



the global voice of
the legal profession®



Follow us
@IBAEvents
#IBAMA25



INTERNATIONAL BAR ASSOCIATION CONFERENCE 2025

A conference presented by the IBA Corporate and M&A Law Committee

Mergers and Acquisitions in India: a key engine to the USD 30 trillion goal

3–4 April 2025, The Taj Mahal Palace, Mumbai, Maharashtra, India

TOPICS INCLUDE:

- Make (it happen) in India: USD 30 trillion goal
- Geopolitics, regulatory trends and impact on M&A
- Blurring the lines between private equity and M&A – financial investors as strategic acquirers: trends and implications
- Mitigating regulatory risk – key considerations
- Hot topic roundtables
- Refuse to lose
- Antitrust/competition policy and enforcement
- Corporate governance trends and best practices for public M&A and listed companies (including recent disclosure and rumour verification regime)
- Hot sectors for inbound and outbound M&A
- NCLT as the new battleground – stressed asset M&A and trends in M&A disputes
- M&A in technology – key considerations

HEADLINE
CONFERENCE
SPONSORS



BOOK BEFORE
28 FEBRUARY
2025 TO RECEIVE
EARLY BOOKING
DISCOUNTS

For more information and to book online visit www.ibanet.org/conference-details/CONF2566

Programme

Conference Co-Chairs

Rabindra Jhunjunwala *Khaitan & Co, Mumbai, Maharashtra;*
Conference Coordinator Asia Pacific, IBA Corporate and M&A
Law Committee

Darshika Kothari *AZB & Partners, Mumbai, Maharashtra*

Nivedita Rao *Cyril Amarchand Mangaldas, Bangalore,*
Karnataka

Conference Advisory Committee

Christian Hoedl *Uriá Menéndez, Madrid; Member, IBA*
Corporate and M&A Law Committee Advisory Board

Zia Mody *AZB & Partners, Mumbai, Maharashtra*

Cyril Shroff *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

Thursday 3 April

0830 – 1700 Registration

0930 – 0940 Welcome remarks by Conference Co-Chairs

Rabindra Jhunjunwala *Khaitan & Co, Mumbai, Maharashtra;*
Conference Coordinator Asia Pacific, IBA Corporate and M&A Law
Committee

Nivedita Rao *Cyril Amarchand Mangaldas, Bangalore, Karnataka*

0940 – 0945 Welcome remarks by IBA Vice-President

Jörg Menzer *Noerr, Munich; IBA Vice-President*

0945 – 1015 Keynote speech

Make (it happen) in India: USD 30 trillion goal

K V Subramanian *International Monetary Fund, Washington DC*

Fireside chat with K V Subramanian

Cyril Shroff *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

1015 – 1115 Session one

Geopolitics, regulatory trends and impact on M&A

Shifting global geopolitical dynamics and evolving regulatory frameworks are increasingly influencing cross-border mergers and acquisitions. In light of this, as new regulatory requirements are imposed, this panel will discuss how dealmakers can identify opportunities and navigate the risks associated with compliance and market instability.

Moderators

Menaka Doshi *Bloomberg, Mumbai, Maharashtra*

Rabindra Jhunjunwala *Khaitan & Co, Mumbai, Maharashtra;*
Conference Coordinator Asia Pacific, IBA Corporate and M&A Law
Committee

Panellists

Nicolas Bourtin *Sullivan & Cromwell, New York*

Christian Hoedl *Uriá Menéndez, Madrid; Member, IBA Corporate*
and M&A Law Committee Advisory Board

Melanie Howard *Latham & Watkins, London*

Nitin Maheshwari *JP Morgan, Mumbai, Maharashtra*

1115 – 1130 Coffee/tea break

1130 – 1230 Session two

Blurring the lines between private equity and M&A – financial investors as strategic acquirers: trends and implications

Private equity firms are taking on more strategic roles in mergers and acquisitions (M&A) transactions, leveraging operational expertise alongside capital investment to drive long-term growth. This panel will discuss the emerging trend of financial investors and the implications for deal structures and M&A strategy.

Moderators

Darshika Kothari *AZB & Partners, Mumbai, Maharashtra*

Ralf Morshäuser *Gleiss Lutz, Munich; Senior Vice Chair,*
IBA Corporate and M&A Law Committee

Panellists

Manisha Girotra *Moelis & Company, Mumbai, Maharashtra*

Ian Ho *Simpson Thacher & Bartlett, Hong Kong SAR*

Vishal Mahadevia *Warburg Pincus, Mumbai, Maharashtra*

Bhavi Sanghvi *KKR, Mumbai, Maharashtra*

Headline social event sponsors



1230 – 1330 Session three

Mitigating regulatory risk – key considerations

As regulatory frameworks become more complex and demanding, the role of in-house counsels in ensuring compliance has never been more critical. This panel will delve into the evolving compliance landscape and the strategies in-house teams are using to manage regulatory risks in the mergers and acquisitions (M&A) context.

