

A conference presented by the IBA Closely Held and Growing Business Enterprises Committee and supported by the IBA Corporate and M&A Law Committee, the IBA European Regional Forum, the IBA Professional Ethics Committee, the IBA Women Lawyers' Committee, and the IBA Young Lawyers' Committee



the global voice of
the legal profession®



Follow us

@IBAEvents

#IBAGlobal

6th IBA Global Entrepreneurship Conference

The Netherlands – sailing the seas of global innovation

16–17 May 2022, Felix Meritis, Amsterdam, the Netherlands

Topics and keynote debate include:

- Keynote debate: innovation and international entrepreneurship
- A general counsel's view
- Lawyers sitting on a board of directors
- Lessons learned in negotiating M&A transaction documentation in a post(?)-Covid world and in a new geopolitical setting
- A chat on innovation and start-ups
- How is legal technology and artificial intelligence changing the ways lawyers do their day-to-day work?
- How do the pandemic and geopolitical shifts affect the legal position of the global entrepreneurs?

Workshops include:

- Interactive workshop one: selected corporate topics connected to the developments and consequences of the global pandemic and geopolitical changes
- Interactive workshop two: selected financing topics



REGISTER BEFORE
15 APRIL 2022
TO RECEIVE EARLY
REGISTRATION
DISCOUNTS

BOOK NOW AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2146

Programme

Introduction to the Conference theme

What better place for our 2022 Global Entrepreneurship Conference than the Netherlands, with its 400-year-old history of travelling to the far corners of the world to conduct trade and business. From the small ships that set out from Dutch seaports in the 1600s to sail for months on the high seas, to the nanoseconds in which Dutch IT companies' data and concepts now circle the globe, Dutch international entrepreneurship continues to evolve and innovate.

The Netherlands has been a trendsetter in the legal field for a long time, creating the first corporations with freely tradeable shares centuries ago. Since then the country has cultivated an extensive international tax treaty network and has recently taken the lead in developing new approaches to corporate governance.

This rich mix of entrepreneurialism and global outlook is an ideal background against which to discuss

and celebrate the issues, challenges and solutions of businesses carrying out cross-border trade and investment. The Conference will build on the history and modern dynamism of the Netherlands to bring together the worldwide closely held entrepreneurship community.

Join us in Amsterdam for a dynamic and interactive programme on global entrepreneurship, with industry speakers, expert panellists and Conference attendees from around the world. We will discuss a variety of substantive topics, with our Closely Held Committee hallmark of extensive audience participation, including moderated table workshops. There will be ample opportunity to cover the legal impact of the global measures and effects connected with the Covid-19 pandemic and the geopolitical challenges. Enjoy the global entrepreneurship community and our unrivalled networking and learning environment.

Conference Co-Chairs

Marco A Rizzi *Bratschi, Zürich; Member of the IBA Closely Held and Growing Business Enterprises Committee Advisory Board*

Alejandro Payá *Cuatrecasas, Barcelona; Chair, IBA Closely Held and Growing Business Enterprises Committee*

Programme Co-ordinators

Nicole Van Ranst *Newton Law, Brussels; Vice-Chair, IBA Closely Held and Growing Business Enterprises Committee*

Hugo Reumkens *Van Doorne, Amsterdam*

Steering Committee

Paul A Josephus Jitta *Buren, Amsterdam*

Meltem Koning-Gungormez *Van Doorne, Amsterdam*

Stan Robbers *Heussen, Amsterdam*

Philip Van Hilten *AKD, Amsterdam*

Host Committee

act Fort Advocaten

AKD

Buren

Cleber

Hamelink & van der Tooren

Heussen

Huygens

Kennedy van der Laan

Kroes

Lexence

Loyens & Loeff

Norbruis Clement

Ploum

Rutgers Posch

Van Doorne

Continuing Professional Development /Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria. A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA conference registration desk for information on how to obtain the certificate.

Conference dinner sponsors

akd benelux
lawyers

VANDOORNE 

Sunday 15 May

Informal programme

For those who arrive the day before the official programme commences, the Amsterdam Host Committee has organised an informal Sunday afternoon and evening programme.

