**Asynchronous**    **Legal practice in a globalized world.**

In a digitalized world, as domestic and international markets become more intertwined and transactions rapidly expand across borders without physical presence, new business models present both challenges and opportunities for the legal practice. Legal professionals must stay current and adapt to global legal trends as clients seek counsel for fast-changing and fluid business realities.

*Prof. Flavio Rubinstein*

# 5 NOVEMBER, 2024

**Asynchronous**    **The evolving role of in-house counsel.**

Global megatrends are reshaping the role of in-house counsel, influencing strategies for outsourcing legal work to law firms and the role of the Legal department within companies. With increasingly complex international business models and regulatory environments, in-house lawyers are uniquely positioned to better understand the nuances and unique demands of their respective companies, providing invaluable insight and guidance across corporate teams. The role of in-house legal work is evolving beyond managing outsourced law firms, becoming increasingly strategic legal thinkers and advisors and playing a significantly larger role in the business. As such, in-house counsel must develop non-legal skills and the ability to make sound judgments and quick decisions to support the company's business operations and needs.

*Prof. Flavio Rubinstein*

# 6 NOVEMBER, 2024

## Live Online

### Temporary Suspensions of Generative AI Tools - The Italian and Brazilian Cases

#### First slot

8:00am/9:30 am  
(UTC)

#### Second slot

1:00pm/2:30 pm  
(UTC)

In the activity, students will be presented with cases of the temporary suspension decrees by data protection authorities in Brazil and Italy regarding generative artificial intelligence tools. Following the instructor's presentation, students will be divided into groups and will need to discuss the risks created by these tools and potential measures to mitigate these risks. After the group discussions, the instructor will lead a session where the groups will present their responses, comparing the proposed alternatives and assessing which might be more effective in the context of regulating this technology.

*Assistant Prof. Miguel Carneiro*

# 12 NOVEMBER, 2024

## Asynchronous

### New technologies applied to the legal practice: risks, challenges, and opportunities

Despite regulatory (BAR) protection, a substantial part of what lawyers do today can already be performed by other players, especially through the use of technology. As artificial intelligence rapidly enhances and expands that competition, less sophisticated legal activities may be replaced by automation. However, not all is doom and gloom: technology can be leveraged to allow lawyers to focus on higher-value work, becoming innovators within their field. As such, to remain relevant, lawyers must master tech skills to leverage data and provide insight, increasingly evolving to a strategic advisory role. Furthermore, key human skills (e.g., negotiation, critical thinking, relational skills, creativity, and ethics) will remain essential in the corporate environment. As a result, technology is much more likely to transform and enhance the legal profession than replace it. This transformation introduces new challenges regarding confidentiality obligations and legal responsibilities for lawyers when using such technological tools.

*Prof. Flavio Rubinstein*

# 19 NOVEMBER, 2024

**Asynchronous**

## **A Model for the Regulation of New Technologies.**

The encounter will be dedicated to discussing the issues brought about by the use of new technologies in contemporary society. Initially exploring the problem of monitoring inappropriate content for children and adolescents on the internet, the meeting will seek to explore challenges involving internet regulation, personal data protection, and will conclude with a discussion on recent issues involving artificial intelligence. The aim is to present to students the model of new technology regulation based on the concept of legal uncertainty, created by Professors Rebecca Crootof and B.J. Ard.

*Prof. Alexandre Pacheco da Silva*

# 26 NOVEMBER, 2024

**Asynchronous**

## **Risk-Based Regulation for New Technologies**

The class will be dedicated to discussing the meaning of risk-based regulation and the reasons why this new form of regulation has become attractive for new technologies. To this end, examples of risk-based regulation in the field of data protection (e.g., GDPR) and artificial intelligence (e.g., AI Act) will be presented, and the advantages and disadvantages of these approaches will be discussed. The concepts of risk-based regulation in the Top-down and Bottom-up models will be explored.

*Prof. Alexandre Pacheco da Silva*

# 27 NOVEMBER, 2024

## Live Online

### Structuring Corporate Governance (I - Board Structure and Responsibility)

#### First slot

8:00am/9:30 am  
(UTC)

#### Second slot

1:00pm/2:30 pm  
(UTC)

In the activity, students will be presented with cases of the temporary suspension decrees by data protection authorities in Brazil and Italy regarding generative artificial intelligence tools. Following the instructor's presentation, students will be divided into groups and will need to discuss the risks created by these tools and potential measures to mitigate these risks. After the group discussions, the instructor will lead a session where the groups will present their responses, comparing the proposed alternatives and assessing which might be more effective in the context of regulating this technology.