Moderators

Sandeep Parekh *Finsec Law Advisors, Mumbai, Maharashtra*
Hans-Joerg Ziegenhain *Hengeler Mueller, Munich; Member, IBA Corporate and M&A Law Committee Advisory Board*

Panellists

Ipsita Dutta *Morgan Stanley, Mumbai, Maharashtra*
Yuto Matsumura *Hitachi, Tokyo*
Adina Shapiro *Herzog Fox & Neeman, Tel Aviv; Scholarship Officer, IBA Corporate and M&A Law Committee*
Ananya Sharma *JSW Group, Mumbai, Maharashtra*

1330 – 1430 **Lunch**

1430 – 1600 Session four

Hot topic roundtables

Seamless transition post-merger – best practices for cultural integration and talent management and addressing post-merger integration challenges

Michael Kutschera *Binder Grösswang, Vienna; Co-opted Member, IBA Bar Issues Commission Policy Committee*
Alexander Zharskiy *ALRUD, Moscow; Conference Quality Officer, IBA Corporate and M&A Law Committee*

Use case of artificial intelligence (AI) in mergers and acquisitions (M&A) and its ethical considerations

Tino Gaberthuel *Lenz & Staehelin, Zurich*
Sameer Sibal *Jerome Merchant + Partners, Mumbai, Maharashtra*

The growing integration of environmental, social and governance (ESG) in mergers and acquisitions (M&A) deal making

Arnav Dayal *Trilegal, Gurugram, Haryana*
Lorenzo Olgiati *Schellenberg Wittmer, Zurich; Secretary, IBA Corporate and M&A Law Committee*

Legal strategies for mergers and acquisitions (M&A) in startups

Suneeth Katarki *IndusLaw, Bangalore, Karnataka*
Takashi Toichi *TMI Associates, Tokyo*

Opportunity in Asian deal complexity: getting deals done in South East Asia

Swathi Girimaji *Bharucha & Partners, Bangalore, Karnataka*
Nicholas Soh *Allen & Gledhill, Singapore*

Key considerations for valuation, transfer and protecting intellectual property in an mergers and acquisitions (M&A) transaction

Ankit Chhabra *Eversheds Sutherland, London*
Natasha Sethna *Veritas Legal, Mumbai, Maharashtra*

Risk identification, assessment and mitigation in mergers and acquisitions (M&A) transactions

Francesco Florio *Legance, Milan*
Nusrat Hassan *Dentons Link Legal, Mumbai, Maharashtra; Co-Chair, IBA India Working Group*

What keeps a general counsel awake at night?

Rishi Gautam *Tata Consumer Products, Mumbai, Maharashtra*
Gerald Reger *Noerr, Munich*



Conference drinks and dinner sponsors

Cooley



JEROME MERCHANT + PARTNERS



advocates & solicitors

TRILEGAL

Thursday continued

1600 – 1700 Session five

Refuse to lose

Pitching for business is both an art and a science, yet few are formally trained in the skill as a lawyer. In this live pitch session, two teams (comprising of lawyers from different jurisdictions) will make a pitch for a deal mandate to a panel of general counsels. This panel will discuss the key elements of a successful mergers and acquisitions (M&A) pitch.

Moderator

Jean-Claude Rivalland *Norton Rose Fulbright, Paris; Chair, IBA Corporate Membership Subcommittee*

Panellists

Andrew Cohn *Skadden, Singapore*
Deepak Chauhan *Director, Legal & Ethics, Welspun World, Thane, Maharashtra*
Rinki Ganguli *Brookfield Asset Management, Mumbai, Maharashtra*
Wai King Ng *WongPartnership, Singapore*
Satish Kishanchandani *Pioneer Legal Mumbai, Maharashtra*
Sun Yul Lee *Kim & Chang, Seoul*
Nallini Puri *Cleary Gottlieb Steen & Hamilton, London*
Puja Sondhi *Shardul Amarchand Mangaldas & Co, New Delhi, Delhi*

1730 – 2000 **Networking drinks and dinner**

Friday 4 April

0900 – 1600 **Registration**

0930 – 1030 Session six

Antitrust/competition policy and enforcement

Antitrust and competition law continues to shape the way mergers and acquisitions are structured, particularly with tightening enforcement across global markets. This panel will discuss the latest trends in antitrust policy and competition law enforcement and how dealmakers can navigate these evolving challenges.

Keynote speaker

Ravneet Kaur *Chairperson, Competition Commission of India, New Delhi, Delhi*

Moderator

Nisha Kaur Uberoi *JSA, Mumbai, Maharashtra; Newsletter Editor, IBA Antitrust Section*

Panellists

Mrinal Chandran *India Resurgence Fund, Mumbai, Maharashtra*
Anshuman Sakle *Khaitan & Co, Mumbai, Maharashtra*
Rahul Satyan *Associate General Counsel, APAC Competition & Regulatory, Facebook, Singapore*

1030 – 1130 Session seven

Corporate governance trends and best practices for public M&A and listed companies (including recent disclosure and rumour verification regime)

Corporate governance standards continue to evolve, especially for public companies involved in mergers and acquisitions (M&A) transactions. This panel will discuss the latest trends in corporate governance and best practices, including new disclosure practices, rumour verification and best practices to ensure transparency and shareholder protection in public M&A deals.