Amsterdam is steeped in history, contrasted with a modern flair and outlook. Our informal Sunday programme provides participants a taste of both aspects! You will also have the opportunity to meet your fellow Conference attendees in an informal setting to get that special 'Closely Held' feeling.

1430 – 1630

Take a tour

Join either of two private guided tours – please see details below. See Amsterdam's world-famous Rijksmuseum art collection or take a walking tour of the historic Amsterdam city centre, a UNESCO World Heritage site.

Rijksmuseum

There are two tours available, with a maximum of three groups per tour. Please note places for each tour are limited to 12 people.

Tour 1: Highlights of the Rijksmuseum

Tour 2: Highlights of the Dutch Golden Age

Meet: 1430 at the museum main entrance.

Cost: €30

OR

Historic Amsterdam walking tour

Accompany your expert guide on a one-hour walking tour through the historic canal district of Amsterdam with its quaint streets and waterscapes, and visit the very special, lesser-known courtyard houses of old Amsterdam. You then have the opportunity to explore the streets and byways of old Amsterdam on your own, or to enjoy a drink and snack at one of the many restaurants or bars in the area.

Meet: 1400.

Cost: €25

The meet up location will be sent by email to those have registered for the walking tour.

1800 – 2100

Informal drink and dinner

Scheepskameel Restaurant, Gebouw 024A, Kattenburgerstraat 5, 1018, Amsterdam

Have a pre-dinner with colleagues at the restaurant, or outdoor patio if the weather permits, with a view over the Amsterdam harbour and the neighbouring Maritime Museum (Scheepvaartmuseum). Enjoy a four-course dinner with wine and coffee at this former naval kitchen.

Please note space is limited and is allocated on a first come, first served basis.

Price: €75

Reservation and payment

The Sunday activities are open to all delegates and are to be paid in advance to the Host Committee as detailed below.

To reserve your place please confirm attendance in advance to AmsterdamHostCommittee@gmail.com by 30 April 2022 at the latest and make pre-payment as per instructions. Places are limited so please book in advance to avoid disappointment. Up to one accompanying person per delegate will be allowed.

0730 – 1715 **Registration**

0830 – 0840 **Opening remarks by Conference Co-Chairs**

0845 – 0915 **Introduction to the keynote address by the key note debate panel members - innovation and international entrepreneurship**

Innovation is key for successful entrepreneurship, especially in an international market. These days even more since the pandemic and geopolitical challenges affect in many ways global business. Disruption of chain production, increased prices and shortages of raw materials, transportation availability and costs, pre-pandemic fixed terms and conditions are substantial hurdles for business to be conducted without serious legal exposures. So companies need to be guided through these problem areas while there is also increasing demand for having a stronger focus on the environment. Not only does private enterprise recognise this, but innovation is also strongly supported by governments that are trying to create the best ecosystems for the development of innovation in their countries or territories. The Netherlands, especially the city of Amsterdam, are a perfect example of this.

A panel of experts in the area of developing and promoting innovation will share their views on the necessary ingredients for successful innovation in international entrepreneurship.

Join our panellists in discussing and debating the session's topics from a variety of angles.

Session Co-chairs

Giuseppe Coco *Ughi e Nunziante, Milan; Membership Officer, IBA Closely Held and Growing Business Enterprises Committee*
Stan Robbers *Heussen, Amsterdam*

Speakers

Nora Klug *Group General Counsel, Robert Bosch GmbH, Stuttgart*
Stef Prinsen *Senior Account Manager Digital Technology, Innovation Quarter, The Hague*
Mustafa Tanriverdi *Member of the Board, Dutch Development Agency, Amsterdam*
Alper Utku *President and Co-founder, European Leadership University, Amsterdam*

0915 – 0945 **Keynote address: a chat on innovation and start-ups**

Constantijn van Oranje *Special Envoy, Techleap.nl, Amsterdam*

0945 – 1015 **Round up of Keynote debate**

1015 – 1115

A general counsel's view

In this interactive session, we will discuss with highly reputable general counsel from multinational companies the main challenges and trends they face when managing legal teams and dealing with complex transactions and issues resulting from the global pandemic. They will share with us their personal experiences in running legal teams.