*Assistant Prof. Miguel Carneiro*

# 3 DECEMBER, 2024

## Asynchronous

### The Dilemma Between Transparency and Secrecy in the Regulation of New Technologies

The debate about transparency in the context of the use of new technologies has been driven by access to technical information and the usefulness of information for the technology user. However, one of the obstacles to applying transparency standards has been trade secrecy, where companies claim they cannot reveal details of their technologies to their users due to the possibility that this information might reach their competitors. On this occasion, the concept of transparency in the use of artificial intelligence tools will be discussed, as well as scenarios where secrecy has become an obstacle to accessing information.

*Prof. Alexandre Pacheco da Silva*

# 10 DECEMBER, 2024

**Asynchronous** **Discussion Forum - The Role of the In-House Counsel:  
International Trends**

This session will explore the role and responsibilities of in-house lawyers, focusing on the general skills expected from practitioners advising global organizations and on how to develop them in fast-paced environments. This session will also include a debate about challenges of an international legal career and discuss some learnings and opportunities that an in-house position can offer.

*Dr. Marilia De Cara*

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THE INTERNATIONAL LEGAL PRACTICE PROGRAM



**Module 2.**  
**INTERNATIONAL**  
**LEGAL PRACTICE**

# 7 JANUARY, 2025

## Asynchronous **Drafting.**

Training in drafting and review of the most contentious and frequently negotiated clauses in international sales contracts. Introduction to process mapping and smart contracts.

*Prof. Lloyd Gash*

# 8 JANUARY, 2025

## Live Online **Drafting.**

### First slot

8:00am/9:30 am  
(UTC)

### Second slot

1:00pm/2:30 pm  
(UTC)

Training in drafting and review of the most contentious and frequently negotiated clauses in international sales contracts. Introduction to process mapping and smart contracts.

*Prof. Lloyd Gash*

# 15 JANUARY, 2025

## Live Online **Professional Ethics.**

### First slot

8:00am/9:30 am  
(UTC)

### Second slot

1:00pm/2:30 pm  
(UTC)

Exploring the core ethical principles lawyers are expected to uphold, examining the ethical dilemmas that lawyers encounter in their practice and discussing the tensions that can arise between lawyers' professional duties and their moral accountability.

*Prof. Lucinda Soon*

## 22 JANUARY, 2025

### Live Online

### Psychology for Lawyers.

**First slot**

8:00am/9:30 am  
(UTC)

Examining the cognitive biases that can affect good decision making in practice and the key psychological concepts relevant to understanding and managing workplace behaviours and work-related stress and wellbeing.

**Second slot**

1:00pm/2:30 pm  
(UTC)

*Prof. Lucinda Soon*

## 29 JANUARY, 2025

### Live Online

### Data for Legal Practice.

**First slot**

8:00am/9:30 am  
(UTC)

Exploring machine learning, the importance of structured data and the different types of data points in legal practice.

**Second slot**

1:00pm/2:30 pm  
(UTC)

*Prof. Lucinda Soon*

## 5 FEBRUARY, 2025

### Live Online

### Reflective Practice.

**First slot**

8:00am/9:30 am  
(UTC)

Explaining reflective models, how this skill is both for life-long learning and for vocational reasons, and the theories on how this can be put into practice in the busy life of a lawyer.

**Second slot**

1:00pm/2:30 pm  
(UTC)

*Prof. Chloe Sheppick*

# 12 FEBRUARY, 2025

## Live Online

### Interviewing and Listening.

#### First slot

8:00am/9:30 am  
(UTC)

#### Second slot

1:00pm/2:30 pm  
(UTC)

Understanding the key principles of effective interviewing and advising, including how to structure and conduct an interview and how to practice the key listening and questioning skills required to interview effectively.

*Prof. Chloe Sheppick*

# 18 FEBRUARY, 2025

## Asynchronous

### Crossing Cultural Boundaries.

Analysing the essential tools and skills to effectively manage and leverage cultural diversity in legal contexts. Includes:

- Developing practical skills for cross-cultural communication.
- Learning to identify and overcome cultural barriers that can impact legal outcomes.
- Enhancing empathy and understanding to foster trust and collaboration with international clients and colleagues.