Moderators

Charles Martin *Darros Villey Maillot Brochier, Paris; Member, IBA Law Firm Management Committee Advisory Board*
Kunal Thakore *TT&A, Mumbai, Maharashtra*

Panellists

Akila Agrawal *Cyril Amarchand Mangaldas, New Delhi, Delhi; Asia Pacific Regional Forum Liaison Officer, IBA Women Lawyers' Committee*
Franziska Ruf *Davies Ward Phillips & Vineberg, Montreal, Quebec*
Amit Tandon *liAS, Mumbai, Maharashtra*
Andrew Wark *Cravath, Swaine & Moore, New York*

1130 – 1145 **Coffee/tea break**

Conference luncheon sponsor



cyril amarchand mangaldas
ahead of the curve

Kindly supported by

INDIA BUSINESS
LAW JOURNAL

SCC[®] TIMES
ONLINE

Friday continued

1145 – 1245 Session eight

Hot sectors for inbound and outbound M&A

Global mergers and acquisitions (M&A) activity is increasingly shaped by sector-specific dynamics, with certain industries experiencing a surge in inbound and/or outbound deals. This panel will examine the latest M&A trends and explore the opportunities and challenges for dealmakers in high-demand sectors, offering insights into navigating the evolving landscape.

Moderators

Sourav Mallik *Managing Director & Deputy CEO, Kotak Investment Banking, Mumbai, Maharashtra*

Roddy Martin *Herbert Smith Freehills, London*

Panellists

Piusha Bose *Freshfields, London*

Abhishek Kolay *Kirkland & Ellis, New York*

Zia Mody *AZB & Partners, Mumbai, Maharashtra*

Sergio Sanchez Sole *Garrigues, Madrid; Member, IBA Corporate and M&A Law Committee Advisory Board*

1245 – 1345 **Lunch**

1345 – 1445 Session nine

NCLT as the new battleground – stressed asset M&A and trends in M&A disputes

The National Company Law Tribunal (NCLT) is a quasi-judicial body in India that adjudicates corporate disputes, insolvency and mergers and acquisitions (M&A) matters in India. This panel will explore how NCLT is gaining prominence in resolving M&A disputes (especially stressed asset M&A) and how these proceedings are shaping the M&A landscape, especially dispute resolution mechanism and risk mitigation strategies.

Moderators

Shuva Mandal *Anagram Partners, Mumbai, Maharashtra*

Mohit Saraf *Saraf & Partners, Mumbai, Maharashtra*

Panellists

Anirudh Agarwala *Touchstone Partners, Mumbai, Maharashtra*

Zal Andhyarujina *Senior Advocate, London*

Krishnava Dutt *Argus Partners, Mumbai, Maharashtra*

Vineetha MG *Samvad Partners, Mumbai, Maharashtra*

1445 – 1545 Session ten

M&A in technology – key considerations

Mergers and acquisitions (M&A) in the technology sector presents distinct challenges, including issues related to intellectual property, cybersecurity and data protection. This panel will discuss the critical considerations when structuring tech-related deals and the unique factors that dealmakers must account for when evaluating potential technology M&A.

Moderators

Ronald Chen *Wachtell, Lipton, Rosen & Katz, New York;*

Assistant Secretary, IBA Corporate and M&A Law Committee

Rajesh Sreenivasan *Rajah & Tann Asia, Singapore; Scholarship Officer, IBA Media Law Committee*

Panellists

Jagriti Bhattacharyya *Pine Labs, Mumbai, Maharashtra*

Rishab Kumar *Cooley, Palo Alto, California*

Matthieu Pouchepadass *Bredin Prat, Paris*

Yash Rana *Goodwin Procter, Hong Kong SAR*

1545 – 1600 Closing remarks

Rabindra Jhunjunwala *Khaitan & Co, Mumbai, Maharashtra;*
Conference Coordinator Asia Pacific, IBA Corporate and M&A Law Committee

Darshika Kothari *AZB & Partners, Mumbai, Maharashtra*

1600 – 1700 Closing networking drinks

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Information

Date

3–4 April 2025

Venue

The Taj Mahal Palace

Apollo Bunder, Colaba
Mumbai – 400 001
Maharashtra, India
Tel: +91 22 6665 3366
Fax: +91 22 6665 3100

Language

All working sessions and Conference materials will be in English.

Interpreters are not authorised to book for the conference or attend the conference working sessions without the prior written permission of the Conferences Director.

How to book

Online by **26 March 2025** at www.ibanet.org/conference-details/CONF2566 and make payment by credit card to avail of the ten per cent online booking discount or complete the attached booking form and return it to Sohyun.kwon@int-bar.org at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your booking within five days; if you do not, please contact Sohyun.kwon@int-bar.org.

Fees

Online bookings received:

	on or before 28 February	until 26 March
IBA member	\$1,170	\$1,285
Participants resident in India	\$760	\$875
Non-member*	\$1,395	\$1,510
Young lawyers	\$880	\$1,510
Academics/judges	\$880	\$1,510
Public lawyers	\$880	\$1,510
Corporate counsel**	\$1,055	\$1,510
Guest fee	\$195	\$195

After **26 March** bookings must be received in hard copy at the IBA office.

Hard copy forms and fees received:

	on or before 28 February	after 28 February
IBA member	\$1,300	\$1,425
Participants resident in India	\$845	\$970
Non-member*	\$1,550	\$1,675
Young lawyers	\$975	\$1,675
Academics/judges	\$975	\$1,675
Public lawyers	\$975	\$1,675
Corporate counsel**	\$1,170	\$1,675
Guest fee	\$195	\$195

*By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of *IBA Global Insight*.
- 3) The member rate for any subsequent Conferences for this calendar year.

**A reduced rate is offered to IBA Corporate Group Members. Please contact Sohyun.kwon@int-bar.org to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now to book for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received to obtain your Conference documentation.