The discussion will focus on:

- New needs and solutions following the main legal consequences of the pandemic on global business and trade
- How general counsel view and implement the provision of legal advice within their respective companies
- How they envision and manage complex processes
- How and when they involve external counsel
- How this collaboration can become more productive and efficient

We will also address how corporations adapt to new regulatory frameworks and digital transformation, and comply with new environmental, social and governance (ESG) requirements. Finally, we will discuss how we as lawyers can continue to add value and ensure appropriate legal certainty to our clients.

Session Co-chairs

Alejandro Payá *Cuatrecasas, Barcelona; Chair, IBA Closely Held and Growing Business Enterprises Committee*
Philip van Hilten *AKD, Amsterdam*

Speakers

Pauline Bottema-Sanders *General Counsel, Edge Technologies, Amsterdam*
Vincent Brugge *VP General Counsel EU & Asia, ICL Group, Amsterdam*
Nora Klug *Group General Counsel, Robert Bosch GmbH, Stuttgart*
Martin Roberts *Senior Underwriter, Liberty Global Transaction Solutions, Amsterdam*
Caroline de Waele *General Counsel, Darling Ingredients, Amsterdam*

1115 – 1145 **Coffee/tea break**

1145 – 1245

Lawyers sitting on a board of directors

In many jurisdictions, lawyers sit on boards of directors as non-executive directors, independent directors or as representatives of one or more shareholders.

In this session, experienced lawyers and industry representatives will debate the roles and duties of a lawyer sitting in the boardroom, and will answer:

Monday continued

- Should they be an entrepreneur, a trusted advisor or a related party?
- What duty of care, diligence and specific competence is required of a lawyer in a boardroom?
- Does a dual set of (conflicting) obligations apply to a lawyer?
- What is the role of the lawyer in the ESG debate?

These and other challenging issues will be addressed in this interactive session, featuring different perspectives and experiences.

Session Co-chairs

Carlo Pavesio *Pavesio e Associati with Negri-Clementi, Turin; Website Officer, IBA Professional Ethics Committee*
Hugo Reumkens *Van Doorne, Amsterdam*

Speakers

Horacio Bernardes Neto *Motta Fernandes Advogados, São Paulo; IBA Immediate Past President*
Jeanine Helthuis *Supervisory Director, De Volksbank, Amsterdam*
Wieteke van de Kamp *General Counsel, Avedon Capital, Amsterdam*

1245 – 1330 **Lunch**

1330 – 1430

Lessons learned in negotiating M&A transaction documentation in a post(?)-Covid world

The pandemic caused lawyers from all over the world to think about, discuss and negotiate new contractual stipulations in M&A documentation, such as purchase price adjustment mechanisms, reps, warranties and indemnities for specific Covid-19 related risks, extended material adverse change clauses, EBIT(DA)-normalisations, shorter long-stop dates, other earn-out mechanisms, to mention but a few. What are the lessons learned so far in relevant jurisdictions?

Our panel of industry speakers and corporate lawyers will discuss the impact that Covid-19 has had on negotiating M&A transaction documentation, the issues they have faced and the solutions they have found.

Session Co-chairs

Paul A Josephus Jitta *Buren, Amsterdam*
Luciana Tornovsky *Demarest Advogados, São Paulo; Senior Vice-Chair, IBA Closely Held and Growing Business Enterprises Committee*

Speakers

Lycke Cappelle *General Counsel, LUMICKS, Amsterdam*
Nicholas Dorsey *Cravath, New York*
Christian Pleister *Noerr, Berlin*
Marco A Rizzi *Bratschi, Zürich; Member, IBA Closely Held and Growing Business Enterprises Committee Advisory Board*
Richard Spink *Burges Salmon, Bristol; Conference Coordinator, IBA Closely Held and Growing Business Enterprises Committee*

1430 – 1530 **INTERACTIVE WORKSHOP ONE**

Selected corporate topics connected to developments and consequences of the global pandemic – part one

In the first part of this workshop, delegates will work in roundtable groups to discuss corporate governance and M&A topics, including:

- Duties of the board in M&A transactions as a buyer and seller, and the management of a takeover target
- How does the role of the board, management and founders evolve as the company progresses from a start-up to a scale-up, and finally, to a growth company?
- Due diligence and warranty and indemnity insurance revisited
- State control of foreign investments – how to deal with new regulations from the European Union and other states in the context of M&A transactions
- What are the governance challenges and missteps often encountered in respect to growth companies? How can they be avoided? How can they be remedied?
- Ethics, diversity and social responsibility: do corporate directors have a duty to shareholders, or are they permitted to look beyond to other stakeholders in the business?
- Covid-19 two years later – are there any lasting consequences in this area?