*Dr. Kyriaki Koukouraki*

# 19 FEBRUARY, 2025

## Live Online

### Crossing Cultural Boundaries.

#### First slot

8:00am/9:30 am  
(UTC)

#### Second slot

1:00pm/2:30 pm  
(UTC)

Analysing the essential tools and skills to effectively manage and leverage cultural diversity in legal contexts. Includes:

- Developing practical skills for cross-cultural communication.
- Learning to identify and overcome cultural barriers that can impact legal outcomes.
- Enhancing empathy and understanding to foster trust and collaboration with international clients and colleagues.

*Dr. Kyriaki Koukouraki*

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THE INTERNATIONAL LEGAL PRACTICE PROGRAM



**Module 3.**  
**INTERNATIONAL**  
**BUSINESS LAW**

# 26 FEBRUARY, 2025

## Live Online

### First slot

8:00am/9:30 am  
(UTC)

### Second slot

1:00pm/2:30 pm  
(UTC)

## Lecture. INTERNATIONAL BUSINESS LAW.

*Prof. Steve Reed*

# 4 MARCH, 2025

## Asynchronous

## THE CHALLENGES OF INTERNATIONAL BUSINESS LEGAL PRACTICE

The aim of this session is to get students acquainted with the challenges international practitioners face when approaching transnational business counselling. These challenges will be introduced with real-life practical examples where the counsellors' local legal bias strongly conditions his/her capacity to provide adequate legal advice in the international element. Analysis and solutions to these legal dilemmas will be presented through: (i) a comparative Law approach; and (ii) a set of diagnostic tools that should enable students to avoid addressing international legal issues by a wrong legal tactic.

*Prof. Javier Muñoz*

# 5 MARCH, 2025

## Live Online

### First slot

8:00am/9:30 am  
(UTC)

### Second slot

1:00pm/2:30 pm  
(UTC)

## INTERNATIONAL CORPORATE LAW (connected to M&A)

The aim of this session is to analyse how differences in corporate law (e.g. types of companies, capitalisation requirements, governing bodies and their functioning, or employee participation in earnings or decision making) may again represent application difficulties in the international scenario, when a foreign investor requires counselling, or when our local client participates in a foreign entity. Once again, tools for assessment and correction of the local bias are given to students after joint consideration during the session.

*Prof. Javier Muñoz*

# 11 MARCH, 2025

## Asynchronous M&A AND TRANSACTIONS

The aim of these sessions is to analyse the complexities of carrying-out an international or a trans-national corporate transaction in scenarios where harmonised rules such as those existing in the E.U. may not exist. The analysis first liaises with Session 2 (corporate law), and then would continue to explain:

S3: planning and coordination of M&A transactions in one or more foreign jurisdictions (e.g. an international investor wishes to invest in/divest from another country, or wishes to carry-out a corporate restructuring of its international group). Frequently, legal orders contemplate types of corporate transactions which do not exist in other jurisdictions (or which are subject to completely different requirements for their admissibility). This produces a local bias which needs to be overcome both in the planning and in the implementation phases of the transaction, as well as a coordination challenge.

*Prof. Javier Muñoz*

# 12 MARCH, 2025

## Live Online M&A AND TRANSACTIONS

**First slot**  
8:00am/9:30 am  
(UTC)

**Second slot**  
1:00pm/2:30 pm  
(UTC)

planning and coordination of a trans-national M&A transactions (e.g. two companies in different jurisdictions merge) A true trans-national deal will require to comply with corporate law and requisites simultaneously in all jurisdictions involved, which may sometimes be an unattainable goal. Tools such as "holding company mergers" are the result of the need to overcome these problems.

*Prof. Javier Muñoz*

# 19 MARCH, 2025

## Live Online

### M&A AND TRANSACTIONS

**First slot**  
8:00am/9:30 am  
(UTC)

**Second slot**  
1:00pm/2:30 pm  
(UTC)

M&A-related compliance: an international investment or M&A transaction is often subject to compliance and/or regulatory requirements, such as: (i) foreign investment restrictions; (ii) competition issues; and (iii) regulatory requirements (e.g. investor suitability). The need to take these into account and provide legal solutions for these issues is something never to be disregarded in international counselling.

*Prof. Javier Muñoz*

# 26 MARCH, 2025

## Live Online

### INTERNATIONAL FINANCE

**First slot**  
8:00am/9:30 am  
(UTC)

**Second slot**  
1:00pm/2:30 pm  
(UTC)

The aim of this session is to present some international financing tools most frequently used to finance a transaction or an investment. Given that students have already seen drafting 1 & 2 in other parts of the programme, rather than focusing on the contracts, we would rather focus on the most frequent financing structures in the market.