Fees include:

- Attendance at all working sessions
- Access to the Conference materials from the IBA website (www.ibanet.org), including any available speakers' papers submitted to the IBA before 21 March
- Access to live delegate search
- Lunch on Thursday and Friday
- Tea and coffee during breaks
- Networking drinks and dinner on Thursday
- Any applicable local taxes

Delegate / speaker conference bookings allow for individual entry and attendance to the conference. Delegates / speakers are not permitted to invite guests to attend any working sessions, workshops, or conference social functions.

Please note that bookings are not transferable.

Guest fees include:

- Networking drinks and dinner on Thursday

Your Guest cannot be a member of the legal profession (which includes any business development professional, junior associate, consultant, or assistant) nor seek to use the Conference as a business networking opportunity.

Guests are not permitted access to working sessions, refreshment breaks or lunches at the Conference. Checks are performed to ensure members of the legal profession, or business associates are not booked as Guests. If a Guest is found to be a member of the legal profession, the booking will be refused unless the Guest books as a full delegate for the Conference. Should a Guest be seen attending working sessions, refreshment breaks or lunches, an invoice for the full booking fee will be issued to the delegate for the Guest's participation at the Conference.

Only paid Guests (i.e. those paying the guest fee) are eligible to participate in the social programme; and the number of Guests is limited.

List of participants

For your name to appear in the list of participants, your booking form must be received by **21 March** at the latest.

Online delegate search

Delegates can use the online delegate search via the IBA website, to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Booking confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your booking via your My IBA profile on the IBA website.

Book with confidence

- If the IBA needs to reschedule the event, your booking will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Hotel accommodation

A limited number of rooms have been reserved at The Taj Mahal Palace and Taj Mahal Tower for the nights of 30 March – 6 April 2025.

The Taj Mahal Palace / Tower Mahal Tower

Apollo Bunder, Colaba
Mumbai – 400 001
Maharashtra, India
Tel: +91 22 6665 3366
Fax: +91 22 6665 3100

The following rates are per room, per night and inclusive of Daily Breakfast, but exclusive of service charges and local taxes.

Deluxe Room City View (Taj Mahal Tower):

INR 16,000 (Single)	INR 18,000 (Double)
---------------------	---------------------

Luxury Grande Room Sea View (The Taj Mahal Palace):

INR 29,000 (Single)	INR 32,000 (Double)
---------------------	---------------------

Please contact Group Reservations team at Tmhgroupresv.bom@tajhotels.com or use the following hotel reservation links to make your reservation.

To book a room at Taj Mahal Tower, [CLICK HERE](#).

To book a room at The Taj Mahal Palace, [CLICK HERE](#).

Cancellation and no-show policy

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of booking.

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Continuing Professional Development /Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

Terms and Conditions

All conference delegates must provide full and accurate information regarding their identity and contact information. Failure to do so will result in their conference booking being cancelled.

Full payment must be received to obtain your Conference documentation.

Cancellation of conference or social functions

If cancellation is received by email to Sohyun.kwon@int-bar.org on or before the early-registration deadline date, fees will be refunded less a 15 per cent administration charge.

Cancellations received after the early-registration deadline date and up to 14 days prior to the first day of the Conference, will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA. Monies cannot be kept on IBA member accounts or transferred to future IBA conferences.

We regret that no refunds can be made after this time. Conference or social function bookings received after this time will not be eligible for any refund of fees. Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Payment

When booking the Conference, full payment of the booking fee is required at the time we accept your booking.

VAT will be added to delegate fees as appropriate. Our prices may change at any time, but any price change will not affect bookings that we have confirmed with you. Booking fees for the Conference can only be paid in the booking fee currency listed above.

Credit card payments: The IBA accepts these payment methods: American Express, Diners, Discover, JCB, Maestro, Mastercard, UnionPay, and Visa. Payments from local or affiliate services linked to these providers can also be made through the IBA website.

It is the responsibility of the cardholder to ensure that the card's security details are ready and to check that there is a sufficient balance on the card for the payment to complete.

All fees payable to us by you in relation to the Conference shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to such fees, you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements to attend the Conference. It is recommended that you check any visa requirements with your local embassy or consulate. In particular, participants should inform themselves of the entry requirements (i.e. visa requirements) of the event location and complete the necessary formalities in good time before the event begins. The IBA will not be liable if a visa application is denied, a visa is received too late to attend, or if a delegate is not able to travel to the Conference for any other reason.

We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your booking form and full payment of conference fees.

Please apply for your visa in good time.



Carbon efficient travel

With IBA conferences taking place in major business centres all over the world, travel is an unavoidable reality for our delegates. The IBA encourages its members and delegates to be responsible and conscious of the impact travel has on the environment and to take measures to reduce the carbon impact of their travel.

Some suggested steps that delegates can take include:

- Travel by train instead of flying if possible.
- Book direct flights instead of connecting flights, if available, as limiting the number of stops needed will reduce your carbon footprint.
- Consider the impact of the travel class that you book – business class travel equates to 3 times the carbon footprint of economy class.

Relying on the local public transport is the more carbon friendly option, but this is not always a realistic option. Where reliance on taxis/cars is needed use electric vehicles over petrol or diesel and share vehicle usage with other delegates and colleagues.

Badges

For security reasons, name badges are required to be worn visibly at all times during the Conference and at any IBA organised social function linked to the Conference. Proof of identity is required to collect your badge and for a replacement badge to be issued. Checks will be in place and staff will challenge delegates not wearing a valid conference badge. Anyone not wearing a badge must get a replacement badge from IBA staff or will be required to leave the venue immediately. Anyone found wearing a badge that they are not entitled to wear will have the badge removed and will be required to leave the Conference.