Session Co-chairs

Ralf Morshäuser *Gleiss Lutz, Munich; Education Officer, IBA Corporate and M&A Law Committee*
Noreen R Weiss *MacDonald Weiss, New York; Treasurer, IBA Closely Held and Growing Business Enterprises Committee*

Moderators

Alessandro Barzaghi *Cocuzza & Associati, Milan; Programme Officer, IBA International Commerce and Distribution Committee*
Jack Berk *Cleber, Amsterdam*
Marie Brasseur *Altius, Brussels; Co-Chair, IBA Young Lawyers' Committee*
Arthur Davis *Addisons, Sydney, New South Wales; Chair, IBA Regulatory Affairs Subcommittee*
Mariana Norton dos Reis *Cuatrecasas, Lisbon; Membership Officer, IBA Women Lawyers' Committee*
Peter de Ryck *Lydian, Brussels*
Tom Ensink *Ploum, Rotterdam*
Martin Imhof *Heuking Kühn Lüer Wojtek, Düsseldorf*
Florian Jörg *Bratschi, Zürich; Scholarship Officer, IBA Closely Held and Growing Business Enterprises Committee*
Andreas Kloyer *Luther, Frankfurt; Conference Quality Officer, IBA Closely Held and Growing Business Enterprises Committee*
Elke Napokoj *bpv Hügel, Vienna*
Alessandra Nascimento S. F. Mourão *Nascimento e Mourão Advogados, São Paulo; Member, IBA SPPI Council*
Michael Schmidt *Schmidt TaxLaw, Frankfurt*
Sven von Mensenkampff *Legance, Milan*

Monday continued

1530 – 1600 **Coffee/tea break**

1600 – 1700 **INTERACTIVE WORKSHOP ONE**
Selected corporate governance and M&A topics
– part two

In the second part of the workshop, the results of the work of the table groups will be presented and discussed.

1730 – 1915 **Amsterdam cruise and drinks reception hosted by the Host Committee and Steering Committee**

Amsterdam is known for its beautiful canals and history. The Host Committee firms have arranged a floating reception on canal tour boats followed by a drink at the Conference dinner location. In addition to seeing lovely Amsterdam by water, Conference attendees can mix and mingle before the dinner.

The boats will take a tour of the world-famous central Amsterdam canals and end at the dinner restaurant in the restored former harbour area of Amsterdam Noord.

Drinks and canapés will be served on board where attendees will also be treated to music and other entertainment.

The cruise and reception are open to all registered delegates.

Boats will depart at 1730 from the dock in front of **The Dylan Amsterdam Hotel** which is only a few buildings down the road from Felix Meritis. Please arrive at the dock by 1715.

The Dylan Amsterdam Hotel
Keizersgracht 384
1016 GB Amsterdam

1930 – 2200 **Conference dinner**

Cafe-Restaurant Stork, Gedempt Hamerkanaal 201, 1021 KP, Amsterdam

Join fellow delegates after the Conference for an evening of food and networking at this unique fish restaurant overlooking the old harbour in Amsterdam-Noord.

Welcome remarks

Alejandro Payá *Cuatrecasas, Barcelona; Chair, IBA Closely Held and Growing Business Enterprises Committee*

During the dinner a special surprise speaker will stimulate a lively and light debate following a brief introduction.

Ticket price: €125

Return transport will be provided courtesy of the Host Committee.

Tuesday 17 May

0800 – 0845 **Women Lawyers' Committee breakfast**

This is open to all registered delegates.

0845 – 0925 **Keynote address**

Eke Geraerts *CEO, Better Minds at Work, Antwerp*

0925 – 0930 **Opening remarks from the Conference**
Co-Chairs

0930 – 1030 **INTERACTIVE WORKSHOP TWO**

Selected financing topics: part one

This interactive workshop session will explore recent trends in finance and the implications for closely held enterprises.

