Under the theme of Innovation 360: new and novel ideas for the practice of arbitration – critically tested, the 2022 Arbitration Day will present a series of panels, with each panel presenting one new idea that challenges a key aspect of the way in which international arbitration is presently practiced.

Each panel discussion will start with the proponents of the new idea making their case. Both the other panellists and the audience will then subject the new idea to critical testing and rigorous assessment.

**Topics include:**
- Procedural timetable no 1 – topped and tailed: improved case management
- Quantum academy: training and certification on assessing damages
- Rethinking the justification for, preparation and presentation of witness testimony
- Procedural rules and institutional reforms to promote diversity and inclusion
## Programme

### Conference Co-Chairs
- Valeria Galíndez  
  Galíndez Arbitragem, Sao Paulo; Co-Chair, IBA Arbitration Committee
- Samaa Haridi  
  King & Spalding, New York; Co-Chair, IBA Arbitration Committee

### Programme Committee
- Julie Bedard  
  Skadden Arps Slate Meagher & Flom, New York
- Gaetan Verhoosel  
  Three Crowns, London

### Organising Committee Chair
- Utku Cosar  
  Cosar Avukatlık Burosu, Istanbul

### Organising Committee
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  Zulficar & Partners, Cairo; Co-Chair, IBA Arab Regional Forum
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  Legance Avvocati Associati, Rome
- Wade M Coriell  
  King & Spalding, Singapore
- Sandra De Vito Bieri  
  Bratschi Ltd, Zurich
- Georgi Dimitrov  
  Georgi Dimitrov Attorney at Law, Skopje, Macedonia
- Raed Fathallah  
  Bredin Prat, Paris
- Matthew Gearing QC  
  Fountain Court Chambers, London
- Teresa Giovannini  
  LALIVE, Geneva
- Paula Hodges QC  
  Herbert Smith Freehills, London
- Sara Koleilat-Aranjo  
  Al Tamimi & Company, Dubai; Secretary, IBA Arab Regional Forum
- Melissa Magliana  
  LALIVE, Zurich
- Nania Owusu-Ankomah Sackey  
  Bentsi-EnchillLetsa & Ankomah, Accra; Co-Chair, Africa Arbitration Group
- Professor Patricia Saiz  
  Professor of Arbitration and Director of International Relations, Esade Ramon Llull University, Barcelona; Diversity and Inclusion Officer, IBA Arbitration Committee
- Ank Santens  
  White & Case, New York
- Franz Schwarz  
  WilmerHale, London
- Vilija Vaiškutė Pavan  
  Ellex Valiunas, Vilnius
- Dalibor Valinčić  
  Wolf Theiss, Zagreb
- Alvin Yeo  
  WongPartnership, Singapore
- Roland Ziadé  
  Linklaters, Paris

### Host Committee
- Akinci Law Office
- Erdem & Erdem Law Office
- Esin Attorney Partnership
- GKC Partners
- Hergüner Bilgen Özeke Attorney Partnership
- Kabine Law Office
- Kolcuoğlu Demirkan Koçaklı Attorneys at Law
- Moroğlu Arseven Law Firm
- Osmanoglu Law Firm
- Paksoy Law Firm

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**Headline social event sponsor**

**Conference welcome reception sponsor**
Thursday 24 March

1300 – 1800  Young Practitioners’ Symposium
Further event details such as full programme and booking information can be found at www.ibanet.org/conference-details/CONF2185

1900 – 2100  Welcome reception
Ciragan Palace Kempinski
The reception is open to all registered delegates. Please indicate your attendance when registering either online or via the registration form included within this programme.

Friday 25 March

0730 – 1745  Registration

0750 – 0900  Presentation of the ICCA-IBA Roadmap to data protection in international arbitration
Co-chair Kathleen Paisley and members of the joint ICCA-IBA Data Protection Task Force will present the Roadmap to Data Protection in International Arbitration. The Roadmap provides practical guidance on the potential impact of data protection principles (including the GDPR), on international arbitration proceedings.

This is a joint breakfast session by the IBA and ICCA. Please register as soon as possible as space is limited.

