

A conference presented by the IBA Corporate and M&A Law Committee



the global voice of the legal profession®

19th Annual International Mergers & Acquisitions Conference



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#IBAMA22

14-15 June 2022

The Plaza Hotel, New York, United States

Topics will include the following, all of which will report and discuss the lessons learned and changes wrought by the past two years of deal-making during a pandemic and the road ahead:

- A review of the worldwide M&A marketplace
- Global M&A hot topics
- The view from the bench
- Developments in public company M&A and securities law
- Governance, stewardship and activism
- Private equity today
- Geopolitics, competition policy and M&A
- The in-house perspective

We look forward to welcoming friends and colleagues back to New York for this signature event live and in-person.

REGISTER BEFORE
29 APRIL 2022
TO RECEIVE EARLY
REGISTRATION
DISCOUNTS

FOR MORE INFORMATION AND TO BOOK ONLINE VISIT
WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2136

Programme

Conference Co-Chairs

Adam Emmerich *Wachtell Lipton Rosen & Katz, New York; Vice Chair, IBA Law Firm Management - Strategy and Finance Subcommittee*

Mark Pflug *Simpson Thacher & Bartlett, New York*

Conference Co-Vice Chairs

Roland Turnill *Slaughter and May, London*

Hans-Jörg Ziegenhain *Hengeler Mueller, Munich; Member, IBA Corporate and M&A Law Committee Advisory Board*

Tuesday 14 June

0730 – 1715 **Registration**

Grand Ballroom foyer

0845 – 0900 **Welcome remarks by the Conference Co-Chairs and International Bar Association representative**

Jaime Carey *Carey, Santiago; Secretary-General, International Bar Association*

Adam Emmerich *Wachtell Lipton Rosen & Katz, New York; Vice Chair, IBA Law Firm Management - Strategy and Finance Subcommittee*

Mark Pflug *Simpson Thacher & Bartlett, New York*

0900 – 1000

A review of the worldwide M&A marketplace

A prominent investment banker provides an insider's view of the financial, economic and business factors affecting the M&A market.

Moderator

Adam Emmerich *Wachtell Lipton Rosen & Katz, New York; Vice Chair, IBA Law Firm Management - Strategy and Finance Subcommittee*

Speaker

Thomas Miles *Co-Head of Americas Mergers & Acquisitions, Morgan Stanley, New York*

Reporter commentators

Paritosh Bansal *Reuters, New York*

Liz Hoffman *The Wall Street Journal, New York*

Sujeet Indap *Financial Times, New York*

1000 – 1030 **Coffee/tea breaks**

Grand Ballroom & Centennial foyers

1030 – 1130

Global M&A hot topics

The panellists will discuss recent M&A developments and hot topics arising around the world.

Moderators

Ting Chen *Cravath Swaine & Moore, New York*

Roland Turnill *Slaughter and May, London*

Speakers

Annika Clauss *Hengeler Mueller, Frankfurt*

Daniel Daeniker *Homburger, Zurich*

Francisco Müssnich *Barbosa Müssnich & Aragão, São Paulo; Latin American Regional Forum Liaison Officer, IBA Securities Law Committee*

Franziska Ruf *Davies Ward Phillips & Vineberg, Montreal, Quebec*

1130 – 1245

The view from the bench

Two of the leading judges from the State of Delaware, the most significant jurisdiction for corporate law in the US, will address current trends in corporate law.

Moderators

David Ross *Ross Aronstam & Moritz, Wilmington, Delaware*

Eric Schiele *Kirkland & Ellis, New York*

Speakers

Hon Kathaleen St J McCormick *Chancellor, Delaware Court of Chancery, Wilmington, Delaware*

Hon Karen L Valihura *Justice, Delaware Supreme Court, Wilmington, Delaware*

1245 – 1345 **Buffet Lunch**

Terrace room and foyer/Centennial foyer

Headline social event sponsors

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35 years

HANNES SNELLMAN

Noerr

Tuesday continued

1345 - 1430 **Keynote Address and Discussion**

Keynote speaker

Emma Giamartino *Global Group President, Chief Financial Officer & Chief Investment Officer, CBRE Group, Dallas, Texas*

Moderator

Mark Pflug *Simpson Thacher & Bartlett, New York*

1430 – 1530

Developments in public company M&A and securities law

A discussion of the ever-evolving landscape of public M&A around the world, including recent developments in securities law.