- What are the key options for companies to finance their growth?
- Is the division between equity and debt funding evolving?
- How can we, as lawyers, continue to add value and ensure appropriate legal certainty for our clients in each of these models?
- Have the regulators clipped the wings of banks and cryptocurrencies?
- How is the face of finance changing?

In the first part of the workshop, delegates will work in groups to discuss a topic selected from the following:

- Alternate forms of financing I: Fintech, crowdfunding and lending, and cryptocurrencies – what are the latest developments and the legal implications for closely held enterprises?
- Alternative forms of financing II: loans with profit participation, convertible loans, options and other hybrid instruments – what are the latest terms and structures, and the legal implications for closely held enterprises?
- New players as alternatives to banks: VCs and other non-bank players – what are the terms they want?
- The rise of the regulator: what does this mean for the lending landscape?
- Getting your business bank debt ready – how to act for borrowers when seeking bank funding
- Forms of mezzanine capital and their implications for closely held businesses
- Advantages and disadvantages of debt and equity financing
- Restructuring (eg, debt equity swap) and refinancing – key issues to consider and the traps to avoid
- Due diligence and the role of lawyers in various types of financing: opinions and counsel reports (reliance versus release letters)
- Personal guarantees versus security

Tuesday continued

Session Co-Chairs

Jean-Philippe Jacob *YARDS, Paris*

Mercedes Rodriguez Giavarini *Mitrani Caballero Ruiz Moreno, Buenos Aires; Latin American Regional Forum Liaison Officer, IBA Closely Held and Growing Business Enterprises Committee*

Moderators

Christian Becker *Görg, Munich*

Bjarte Bogstad *Bull & Co, Oslo*

Caroline Conrad-Behr *Conrad & Partner, Baden*

Gabor Damjanovic *Forgo Damjanovic & Partner, Budapest; Co-Vice Chair, IBA Professional Ethics Committee*

Pierre-Alexandre Degehet *Bonn Steichen & Partners, Luxembourg City*

David O'Donnell *Mason Hayes & Curran, Dublin; Member, IBA Closely Held and Growing Business Enterprises Committee Advisory Board*

Sharanya Ranga *Advaya Legal, Mumbai, Maharashtra; Diversity and Inclusion Officer, IBA Closely Held and Growing Business Enterprises Committee*

Ehsan Shirzadi *Loyens & Loeff, Amsterdam*

Mark van Casteren *Huygens Quantitative Tax Consulting, Amsterdam*

Robert Wintgens *Hamelink van der Tooren, Amsterdam*

Helge-Torsten Wöhlert *Hueking Kühn Lüer Wojtek, Munich*

Ilona Zekely *Egorov Puginsky Afanasiev & Partners, Moscow, IBA Human Rights Officer, European Regional Forum*

1030 – 1100 **Coffee/tea break**

1100 – 1200 **INTERACTIVE WORKSHOP TWO**

Selected financing topics: part two

In the second part of the workshop, the themes and results of the work of the breakout groups will be presented.

1200 – 1300

How are legal technology and artificial intelligence changing the way lawyers do their day-to-day work?

The development of various legal software, ranging from e-registries to artificial intelligence (AI) and other innovations, is changing the day-to-day work of all law firms, from one-lawyer boutiques to global firms.

A panel of expert advisers and service providers will discuss the emerging developments in legal tech and its transformative impact on the way lawyers work, and will answer these questions:

- How exactly is this happening?
- What further changes are just around the corner? What is fantasy and what is wishful thinking?
- How should law firms – large, mid-size and small – value the real capabilities of existing and upcoming technologies?
- What are the benefits and risks of legal technology and AI?

The active involvement of delegates will be ensured by using Slido, a Q&A and polling platform, which will allow real-time input by the audience to be shown and discussed.

Session Co-chairs

Ivan Delgado *Pérez-Llorca, Madrid; Website Officer, IBA Closely Held and Growing Business Enterprises Committee*

Meltem Koning *Van Doorne, Amsterdam*

Speakers

Tina De Maere *CEO, Limine, Brussels*

Sjors Dobbelaar *Founder CEO, Legalloyd, Amsterdam*

Jeroen Zweers *Independent Advisor and Co-Founder, Dutch Legal Tech Association, Amsterdam*

1300 – 1315 **Closing remarks by Conference Co-Chairs**

1315 – 1430 **Lunch**

Information

Date

16 -17 May 2022

Venue

Felix Meritis
Keizersgracht 324
1016 EZ
Amsterdam, the Netherlands
Tel: +31 20 6279477
Email: info@felix-meritis.nl

Language

All working sessions and Conference materials will be in English.