0915 – 0930  Opening remarks
Samaa Haridi  King & Spalding, New York; Co-Chair, IBA Arbitration Committee

0930 – 1045  Procedural timetable no 1 – topped and tailed: improved case management
Lucy Reed will make the case for a more robust Procedural Order template to include, as encouraged options:
- A tribunal session before the hearing to discuss the case and flag questions for counsel
- Regular short teleconferences with the presiding arbitrator to anticipate, air and decide minor issues
- A ‘Kaplan early opening’
- Key points in the schedule for the parties to consider settlement/mediation
- Brief bullet-point post-hearing submissions on key open points
- Reserve dates for subsequent in-person/telephone deliberations

Proponent
Lucy Reed  Arbitration Chambers, New York; President of ICCA (2020 – 2023) and President of Singapore International Arbitration Centre

Commentators
Georges Affaki  AFFAKI, Paris
Yoshimi Ohara  Nagashima Ohno & Tsunematsu, Tokyo
Dorothy Ufot SAN  Dorothy Ufot & Co, Lagos; Co-opted Member, IBA Nominations Committee

1045 – 1115  Coffee/tea break

1115 – 1230  Quantum academy: training and certification on assessing damages
Just about every international arbitration presents quantum issues and the value of claims, as well as the complexity of damages calculations, which has also increased substantially. However, lawyers’ knowledge and understanding of the non-legal dimensions of damages calculations has not kept pace.

Mark Friedman will propose a way we can close that critical deficit, make damages calculations more cogent, more reliable and improve confidence in arbitration damages awards.

Proponent
Mark Friedman  Debevoise & Plimpton, New York

Commentators
David Dearman  Senior Managing Director, Litigation Arbitration & Disputes, Ankura, London
Smitha Menon  WongPartnership, Singapore
Gabrielle Nater-Bass  Homburger, Zurich

1230 – 1400  Lunch
Friday continued

1400 – 1430 **Keynote address**  
Juliet Blanch  
Arbitrator, Arbitration Chambers, London

1430 – 1545  **Rethinking the justification for, preparation and presentation of witness testimony**
Witness testimony now dominates most arbitration hearings. Its preparation and presentation has become a lengthy and expensive exercise, with often extensive and heavily lawyered witness statements that require correspondingly extensive cross-examination in order to assess and (frequently) unpack the evidence being adduced.

International arbitral tribunals have become increasingly sceptical about the value of this process. In many cases, the exercise comprises substantial redundancy, and has little impact on the resolution of the case. Further, as highlighted by a recent ICC Task Force as well as a Practice Direction issued by the English Business & Property Courts, witness recollections are frequently compiled without any regard to the science and workings of human memory, such that the evidence is of little value in any event.

*Proponent*  
Toby Landau QC  
Duxton Hill Chambers, Singapore

*Commentators*  
Alexandra Johnson  
Bär & Karrer, Geneva
Reza Mohtashami QC  
Three Crowns, London

1545 – 1615 **Coffee/tea break**

1615 – 1730  **Promoting diversity and inclusion through procedural rules and institutional reforms**
The international arbitration community has certainly embraced the importance of diversity, equity, and inclusion (DEI). Yet, while some progress has been made to level the playing field in terms of opportunities for diversifying the pool of lead counsel, arbitrators, and those engaged in institutional leadership, significant distortions and imbalances remain, raising serious questions amongst important constituencies regarding the legitimacy of international arbitration as a mechanism for the fair and balanced resolution of cross-border disputes.

The time has come for all stakeholders in the international arbitral process to stop tinkering around the edges of the system and to engage in frank and consequential discussions about how to advance DEI in the field of international arbitration in a meaningful way.

Arif Hyder Ali will propose procedural rules, institutional reforms and other structural measures intended to achieve significant advances in addressing the DEI deficit.

*Proponent*  
Arif Hyder Ali  
Dechert, Washington, DC

*Commentators*  
Kathleen Paisley  
AMBOS, Brussels
Jacomijn Van Haersolte-van Hof  
Director General, London Court of International Arbitration (LCIA), London
Can Yeginsu  
3 Verulam Buildings, London

1730 – 1745 **Closing remarks**
Valeria Galíndez  
Galíndez Arbitragem, Sao Paulo; Co-Chair, IBA Arbitration Committee

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The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

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**Supported by**

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Information

Date
24 – 25 March 2022

Venue
Ciragan Place Kempinski
Yıldız, Çırağan Cd No 32
34349
İstanbul, Turkey
Tel: +90 212 326 46 46
Email: reservations.ciraganpalace@kempinski.com

Language
All working sessions and Conference materials will be in English.

How to register
Register online by 16 March at www.ibanet.org/conference-details/CONF2064 and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to the Conference Department at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact confs@int-bar.org.