Moderators

Bertrand Cardi *Darros Villey Maillot Brochier, Paris; Vice Chair, IBA Corporate Governance Subcommittee*

Melissa Sawyer *Sullivan & Cromwell, New York*

Speakers

Harry Coghill *Macfarlanes, London*

Sergio González Galán *Garrigues, Madrid*

Arne Grimme *De Brauw Blackstone Westbroek, Amsterdam*

Haigreve Khaitan *Khaitan & Co, Mumbai*

1530 – 1600 **Coffee/tea break**

Grand Ballroom & Centennial foyers

1600 - 1715

Governance, stewardship and activism

Panellists will discuss trends including the role and perspectives of institutional investors, shareholder activism, and the headwinds and tailwinds for sustainability and long-term investment, both in the US and globally.

Moderators

Elizabeth Gonzalez-Sussman *Olshan Frome Wolosky, New York*

Laura Turano *Paul Weiss Rifkind Wharton & Garrison, New York*

Speakers

William Anderson *Evercore, New York*

David A Chaikof *Torys, Toronto & New York*

Arthur Crozier *Innisfree M&A, New York*

Youssef Djehane *BDGS Associés, Paris*

Barrett Golden *Joele Frank Wilkinson Brimmer Katcher, New York*

1800 **Drinks reception**

The Loeb Boathouse

Central Park, Park Drive North, East 72nd Street

The reception is located at The Loeb Boathouse in Central Park, Park Drive North at East 72nd Street. All delegates are welcome to attend.

Return coach shuttles will commence from 1745 from the Plaza Hotel to the Loeb Boathouse. The last coach will depart from the Loeb Boathouse at 2015.

One place per registered delegate is permitted.

Wednesday 15 June

0830 – 1245 **Registration**

Grand Ballroom Foyer

0855 – 0900 **IBA Corporate and M&A Law Committee address**

Christian Hoedl Eigel *Uría Menéndez, Madrid; Co-Chair, IBA Corporate and M&A Law Committee*

0900 – 1015

Private equity today

The panel will focus on legal issues and developments in private equity.

Moderators

Olivier Assant *Bredin Prat, Paris*

Katherine Krause *Simpson Thacher & Bartlett, New York*

Speakers

Sascha Leske *Noerr, Berlin & New York*

Ryo Okubo *Nagashima Ohno & Tsunematsu, New York;*

Membership Officer – North America, IBA Insolvency Section

Kevin Schmidt *Debevoise & Plimpton, New York*

Cyril Shroff *Cyril Amarchand Mangaldas, Mumbai*

Piero Venturini *Legance, New York*

Commentator

David Thomas *Deputy General Counsel, The Goldman Sachs Group, New York*

Associate conference sponsors



Associate conference sponsors

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Wednesday continued

1015-1045 **Coffee/tea break**
Grand Ballroom & Centennial foyers

1045 - 1145

Geopolitics, competition policy and M&A

The panellists will discuss significant antitrust/competition enforcement actions in the M&A context, and developments in enforcement policy.

Moderators

Ilene Knable Gotts *Wachtell Lipton Rosen & Katz, New York*

Antonio Guerra Fernandez *Uría Menéndez, Madrid*

Speakers

Guillaume Lorient *Deputy Director-General, Directorate-General Competition, European Commission, Brussels*

Colin Rafferty *Senior Director of Mergers, Competition and Markets Authority, London*

Christine Wilson *Commissioner, Federal Trade Commission, Washington, DC*

1145 – 1245

The in-house perspective

In-house counsel from important firms and institutions share their perspective on the most pressing issues they face, how they partner with outside counsel to resolve them and how they future-proof themselves.