All conference bookings are non-transferable and cannot be resold, transferred or passed on to another person, whether for commercial gain or otherwise.

Name badges can only be used by the booked attendee to access the event or social function; name badges cannot be shared or borrowed by any other person, whether registered for the event or otherwise.

Any breach of these terms will result in the booked attendee being required to leave the event / social function with immediate effect and the cancellation of their booking without reimbursement or refund of any previously paid fees.

Dietary requirements

The IBA endeavours to accommodate all special dietary requests confirmed to us before bookings close. Requests made after this time cannot be guaranteed and all dietary requests are subject to local availability (which is outside the IBA's control).

Photography and filming

Certain sessions and social functions at an IBA Event may be photographed or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns about this, or if you do not wish to be featured in any of these materials, please contact the IBA Marketing Department at ibamarketing@int-bar.org.

No participant, attending in any capacity, is authorised to record or film the conference working sessions, workshops or social function without the prior written permission of the Conferences Director.

Illness

You will not attend the Conference if you are displaying symptoms of a communicable disease. Should you develop symptoms during your attendance, you will inform a member of IBA staff by email (Sohyun.kwon@int-bar.org) and you agree not to attend any further sessions or related events and to comply with all local and national restrictions.

You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

Promotional literature

No individual or organisation may display or distribute publicity material or other printed matter during an IBA Event, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

Conference sell-outs

The IBA hosts conferences in venues of a suitable size for each event; however, there are times when a conference may sell out and the IBA cannot guarantee places will be available. Should this happen, prospective delegates will be informed, and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving booked delegate cancellations. The waiting list for the Conference will close once the waiting list has reached ten per cent of the venue capacity, as it is very unlikely a place will become available. IBA will not be liable for any expenses or costs incurred by you (including travel and accommodation costs) in relation to attendance at the Conference, including if you travel to the Conference without a confirmed place).

Harassment

Conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at the Conference are required to conform to the IBA Harassment Policy. See www.ibanet.org/iba-harassment-policy.

Cancellation by the IBA

We may at any time, with or without giving notice, in our absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, we will not be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will we return any money paid to us in connection with the Conference unless we are satisfied not only that the money in question remains under our control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

The IBA shall have no liability to you, for a refund or otherwise, where the IBA is forced to cancel or reschedule part or all of the Conference due to reasons beyond our reasonable control. However, refunds may be paid at IBA's discretion.

IBA will be entitled to change the venue and make minor changes to the timing and content of the Conference.

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Full **Conference and Events Terms and Conditions** apply.

Booking form



Mergers and acquisitions in India: a key engine to the USD 30 trillion goal

3–4 April 2025, The Taj Mahal Palace, Mumbai, Maharashtra, India

Please read the 'Information' section before completing this form and return it together with your proof of bank transfer to the Conference Department at the address below.

BOOK ONLINE AT **WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2566** TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA Membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation _____

Address _____

Country _____

Tel _____ Email _____

Guest _____

Guests are not entitled to attend the working sessions, refreshment breaks or lunches. A guest must not be a member of the legal profession or seek to use the Conference as a business networking opportunity.

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify _____

Please tick box if your guest has allergen intolerances and specify _____

Please state all other dietary requirements clearly, eg, I am vegetarian, my guest does not eat red meat.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,
PLEASE BOOK BY **26 MARCH** ONLINE AT **WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2566**
IBA MEMBERS CAN BOOK ONLINE BY **28 FEBRUARY** FOR **\$1,170**.
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE BOOKING DETAILS.

HARD COPY BOOKING FORMS AND FEES RECEIVED:	on or before 28 February	after 28 February	amount payable
IBA member	\$1,300	\$1,425	\$
Participants resident in India	\$845	\$970	\$
Non-member	\$1,550	\$1,675	\$
Young lawyers	\$975	\$1,675	\$
Academics/judges	\$975	\$1,675	\$
Public lawyers	\$975	\$1,675	\$
Corporate counsel	\$1,170	\$1,675	\$
Guest fee	\$195	\$195	\$

Guests are not entitled to attend the working sessions. No member of the legal profession may book as a guest.



SOCIAL PROGRAMME

Thursday Networking drinks and dinner

One networking drinks and dinner place per delegate and paid guest is permitted.

I will attend I will not attend Guest will attend

NIL

Are you or your business resident outside of India? Yes No

Do you have a valid GSTIN? Yes No

Enter GSTIN registration number (VAT registration number will be displayed on invoice)

TOTAL AMOUNT PAYABLE \$

***JOIN THE IBA TODAY AND BOOK FOR THIS CONFERENCE AT THE IBA MEMBER RATE.
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG.**

****A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS.
PLEASE CONTACT SOHYUN.KWON@INT-BAR.ORG TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE.**

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

**FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR BOOKING.
PLEASE NOTE THAT BOOKINGS ARE NOT TRANSFERABLE.**

METHODS OF PAYMENT

By credit card

Book online at www.ibanet.org/conference-details/CONF2566 and make immediate and secure payment by credit card

Note: please do not send your credit card details on the booking form or within an email or fax.

By bank transfer or BACs payment

Booking forms received without proof of payment will NOT be processed until proof of payment has been received.

US dollars: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

Please ensure that a copy of the bank transfer details is attached to your booking form.

WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

IBA CONFERENCE OTHER CONFERENCE DIRECT MAIL INTERNET ADVERTISEMENT
 EMAIL EDITORIAL RECOMMENDATION OTHER

Please provide further details, quoting code (if applicable)

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing member@int-bar.org or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email Sohyun.kwon@int-bar.org.

For further details on how your data is used and stored: www.ibanet.org/privacy-policy

PLEASE SEND THE COMPLETED FORM TO:

International Bar Association Asia Office

Trade Tower, Suite 4306, 511 Yeongdong-daero, Gangnam-gu, Seoul, South Korea 06164

Tel: +82-2-6279-8100 Email: Sohyun.kwon@int-bar.org www.ibanet.org



International Bar Association

the global voice of the legal profession



About the IBA

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to date information, enabling them to better represent their clients' interests.

Through its various committees, fora, and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

IBA Corporate and M&A Law Committee

Corporate law is central to every modern economy, whether developed or developing.

Internationalisation and globalisation of economic activity make corporate law and mergers and acquisitions issues central to the practice of business law.

The Corporate and M&A Law Committee aspires to be the leading global forum for the education, exchange of know-how and networking of corporate, corporate compliance, private equity and M&A practitioners around the world.

The Committee pursue our goals through three main initiatives:

- The organisation of regular (annual or bi-annual) M&A specialist conferences around the globe.
- The online publication of country-by-country legal guides on important corporate and M&A related topics.

- The offering of a comprehensive programme of interactive panels and events during the IBA Annual Conference, with educational sessions aimed at more junior fellow attorneys, highly sophisticated panels for the more seasoned professional and a committee dinner that regularly draws over 200 M&A practitioners from around the world.

The Committee presents sessions at IBA Annual Conferences on methods of delivering legal education, including skills training and electronic presentation. It also presents programming on other issues of great importance to law schools, such as accreditation, job placement of graduates and the role of law schools in continuing the professional development of their graduates. In addition, the committee organises law book donations to law faculties in developing countries and contributes to the IBA developing bar conferences when appropriate. The committee publishes a newsletter annually.

For more information please visit the **Corporate and M&A Law Committee home page**.

International Bar Association Asia Office

Trade Tower, Suite 4306,
511 Yeongdong-daero (Samseong-dong)
Gangnam-gu, Seoul, South Korea 06164
Tel: +82-2-6279-8100 Fax: +82-2-6279 8101
Email: asia.office@int-bar.org
Web: www.ibanet.org

International Bar Association

Chancery House, 53-64 Chancery Lane
London WC2A 1QS, United Kingdom
Tel: +44 (0)20 7842 0090
Email: member@int-bar.org
Web: www.ibanet.org





Insurance for Indian M&A

CFC provides innovative and trusted insurance solutions for middle market M&A globally. Our underwriters understand M&A risk in the context of Indian deal realities

- EQT, Virtuvian and employee owned. \$125+ million of M&A claims paid globally
- Offices in London, New York, Austin, San Francisco, Madrid, Brussels, Amsterdam, Melbourne, Brisbane and Sydney
- Team of 60+ made up of M&A and tax attorneys, investment bankers, accountants and actuaries
- Range of solutions across the M&A life cycle in India – **R&W and W&I, tax, real estate, fund wrappers and portfolio solutions**

Contact us to find out more:

Angus Marshall

+44 (0) 7741 384 364
amarshall@cfc.com

Siddharth Anand

+44 (0) 7584 265 348
sanand@cfc.com

Ranjini Ghose

+44 (0) 7899 344 194
rghose@cfc.com

Flexible advice rooted in market experience

Warranties and indemnities (W&I) insurance: Negotiating the best possible coverage while placing insurance with leading global markets. Our team of M&A specialists is comprised of lawyers, accountants and insurance professionals.

Tax liability insurance: Our Tax insurance team works internationally and has extensive experience placing Indian Tax Liability insurance policies (including in respect of double tax treaty and domestic risks for complex and multi-jurisdictional M&A deals).

Insurance due diligence (IDD): Assessing the appropriateness of the current insurance arrangements of the target, our team of IDD specialists establishes areas of potential improvement in the structure of the insurance programme, identifying opportunities to optimize future insurance costs allowing acquirers the opportunity to make informed decisions to manage pre and post close risks.

Global presence: Leveraging our global presence and local knowledge to provide you with tailored insurance solutions that meet the unique needs of your business.

Specialist claims advocacy: Benefit from dedicated specialists who ensure your W&I and Tax Liability Insurance claims are handled with precision, care and a focus on maximising your payout.

For Indian Transactional Risks and IDD services:

Walmik Vaidya

Head – Transactional Risks, Mergers & Acquisitions and Private Equity

walmik.vaidya@wtwco.com

+ 91 98197 40976

Stefan Farahani

International Head of Tax & Contingent Insurance

stefan.farahani@wtwco.com

+44(0) 7385 118 313

wtwco.com

wtw | **Willis**

argus partners

SOLICITORS AND ADVOCATES

Financial Services & Fintech | Healthcare & Life Sciences |
Sports & Gaming | Industrials and Manufacturing | Consumer &
ECommerce | Energy Transition | Media & Entertainment

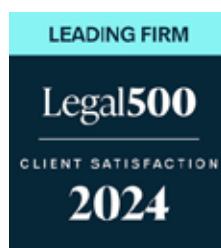
"They have excellent experience in large transactions and are very responsive, with a depth of personnel. They provide a top-notch service and are highly responsive." - **Chambers & Partners**