Conference registration criteria
For the protection of all delegates, to attend the conference, you will need to provide evidence acceptable to the IBA and if required, to the relevant host country authorities that shows:
• You have received two vaccinations against the Covid-19 virus with a WHO recognised vaccine, at least three weeks prior to attendance at the conference, or
• you have a negative PCR (polymerase chain reaction) test result not more than 72 hours before the conference begins (NOT a rapid lateral flow negative test). Any costs incurred for vaccinations and tests are the responsibility of the delegate.

By registering for the conference you agree to the following, the delegate code of conduct and all venue precaution notifications:
• You will not attend the conference if you are displaying any Covid-19 symptoms
• Should you develop any Covid-19 symptoms during your attendance at the conference you will immediately:
  • inform a member of IBA staff by email (confs@int-bar.org)
  • self-isolate
  • comply with all local and national restrictions
• If you receive any notification from any source that you have been exposed to a Covid-19 risk, you will immediately inform a member of IBA staff and comply with local or national restrictions that may be required
• You travel at your own risk and you agree that the IBA cannot be held responsible if you contract Covid-19 during the conference or after returning from the conference
• You agree to the extent permitted by law that you shall not hold IBA responsible for: any travel costs incurred for travelling to and from the conference; any travel costs that may be irrecoverable due to the cancellation or postponement of the conference; any losses or liabilities associated with contracting Covid-19 whether on the way to, during or after the conference;
• You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details of how to join at www.ibanet.org.
• By registering for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.
• You agree to the following benefits:
1) Password access to certain parts of the IBA website.
2) Receipt of IBA E-news and access to online versions of IBA Global Insight.
3) Pay the member rate for any subsequent Conference registrations for this calendar year.

** A reduced rate is offered to IBA Corporate Group Members. Please register online to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law www.ibanet.org

Full payment must be received in order to obtain your Conference documentation.

Fees
Online registrations received:

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<tr>
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* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:
1) Password access to certain parts of the IBA website.
2) Receipt of IBA E-news and access to online versions of IBA Global Insight.
3) Pay the member rate for any subsequent Conference registrations for this calendar year.

Please note that registrations are not transferable.

Please note that registrations are not transferable.
List of participants
In order for your name to appear in the list of participants, your registration form must be received by 16 March at the latest.

Live delegate search
Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Registration confirmation
Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.

Delegate Code of Conduct
- Temperature (under 38 C) and vaccination checks will be operational upon arrival at the Conference venue.
- Face masks must be worn at all times in the venue. This is also subject to local or national restrictions.
- It is recommended that delegates regularly use the hand sanitisers which will be available for use at the conference.
- Delegates are recommended not to share or mix drinking or eating utensils and should dispose of any napkins and other papers or disposable products promptly in waste receptacles.
- No hard copy conference materials will be distributed. Conference programme and lists of participants will only be provided in soft copy by email.
- We request that you do not shake hands with delegates, exchange business cards or any other materials.

Venue precautions (these are also subject to the host country’s local and/or national requirements)
- Socially distanced movement and seating rules will be followed. These will comply with relevant local or national restrictions of the venue location at the time of the conference.
- Food and drink will be provided according to the relevant local or national Covid precaution requirements of the venue location at the time of the conference.
- Conference venue meeting and catering rooms will be deep cleaned prior to IBA Conferences
- Conference venue staff and IBA staff will wear face masks when moving around the venue
- AV equipment/microphones will be disinfected or have covers changed between use by different speakers

Book with confidence
- The IBA will offer a full refund if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.
- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any other costs incurred including any travel costs.
- If you have questions or concerns, please email confs@int-bar.org

Please note, these terms are subject to any more restrictive or different local requirements, and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Photography and filming
Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at ibamarketing@int-bar.org.

Promotional literature
Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

Payment of registration fees by bank transfer or BACS payment
Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.
SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631
Please ensure that a copy of the bank transfer details is attached to your registration form.

Online credit card payments: by Visa, MasterCard or American Express. No other cards are accepted.
PLEASE ENSURE THAT YOUR NAME AND ‘[CONF2064ISTANBUL]’ APPEAR ON ANY TRANSFER OR DRAFT.

No deductions or withholdings
All fees payable to us by you in accordance with the terms contained in this ‘Information’ section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this ‘Information’ section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Conference sell-outs
The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a ‘first come, first served’ basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration
If cancellation is received in writing at the IBA office by 11 March 2022 fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.
We regret that no refunds can be made after this date. Registrations received after 11 March 2022 will not be eligible for any refund of fees. Please note that the IBA will however offer a full refund if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered ‘registered’ pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the ‘cancellation of registration’ clause included in the ‘Information’ section of the relevant Conference

Travel arrangements and visas
Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.