Moderator

Valentina Cassata *Vice President & Lead M&A Counsel, Standard Industries, New York; Diversity and Inclusion Officer, IBA Corporate and M&A Law Committee*

Speakers

Natasha Gopaul *Managing Director, Legal & Compliance, The Blackstone Group, New York*

Kendall Handler *Executive Vice President and Chief Legal Officer, IAC, New York*

Diane Lazzaris *Executive Vice President and General Counsel, WESCO, Pittsburgh, Pennsylvania*

Janet L Raimondo *Head Legal M&A and Strategic Transactions, Novartis, Basel*

Conference welcome reception sponsors



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Conference luncheon sponsor



The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the Conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Continuing Professional Development/Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

IBA Harassment Policy

IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/iba-harassment-policy



Information

Date

14 – 15 June 2022

Venue

The Plaza Hotel
768 5th Avenue New York
NY 10019
United States
Tel: +1 (212) 759 3000
www.theplazany.com

Language

All working sessions and Conference materials will be in English.

How to register

Register online by **6 June** at <https://www.ibanet.org/conference-details/CONF2136> and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to the Conference Department at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact confs@int-bar.org.

Conference registration criteria

By registering for the conference you agree to the following delegate code of conduct, the host country's local and/or national requirements and venues restrictions and precautions:

- You will not attend the conference if you are displaying any Covid symptoms
 - Should you develop any Covid symptoms during your attendance at the conference you inform a member of IBA staff by email (confs@int-bar.org) and you agree not to attend any further conference sessions or related events
- comply with all local and national restrictions
- You travel at your own risk and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference
- You agree to the extent permitted by law that you shall not hold IBA responsible for: any travel costs incurred for travelling to and from the conference; any travel costs that may be irrecoverable due to the cancellation or postponement of the conference; any losses or liabilities associated with contracting Covid whether on the way to, during or after the conference.
- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should tracing be required.

Fees

Online registrations received:

	on or before 29 April	until 6 June
IBA member	US\$1,490	US\$1,600
Non-member *	US\$1,660	US\$1,775
Young lawyers (under 30 years)	US\$1,115	US\$1,775
Academics/judges (full-time)	US\$1,115	US\$1,775
Public lawyers	US\$1,115	US\$1,775
Corporate counsel **	US\$1,340	US\$1,775

After 6 June registrations must be received in hard copy at the IBA office.

Hard copy registration forms and fees received:

	on or before 29 April	after 29 April
IBA member	US\$1,655	US\$1,780
Non-member *	US\$1,845	US\$1,970
Young lawyers (under 30 years)	US\$1,240	US\$1,970
Academics/judges (full-time)	US\$1,240	US\$1,970
Public Lawyers	US\$1,240	US\$1,970
Corporate counsel **	US\$1,490	US\$1,970

* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:

- Password access to certain parts of the IBA website.
- Receipt of *IBA E-news* and access to online versions of IBA Global Insight.
- Pay the member rate for any subsequent Conference registrations for this calendar year.

** A reduced rate is offered to IBA Corporate Group Members. Please register online to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to obtain your Conference documentation.

Fees include:

- * Attendance at all working sessions
- * Conference materials, including any available speakers' papers submitted to the IBA before 6 June
- * Access to the above Conference working materials from the IBA website (www.ibanet.org) approximately seven days prior to the Conference
- * Access to live delegate search
- * Lunch on Tuesday
- * Tea and coffee during breaks
- * Invitation to drinks reception on Tuesday

Please note that registrations are not transferable.

List of participants

In order for your name to appear in the list of participants, your registration form must be received by 6 June at the latest.

Live delegate search

Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Book with confidence

- The IBA will offer a full refund if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.
- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any other costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements, and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Payment of registration fees by bank transfer or BACS payment Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

US dollars: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

Please ensure that a copy of the bank transfer details is attached to your registration form.

Use the exchange rate prevailing at the time of registration.

Online credit card payments: by Visa, MasterCard or American Express.
No other cards are accepted.