*Prof. Pilar Galan*

# 2 APRIL, 2025

## Live Online

### COMPLIANCE

**First slot**  
8:00am/9:30 am  
(UTC)

**Second slot**  
1:00pm/2:30 pm  
(UTC)

The aim of this session would be to create awareness in the students of the difficulties of implementing international compliance structures in groups of companies. Specifically: (i) implementing the need for companies in different legal orders to comply with local rules such as FCPA in the U.S. (a local rule which, if not applied internationally by subsidiaries in whose legal orders these requirements do not exist, could have devastating effects on the holding company); and/or (ii) implementing tools to correctly monitor compliance with holding company rules in the whole of the value chain (providers, clients, employees, etc.) in different countries.

*Prof. Hernan Huwyler*

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THE INTERNATIONAL LEGAL PRACTICE PROGRAM



**Module 4.**  
**INTERNATIONAL**  
**DISPUTES RESOLUTION**

# 9 APRIL, 2025

## Live Online

### Lecture.

The lecture defines international criminal law, traces its historical origins and sources, and its gradual development through the jurisprudence of international criminal tribunals. It compares the individual responsibility for international crimes vis-a-vis state responsibility in international law and examines various applications and the boundaries of international criminal law. Then it focuses on issues of jurisdiction, legality and legitimacy of various arbitrations in respect of certain international crimes. The lecture presents an overview of the substantial and procedural framework of international criminal justice and its relationship with international peace and security, the relationship between the UN Security Council and the ICC. Participants will understand the significance and development of international criminal law, its place and role within the other parts of public international law, in particular human rights law and international humanitarian law, the evolution of tribunals and the current challenges these tribunals are facing. Participants can develop skills to analyze court pleadings, decisions, legal documents, judgements.

#### First slot

8:00am/9:30 am  
(UTC)

#### Second slot

1:00pm/2:30 pm  
(UTC)

*Prof. (Dr.) Vesselin Popovski*

# 15 APRIL, 2025

## Asynchronous

### The legal framework for international dispute resolution.

The objective is to review and identify the most important sections of the main international treaties regarding the circulation of judgments, awards, and settlement agreements resulting from mediation.

*Prof. Marco de Benito*

# 16 APRIL, 2025

## Live Online

### The legal framework for international dispute resolution.

#### First slot

8:00am/8:45 am  
(UTC)

The objective is to highlight the process towards a structured, neutral system of international civil justice that integrates the different forms of dispute settlement in a coherent whole, with a view to further promoting access to justice.

#### Second slot

1:00pm/1:45 pm  
(UTC)

*Prof. Marco de Benito*

# 22 APRIL, 2025

## Asynchronous

### The arbitration agreement.

The objective is to identify the most common mistakes in the drafting of arbitration agreements.

*Prof. Marco de Benito*

# 23 APRIL, 2025

## Live Online

### The arbitration agreement

#### First slot

8:00am/8:45 am  
(UTC)

The objective is to identify the most common mistakes in the drafting of arbitration agreements.

#### Second slot

1:00pm/1:45 pm  
(UTC)

*Prof. Marco de Benito*

# 29 APRIL, 2025

**Asynchronous**    **The convergence of civil and arbitral procedure**

The objective is to review the main soft law instruments to identify trends in the convergence of civil and arbitral proceedings.

*Prof. Marco de Benito*

# 30 APRIL, 2025

**Live Online**    **The convergence of civil and arbitral procedure.**

**First slot**  
8:00am/8:45 am  
(UTC)

The objective is to highlight the main trends in civil procedure and international arbitration.

*Prof. Marco de Benito*

**Second slot**  
1:00pm/1:45 pm  
(UTC)

# RECORDINGS

*Recordings of the sessions will be available online for 120 days in case you miss a session or would just like to view them again.*

# CONTACT



## MARÍA SERRANO

EXECUTIVE DIRECTOR

[maria.serrano.bello@ie.edu](mailto:maria.serrano.bello@ie.edu)

+34 91 568 95 63



## PAULA ABASCAL

ASSOCIATE DIRECTOR

[paula.abascal@ie.edu](mailto:paula.abascal@ie.edu)

+34 91 568 99 12



## ZHANNA PANASIUK

PROGRAM COORDINATOR

[zhanna.panasiuk@ie.edu](mailto:zhanna.panasiuk@ie.edu)