"The Team is dynamic and solution oriented. Extremely hard working and turnaround time is superb." - **Legal500**



CONNECT WITH US ONLINE

communications@argus-p.com



MUMBAI | DELHI | BENGALURU | KOLKATA



AZB & PARTNERS
ADVOCATES & SOLICITORS

Energy, Expertise, Execution - Unmatched

800+

People Strength

650+

Lawyers

219

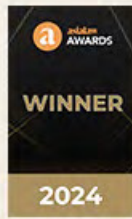
Other Professionals



Recognition by International Publications



India National Law Firm of the Year
(2024)



India Firm of the Year
(2024)



Law Firm of the Year
(2024)



Mumbai | Delhi | Bangalore | Chennai | Pune

www.azbpartners.com



bharucha & partners

Advocates & Solicitors

Founded in 2008 on immutable principles of professional ethics and excellence, Bharucha & Partners is a full-service law firm with offices in Mumbai, New Delhi, and Bengaluru in India. The hallmarks which each of our practitioner's share are commitment to the profession, communication and transparency, and conviction and integrity in our dealings with each other, our clients, counterparts in the profession, and no less importantly, with ourselves.

The Firm caters to a diverse clientele, including Fortune 500 companies, multinational corporations, public sector undertakings, banking and financial institutions, government and state authorities, and various not-for-profits. Our clients consistently praise the 'work ethic' of the Firm, the 'timeliness' of our practitioners, and the 'hard-working' teams that serve the 'best interests of the clients'.

'They understand our business and its intricacies, and their advice has always managed to negotiate a stronger position for us.' - **Legal 500**

'They really stand out in terms of great turnaround times, and clear and thorough advice' - **Chambers and Partners**

Mumbai | New Delhi | Bengaluru

E. sr.partner@bharucha.in

W. www.bharucha.in

We're there at every stage of the deal.

With our M&A team of 180+ members in 19 major business centers in Asia, Europe, the UK and the US, Cooley supports the rapid rise and prominence of Indian entrepreneurship and technology, the dynamic growth of investment capital in India's economy and businesses, and the success of Indian companies in accessing the US and global markets.

Cooley

www.cooley.com



M&A at Cooley



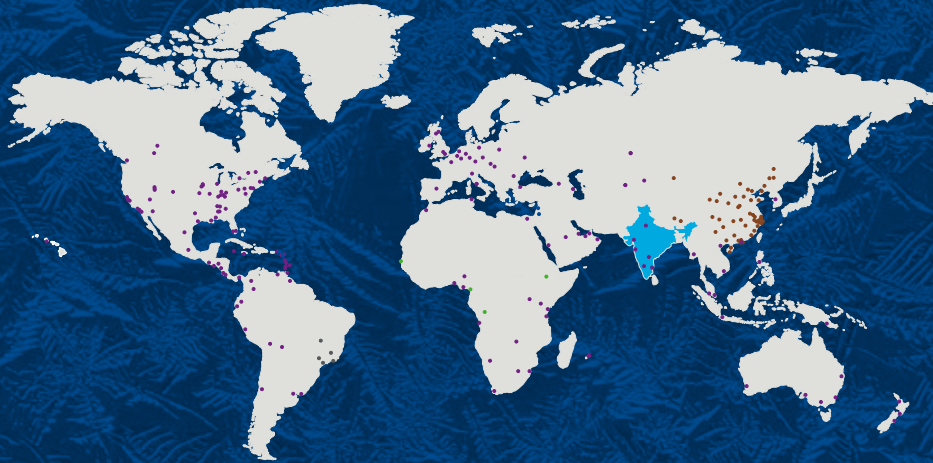
Cooley India

Dealmaking fuels innovation.

Cooley is a worldwide market leader in mergers and acquisitions, venture and growth capital, fund formation, and capital markets.

Clients in India and those looking to do business in India partner with Cooley on transformative deals, complex intellectual property and regulatory matters, and high-stakes litigation, where innovation meets the law.

Uniquely Global and Deeply Local



New Delhi
Mumbai
Bengaluru
Chennai
Hyderabad
GIFT City
(Gandhinagar)
Noida

50+
partners

250+
lawyers

Practice Areas

- Corporate Commercial
- Mergers & Acquisitions and Joint Ventures
- Private Equity & Venture Capital
- Capital Markets
- Venture Technology & Emerging Growth Companies
- Employment & Labor
- Real Estate
- Competition & Antitrust
- Taxation
- Compliance & Investigations
- Technology – TMT (including Artificial Intelligence (AI), Media, Data Privacy, Art Laws)
- Lifesciences & Healthcare
- Restructuring & Insolvency
- Advocacy & Public Affairs
- Intellectual Property Rights
- Aviation

Sectors

- Consumer Products & Services
- Lifesciences & Healthcare
- Technology (including Gaming, Fintech, Art Law and AI)
- FMCG
- Food & Agriculture
- Energy
- Transport & Infrastructure
- Industrials & Manufacturing
- Mining & Natural Resources
- Data Centers
- Global Capability Centers
- Aviation & Aerospace
- Hospitality & Leisure
- Financial Institutions
- Insurance
- Real Estate
- Defense



dentonslinklegal.com



Building India-related success

Your partner in India

At Eversheds Sutherland, we offer a strategic cross-border legal expertise on India related matters.