How to register

Register online by 10 May 2022 at www.ibanet.org/conference-details/CONF2146 and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to the Conference Department at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact maria.chew@int-bar.org.

For the protection of all delegates, to attend the conference, you will need to provide evidence acceptable to the IBA and if required, to the relevant host country authorities that shows:

- You have received two vaccinations against the Covid 19 virus with a WHO recognised vaccine, at least three weeks prior to attendance at the conference; or
- you have a negative PCR (polymerase chain reaction) test result not more than 72 hours before the conference begins [NOT a rapid lateral flow negative test]. Any costs incurred for vaccinations and tests are the responsibility of the delegate.

By registering for the conference you agree to the following, the delegate code of conduct and all venue precaution notifications:

- You will not attend the conference if you are displaying any Covid symptoms
- Should you develop any Covid symptoms during your attendance at the conference you will immediately:
- inform a member of IBA staff by email (maria.chew@int-bar.org)
- self-isolate

- comply with all local and national restrictions
- If you receive any notification from any source that you have been exposed to a Covid risk, you will immediately inform a member of IBA staff and comply with local or national restrictions that may be required
- You travel at your own risk and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference
- You agree to the extent permitted by law that you shall not hold IBA responsible for: any travel costs incurred for travelling to and from the conference; any travel costs that may be irrecoverable due to the cancellation or postponement of the conference; any losses or liabilities associated with contracting Covid whether on the way to, during or after the conference.
- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

If you do not comply with the above criteria you might be refused entry to the conference.

Fees

Online registrations received:

	on or before 15 April	until 10 May
IBA member	€790	€895
Non-member	€945	€1050
Young lawyers	€595	€1050
Academics/judges	€595	€1050
Public lawyers	€595	€1050
Corporate counsel	€710	€1050
Conference dinner (Monday)	€125	€125

After **10 May 2022** registrations must be received in hard copy at the IBA office.

Hard copy registration forms and fees received:

	on or before 15 April	after 15 April
IBA member	€880	€995
Non-member	€1050	€1165
Young lawyers	€660	€1165
Academics/judges	€660	€1165
Public lawyers	€660	€1165
Corporate counsel	€790	€1165
Conference dinner (Monday)	€125	€125

* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of *IBA Global Insight*.
- 3) Pay the member rate for any subsequent conference registrations for this calendar year.

** A reduced rate is offered to IBA Corporate Group Members. Please register online to obtain a 25 per cent discount on the IBA member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to obtain your Conference documentation.

Fees include:

- Attendance at all working sessions
- Access to the Conference materials from the IBA website (www.ibanet.org), including any available speakers' papers submitted to the IBA before 10 May
- Access to live delegate search
- Lunch on Monday and Tuesday
- Tea and coffee during breaks
- Women Lawyers' Committee breakfast on Tuesday
- Invitation to the Host Committee reception on Monday 16 May

Please note that registrations are not transferable.

List of participants

In order for your name to appear in the list of participants, which will be distributed at the Conference, your registration form must be received by **10 May** at the latest.

Live delegate search

Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Registration confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.

Delegate Code of Conduct

- Temperature (under 38 C) and vaccination / PCR test result checks will be operational upon arrival at the Conference venue.
- Face masks should be worn when moving around the venue. We also recommend that face masks are worn in the conference room where delegates will be located for longer periods. This is also subject to local or national restrictions (where the most restrictive practices will apply).
- It is recommended that delegates regularly use the hand sanitisers which will be available for use at the conference.
- Delegates are recommended not to share or mix drinking or eating utensils and should dispose of any napkins and other papers or disposable products promptly in waste receptacles.
- No hard copy conference materials will be distributed. Conference programme and lists of participants will only be provided in soft copy by email.
- We request that you do not shake hands with delegates, exchange business cards or any other materials.