PLEASE ENSURE THAT YOUR NAME AND [CONF2136NEWYORK] APPEAR ON ANY TRANSFER OR DRAFT.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Registration confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at ibamarketing@int-bar.org.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

Conference sell-outs

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration or social functions

If cancellation is received in writing at the IBA office by Friday **27 May**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.

We regret that no refunds can be made after this date. Registrations or social function bookings received after Friday **27 May** will not be eligible for any refund of fees. Please note that the IBA will however offer a full refund if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.



Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

Please apply for your visa in good time.

Hotel accommodation

A limited number of rooms have been reserved at the Plaza Hotel for the nights of 13 – 15 June inclusive:

The Plaza Hotel
768 5th Avenue New York
NY 10019
United States
Tel: +1 (212) 546 5350 (reservations)
Tel : +1 800 441 1414 / +1 866 940 9361 (global reservations centre)

The following rates are per room, per night and exclusive of breakfast, room tax (14.75 per cent) and occupancy tax. Occupancy Tax: \$3.50/per room, per night, \$5.50/per suite, per night

Plaza King guestroom single/double: US\$595

To make a reservation
Tel +1 (212) 546 5350 quoting 'International Bar Association Conference' to avail of the group rate.
Or book online using the IBA's personalised group web page address:
<https://book.passkey.com/go/IBAConference>

The hotel requires a credit card number to secure your reservation.

Cancellation and no-show policy

Cancellations received at The Plaza Hotel 48 hours prior to your scheduled arrival will not incur a penalty. Cancellations received after this time will be charged a one-night cancellation penalty. No shows will be charged the full room revenue for the dates of the reservation. All cancellation and no show charges will be made to the individual guest's credit card given at the time of booking.

Please note that any reservation made after Monday 9 May will be subject to availability and cannot be guaranteed at the special IBA rate. As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Unauthorised accommodation agents

It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering 'assistance' with registration and hotel bookings. They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition. The only Accommodation Agent the IBA works with is Judy Lane ICS. Judy Lane ICS do not contact delegates on behalf of the IBA without delegates making initial contact. Please ignore any communication that does not come directly from the IBA or Judy Lane ICS.

Disabled access

The Plaza Hotel is wheelchair accessible. Please notify us if you require special assistance.

Registration form

19th Annual International Mergers & Acquisitions Conference

14–15 June 2022

The Plaza Hotel, New York, USA



Please read the 'information' section before completing this form and return it together with your proof of bank transfer to the Conference Department at the address below.

REGISTER ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2136 TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

Date of birth _____ Firm/company/organisation _____

Address _____

Country _____

Tel _____ Fax _____

Email _____

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify _____

Please state all other dietary requirements clearly, i.e. I am a vegetarian; I do not eat red meat.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,
PLEASE REGISTER BY **6 JUNE 2022** ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2136
IBA MEMBERS CAN REGISTER ONLINE BY **29 APRIL 2022** FOR US\$1,490. PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

HARD COPY REGISTRATION FORMS AND FEES RECEIVED:	on or before 29 April	after 29 April	amount payable
IBA member	US\$1,655	US\$1,780	US\$
Non-member*	US\$1,845	US\$1,970	US\$
Young lawyers (under 30 years)	US\$1,240	US\$1,970	US\$
Academics/judges (full-time)	US\$1,240	US\$1,970	US\$
Public lawyers	US\$1,240	US\$1,970	US\$
Corporate counsel**	US\$1,490	US\$1,970	US\$

TOTAL AMOUNT PAYABLE US\$

*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG.

**A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS.
PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE



*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE. PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG.

** A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS. PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE.

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.

PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

METHODS OF PAYMENT

By credit card

Register online at www.ibanet.org/conference-details/CONF2136 and make immediate and secure payment by credit card

Note: please do not send your credit card details on the registration form or within an email or fax.

By bank transfer or BACS payment

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

US dollars: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

Please ensure that a copy of the bank transfer details is attached to your registration form.

WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

- | | | | | |
|---|---|---|-----------------------------------|--|
| <input type="checkbox"/> IBA CONFERENCE | <input type="checkbox"/> OTHER CONFERENCE | <input type="checkbox"/> DIRECT MAIL | <input type="checkbox"/> INTERNET | <input type="checkbox"/> ADVERTISEMENT |
| <input type="checkbox"/> EMAIL | <input type="checkbox"/> EDITORIAL | <input type="checkbox"/> RECOMMENDATION | <input type="checkbox"/> OTHER | |

Please provide further details, quoting code (if applicable)

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing member@int-bar.org or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email confs@int-bar.org.

For further details on how your data is used and stored: www.ibanet.org/privacy-policy

PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

Conference Department

5 Chancery Lane, London WC2A 1LG, United Kingdom

Email: confs@int-bar.org www.ibanet.org

Through legitimacy, cross-border business insight and forward-thinking legal expertise we provide security for our clients on highly complex and critical matters. We place the quality of our practice and the nature of its work ahead of our size. We are instruments for business integrity through the law.

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El Salvador Guatemala Honduras
Nicaragua Panama Paraguay

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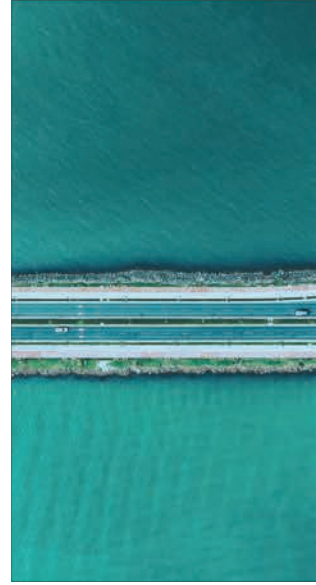
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NEW YORK

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For **35 years**, Gonzalez Calvillo has been at the **forefront of the legal market** in Mexico as a full-service leading law firm due to its transactional core and expertise in a **wide range of practice areas**.



Often described as a **pioneer of the Mexican legal services industry**, the firm is known for its commitment to **doing things differently**, bespoke solutions, and creating transformational legal changes that **enable clients achieving their objectives**.

But in the end, it's not about us.
It's about our clients' challenges.