Comprising of a large team of cross-practice (and India focussed) lawyers spread across our global network of 73 offices, our India Group is one of the largest and regularly helps clients navigate the complexities of investing, operating, and expanding in (and out of) India. With a proven track record and recognition as a top-tier India-focused practice, we regularly work as international counsel on headline India related mandates working along with local law advisers in India.



Parm Singh
Partner and
Head of India Group
parmjitsingh
@eversheds-sutherland.com



Ankit Chhabra
Partner, Corporate
and M&A Lead, India Group
ankitchhabra
@eversheds-sutherland.com

Disclaimer: Due to regulatory restrictions, we do not advise on Indian law or operate in India. We have developed strong institutionalized working relationships with top ranking Indian law firms in all parts of India and work with them to provide a "one contact" seamless approach to clients on India related matters.



Jerome Merchant + Partners is a boutique, full-service law firm headquartered in Mumbai, India, with offices in New Delhi, Bangalore, and London.

Established in early 2013 with a handshake between our founding partners, Jerome Merchant + Partners has come a long way, consistently delivering exceptional results. Throughout our journey, we have remained dedicated to one core objective - solving our clients' most critical problems effectively and efficiently.

Our lawyers are known for being responsive, solution-oriented, and driven. We are ambitious, confident, and entrepreneurial in our approach, empowering businesses to achieve their full potential by maximizing commercial assets and nurturing creative ideas.

At Jerome Merchant + Partners, we pride ourselves on our proactive mindset, innovation, and business acumen. We continuously integrate advanced AI and cutting-edge technology to provide tailored legal solutions that precisely address the specific needs of our clients.

Over the years, Jerome Merchant + Partners has significantly expanded both our client base and our range of practice areas, now encompassing venture capital, restructuring, real estate, and dispute resolution. This growth is complemented by our strategic presence in the United Kingdom.

Jerome Merchant + Partners' practice areas are consistently recognized by leading global directories, including Chambers & Partners, IFLR1000, Asia Law, and Benchmark Litigation, reflecting our unwavering commitment to excellence.

JEROME MERCHANT + PARTNERS



advocates & solicitors



THE LAW FIRM OF CHOICE FOR THE NEW TRANSFORMATIVE

150+
Partners

7
Locations
Across India

600+
Lawyers



**Top Tier
Law Firm
Chambers &
Partners
2025**



**Tier 1
Law Firm
The Legal 500
2025**



**Outstanding
Law Firm
Asia Law
2024**



**Tier 1
Law Firm
IFLR1000
2024**



**Among Top
Best Overall
Law Firms
in India
IBLJ - 2024**



**Top 5 Law
Firms ESG Practice
Legal 500
Green Guide 2024**



Ahmedabad | Bengaluru | Chennai | Gurugram | Hyderabad | Mumbai | New Delhi

www.jsalaw.com

**LEADING WITH
CLIENT-CENTRICITY,
STRATEGIC
THINKING AND A
GLOBAL OUTLOOK**

1200+
Lawyers

270+
Leaders

25+
Practice

Ahmedabad • Bengaluru • Chennai • Delhi-NCR
Kolkata • Mumbai • Pune • Singapore



Top Ranked
Leading Firm



Top Ranked
Leading Firm



Best overall Law
Firm



2024

Ranked as Tier 1
Indian Law Firm



2024

Top Ranked
Leading Firm



2024

Outstanding
Firm

Rajah
&Tann
Asia



Lawyers who
know Asia

Asia's unified winning team

Working together to give our
clients a home advantage

With over 1,000 fee earners across leading firms in ten countries,
Rajah & Tann Asia is one of the largest regional networks.
We have been at the cutting edge of law in Asia, having worked
on many of the biggest and highest-profile matters in the region.

Wherever you need us, we are Lawyers who know Asia - doing business
on our own turf, firmly rooted in a part of the world that we know and
understand in a way that only a native-speaker can.

CAMBODIA | CHINA | INDONESIA | LAO PDR | MALAYSIA
MYANMAR | PHILIPPINES | SINGAPORE | THAILAND | VIETNAM

RAJAHTANNASIA.COM

Enabling business by providing solutions as trusted advisors, through excellence, responsiveness, innovation and collaboration.

We are known globally for our exceptional practices in mergers & acquisitions, private equity, competition law, insolvency & bankruptcy, dispute resolution, international commercial arbitration, capital markets, banking & finance, tax, intellectual property, data protection and data privacy, technology law and infrastructure, energy and project finance.

With more than 875 lawyers and 181 Partners across 10 practice groups, the Firm is at the helm of marquee transactions and litigation across industry segments in India and advises leading multinational corporations on their entry into the Indian market.



Shardul Amarchand Mangaldas

Latest Recognitions



Ranked #1 in deal count and value in the annual MergerMarket India League Tables, 2023



Country Firm of the Year, 2024



11 Band 1 Practices and 42 Ranked Lawyers, 2025



14 Tier 1 Practices and 24 Ranked Lawyers, 2025



Law Firm of the Year, 2024



12 Ranked Practices and 39 Ranked Lawyers, 2024



M&A Firm of the Year

IFLR Asia-Pacific 2024

Trilegal is a ***full service law firm*** with offices in Bengaluru, Delhi, Gurugram, Mumbai.

The firm has been consistently recognised as the best Indian multi-practice law firm for the quality of services and client satisfaction.

134 Partners | 1000+ Lawyers



For legal updates please follow us on
TRILEGAL Knowledge Repository