Venue precautions (these are also subject to the host country's local and/or national requirements)

- Socially distanced movement and seating rules will be followed. These will comply with relevant local or national restrictions of the venue location at the time of the conference.
- Food and drink will be provided according to the relevant local or national Covid precaution requirements of the venue location at the

Fees

Payment of registration fees by bank transfer or BACS payment

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631

Please ensure that a copy of the bank transfer details is attached to your registration form.

Online credit card payments: by Visa, MasterCard or American Express. No other cards are accepted.

Please ensure that your name and '[conf2146]' appear on any transfer or draft.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

time of the conference.

- Conference venue meeting and catering rooms will be deep cleaned prior to IBA Conferences
- Conference venue staff and IBA staff will wear face masks when moving around the venue
- AV equipment/microphones will be disinfected or have covers changed between use by different speakers

Book with confidence

- The IBA will offer a full refund if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.
 - If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
 - If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
 - Please note that the IBA will not provide refunds for any other costs incurred including any travel costs.
 - If you have questions or concerns, please email confs@int-bar.org
- Please note, these terms are subject to any more restrictive or different local requirements, and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at ibamarketing@int-bar.org.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Conference sell-outs

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration or social functions

If cancellation is received in writing at the IBA office by **22 April 2022**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.

We regret that no refunds can be made after this date. Registrations or social function bookings received after **22 April 2022** will not be eligible for any refund of fees. Please note that the IBA will however offer a full refund if you are required to cancel your registration due to Covid related



reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the

IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.

Please apply for your visa in good time.

Hotel accommodation

The conference does not have a room block at a hotel. Please see below for the closest hotels to the conference venue.

Ambassade Hotel Amsterdam 4-minute walk from Felix Meritis
Herengracht 341,
1016 AZ Amsterdam
The Netherlands
Phone: +31 (0)20 555 0 222
<https://ambassade-hotel.nl/hotel/>

Hotel NH City Centre Amsterdam 5-minute walk from Felix Meritis
Spuistraat, 288-292,
1012 VX Amsterdam
The Netherlands
Phone: +31 20 420 4545
Reservations: +31 91 398 46 61
www.nh-hotels.com/hotel/nh-city-centre-amsterdam

Hotel Pulitzer Amsterdam 5-minute walk from Felix Meritis
Prinsengracht 323
1016 GZ Amsterdam
The Netherlands
Phone: +31 (0)20 5235235
www.pulitzeramsterdam.com/

NH Collection Amsterdam Grand Hotel Krasnapolsky 11-minute walk from Felix Meritis
Dam 9,
1012 JS Amsterdam
The Netherlands
Tel: +31 205 549 111
Reservations: +34 91 398 46 61
www.nh-hotels.com/hotel/nh-collection-amsterdam-grand-hotel-krasnapolsky

Hotel NH Collection Amsterdam Flower Market 11-minute walk from Felix Meritis
Vijzelstraat 4,
1017 HK Amsterdam
The Netherlands
Tel: + 31 20 622 2266
Reservations: +34 91 398 46 61
www.nh-hotels.com/hotel/nh-collection-amsterdam-flower-market

Social programme

1730 – 1915 Amsterdam cruise and drinks reception hosted by the Host Committee

Amsterdam is known for its beautiful canals and history. The Host Committee firms have arranged a floating reception on canal tour boats, followed by a drink at the Conference dinner location. In addition to seeing lovely Amsterdam by water, Conference attendees can mix and mingle before the dinner.

The boats will take a tour of the world-famous central Amsterdam canals and end at the dinner restaurant in the restored former harbour area of Amsterdam Noord.

Drinks and canapés will be served on board where attendees will also be treated to musical and other entertainment.

The cruise and reception are open to all registered delegates.

1930 – 2200 Conference dinner

Stork, Gedempt Hamerkanaal 201, 1021, Amsterdam

Join fellow delegates after the Conference for an evening of food and networking at this unique fish restaurant overlooking the old harbour in Amsterdam-Noord.

Welcome remarks

Alejandro Payá *Cuatrecasas, Barcelona; Chair, IBA Closely Held and Growing Business Enterprises Committee*

During the dinner a special surprise speaker will stimulate a lively and light debate following a brief introduction.