Please apply for your visa in good time.

Hotel accommodation
We do not have a room block at the conference hotel. Please contact the hotel directly to book your accommodation.

Ciragan Place Kempinski
Yıldız, Çırağan Cd No 32
34349
Istanbul, Turkey
Tel: +90 212 326 46 46
Email: reservations.ciraganpalace@kempinski.com

Additional accommodation options can be found on the conference webpage under the Accommodation tab.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Unauthorized accommodation agents
It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering ‘assistance’ with registration and hotel bookings.

They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition. The only Accommodation Agent the IBA works with is Judy Lane ICS. Judy Lane ICS do not contact delegates on behalf of the IBA without delegates making initial contact. Please ignore any communication that does not come directly from the IBA or Judy Lane ICS.

Disabled access
The hotel is wheelchair accessible. Please notify us if you require special assistance.

Social programme
1900 – 2100 Welcome drinks reception
Ciragan Palace Kempinski

The reception is open to all registered delegates. Please indicated your attendance when registering either online or via registration form included within this programme.

One place per registered delegate is permitted.

Continuing Professional Development/Continuing Legal Education
For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours’ accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members’ bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

IBA Harassment Policy
IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/iba-harassment-policy
Registration form

23rd Annual IBA Arbitration Day

Innovation 360: new and novel ideas for the practice of arbitration – critically tested
24-25 March 2022, Ciragan Palace Kempinski, Istanbul, Turkey

Please read the ‘Information’ section before completing this form and return it together with your bank transfer/cheque to the Conference Department at the address below.

REGISTER ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2064 TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS (Please attach your business card or write in block capitals)

Title __________________ Given name ____________________________________________ Family name ________________________________

Name and country to be shown on badge (if different from above) __________________________________________________________________________

IBA Membership number (if applicable) ____________________________ Date of birth __________________________

Firm/company/organisation ____________________________________________________________

Address ____________________________________________________________________________________________________________

________________________ Country ________________________________________________________________________________

Tel __________________________ Fax ______________________________

Email _______________________________________________________________________________________________________________

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify __________________________________________________________________________

Please state all other dietary requirements clearly, i.e. I am a vegetarian; I do not eat red meat.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW, PLEASE REGISTER BY 16 MARCH 2022 ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2064

IBA MEMBERS CAN REGISTER ONLINE BY 25 FEBRUARY 2022 FOR €750. PLEASE SEE ‘INFORMATION’ FOR FURTHER ONLINE REGISTRATION DETAILS.

HARD COPY REGISTRATION FORMS AND FEES RECEIVED: on or before 25 February after 25 February amount payable

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Social functions

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Friday 25 March
Breakfast presentation of the ICCA-IBA Roadmap to data protection in international arbitration  

TOTAL AMOUNT PAYABLE  €
**JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE. PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG.**

** A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS. PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE.

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.

PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

### METHODS OF PAYMENT

**By credit card**

Register online at [www.ibanet.org/conference-details/CONF2064](http://www.ibanet.org/conference-details/CONF2064) and make immediate and secure payment by credit card

**Note:** please do not send your credit card details on the registration form or within an email or fax.

**By bank transfer and cheque/draft**

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

**Euro:** by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB58NWBL60721106570631

Please ensure that a copy of the bank transfer details is attached to your registration form.

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**WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?**

- [ ] IBA CONFERENCE
- [ ] OTHER CONFERENCE
- [ ] DIRECT MAIL
- [ ] INTERNET
- [ ] ADVERTISEMENT
- [ ] EMAIL
- [ ] EDITORIAL
- [ ] RECOMMENDATION
- [ ] OTHER

*Please provide further details, quoting code (if applicable)*

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The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing [member@int-bar.org](mailto:member@int-bar.org) or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email [confs@int-bar.org](mailto:confs@int-bar.org).

For further details on how your data is used and stored: [www.ibanet.org/web_privacy_policy.aspx](http://www.ibanet.org/web_privacy_policy.aspx).

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**PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:**

Conference Department
5 Chancery Lane, London WC2A 1LG, United Kingdom

Tel: +44 (0)20 7842 0090  Email: confs@int-bar.org  www.ibanet.org
Coşar Avukatlık Bürosu is pleased to be the Headline social event sponsor at the 23rd Annual IBA Arbitration Day

“Simply first-rate: extremely intelligent, strategic, rigorous and always well prepared” – Chambers

“Exceptional team”

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