Making a

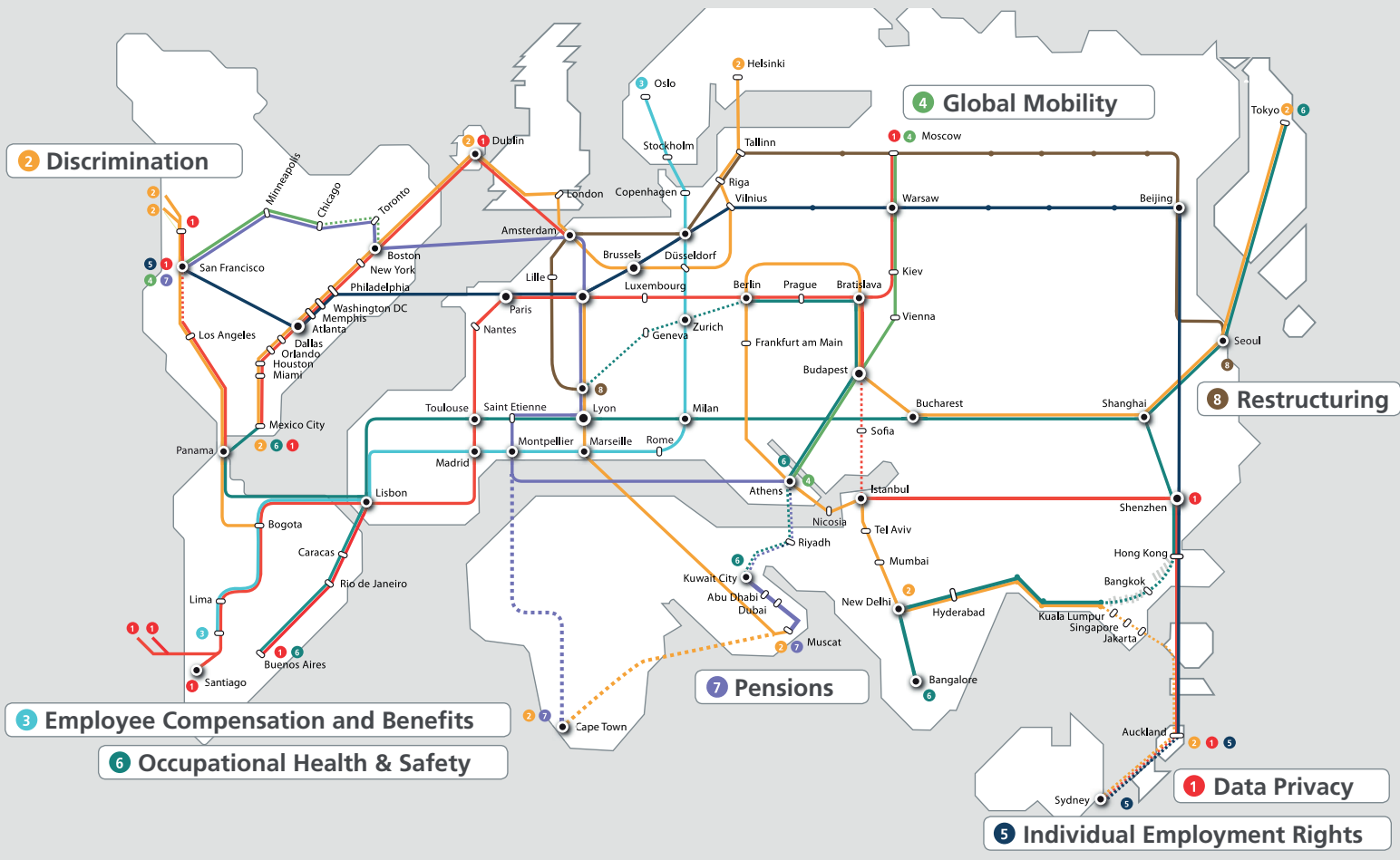
Nordic Impact

Hannes Snellman is a top-tier Nordic law firm advising leading international and local corporations across all business sectors. Our firm has the expertise and capacity to handle any demanding local or cross-border matters in which assets are being developed, protected, financed, acquired, or under dispute.

HANNES SNELLMAN



Global HR Lawyers Ius Laboris



Leading local HR lawyers in one global group

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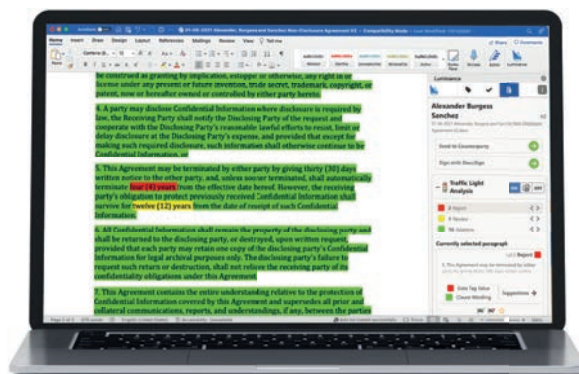
*Source: Chambers & Partners' guides to leading business lawyers.

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International Bar Association

the global voice of the legal profession

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to date information, enabling them to better represent their clients' interests.

Through its various committees, fora and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

Corporate and M&A Law Committee Overview

Corporate law is central to every modern economy, whether developed or developing. Internationalisation and globalisation of economic activity make corporate law and mergers and acquisitions issues central to the practice of business law.

The Corporate and M&A Law Committee aspires to be the leading global forum for the education, exchange of know-how and networking of corporate, corporate compliance, private equity and M&A practitioners around the world.

The Committee pursue our goals through three main initiatives:

- The organisation of regular (annual or bi-annual) M&A specialist conferences around the globe.
- The online publication of country-by-country legal guides on important corporate and M&A related topics.
- The offering of a comprehensive programme of interactive panels and events during the IBA Annual Conference, with educational sessions aimed at more junior fellow attorneys, highly sophisticated panels for the more seasoned professional and a committee dinner that regularly draws over 200 M&A practitioners from around the world.

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