Ticket price: €125

Return transport will be provided, courtesy of the Host Committee.

One place per registered delegate is permitted.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

IBA Harassment Policy

IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the conference and at all conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/conferences/harassment-policy.aspx

Registration form



6th IBA Global Entrepreneurship Conference

16–17 May 2022, Felix Meritis, Amsterdam, the Netherlands

Please read the 'Information' section before completing this form and return it together with your bank transfer or cheque to Maria Chew at the address overleaf.

REGISTER ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2146 TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A 10 PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA Membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation _____

Address _____

_____ Country _____

Tel _____ Fax _____

Email _____

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify _____

Please state all other dietary requirements clearly, i.e. I am a vegetarian; I do not eat red meat.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,

PLEASE REGISTER BY **10 MAY** ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2146

IBA MEMBERS CAN REGISTER ONLINE BY **15 APRIL** FOR **€790**, PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

HARD COPY REGISTRATION FORMS AND FEES RECEIVED:	on or before 15 April	after 15 April	amount payable
IBA member	€880	€995	€
Non-member*	€1050	€1165	€
Young lawyers	€660	€1165	€
Academics/judges	€660	€1165	€
Public lawyers	€660	€1165	€
Corporate counsel**	€790	€1165	€

Social function

Monday 16 May

Amsterdam cruise and drinks reception

I will attend

NIL

NIL

Monday 16 May

Conference Dinner

I will attend

€125

€

One dinner place per registered delegate is permitted.

TOTAL AMOUNT PAYABLE €



*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT **WWW.IBANET.ORG**.

**A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS.
PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN
20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.

PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

METHODS OF PAYMENT

By credit card

Register online at www.ibanet.org/conference-details/conf2146 and make immediate and secure payment by credit card

Note : please do not send your credit card details on the registration form or within an email or fax.

By bank transfer or BACS payment

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631

Please ensure that a copy of the bank transfer details is attached to your registration form.

WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

- | | | | | |
|---|---|---|-----------------------------------|--|
| <input type="checkbox"/> IBA CONFERENCE | <input type="checkbox"/> OTHER CONFERENCE | <input type="checkbox"/> DIRECT MAIL | <input type="checkbox"/> INTERNET | <input type="checkbox"/> ADVERTISEMENT |
| <input type="checkbox"/> EMAIL | <input type="checkbox"/> EDITORIAL | <input type="checkbox"/> RECOMMENDATION | <input type="checkbox"/> OTHER | |

Please provide further details, quoting code (if applicable)

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing member@int-bar.org or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email confs@int-bar.org.

For further details on how your data is used and stored: www.ibanet.org/web_privacy_policy.aspx.

PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

International Bar Association Asia Office

Trade Tower, Suite 1703

511 Yeongdong-Daero, Gangnam-Gu

Seoul, South Korea 06164

Tel: +82-2-6279-8100

email: maria.chew@int-bar.org

www.ibanet.org



International and digital borders are fading —

*In this changing
landscape, you need a
thorough understanding
of your opportunities,
possibilities, restrictions
and requirements.*

AKD Benelux lawyers can guide you through the complex legal world. We are a Benelux law firm with over **500 top-class lawyers, tax specialists and staff** whose second nature is to explore beyond their own discipline. We combine our expertise in a wide range of legal fields with knowledge and experience of your business and sector. Our offices in the Netherlands, Belgium and Luxembourg, where we practice Dutch, Belgian and Luxembourg law, provide you with first-rate integrated, comprehensive, international legal services.



More information?
akd.eu or info@akd.eu



International Bar Association

the global voice of the legal profession

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948. The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to date information, enabling them to better represent their clients' interests.

Through its various committees, fora and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

IBA Closely Held and Growing Business Enterprises Committee overview

The mission of the IBA Closely Held and Growing Business Enterprises Committee is to address issues of particular interest to start-ups, owner-managed, closely held, family businesses and their legal advisers, and to organisations with ambitions for growth. The Committee's aim is to provide a focus for the different needs of ownership, management and financing of such organisations.

Contact information:

International Bar Association

5 Chancery Lane

London WC2A 1LG

United Kingdom

Tel: +44 (0)20 7842 0090

www.ibanet.org