

A conference presented by the IBA Arab Regional Forum and supported by the IBA Arbitration Committee.



the global voice of the legal profession®

# The Laws of Sports: fast and furious or stable and reliable?



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13–14 September 2023

The St Regis Marsa Arabia Island, Doha, Qatar

## Topics include:

Sports economics and dynamics: too fast, too big?

- Sports governing bodies: old framework and arising issues.
- Dispute resolution mechanisms for sports conflicts: what's the best fit?
- International sports, ethics and diplomacy.

Headline conference sponsors



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# Programme

## Conference Co-Chairs

Ghada Darwish Karbon *Dr Ghada Darwish Karbon Law Firm, Doha; Vice-Chair, IBA Arab Regional Forum*

Jalal El Ahdab *Bird & Bird, Paris; Member, IBA Mediation Committee Advisory Board, Member, IBA Arab Regional Forum Advisory Board*

## Wednesday 13 September

1830 **Welcome reception**  
**The St Regis Marsa Arabia Island**

1900 – 2100 **reception**

## Thursday 14 September

0845 - 0900 **Welcome remarks from the Conference Co-Chairs**

0900 – 1030 **Sports economics and dynamics: too fast, too big?**

- Are sports events a typical entertainment business and how is organising a sports event different from organising concert?
- What makes the sport business so attractive or profitable?
- Are there shared economic features in all sports and can an investor apply roughly the same business plan cross-fields?
- Major sports events, Olympic Games or World Cup events: beyond medals and trophies, is the local economic impact worth the investment?
- Game changers: the grand entrance of private equity and new investors into the world of sports.
- The brand in sports: what is it, how should it be valued and how different is it from the world of fashion?
- Safeguarding the airwaves: the battle against piracy in broadcasting rights.
- Athletes and coaches: defying the norms of employment and salaries.
- The role of agents and other intermediaries: are they an essential or the weakest link in the chain?
- Looking at the future of sports: are e-sports a new game or sport?
- The NFT revolution: why the sports industry can't resist the digital gold rush.

*Moderator*

**Amani Khalifa** *Freshfields Bruckhaus Deringer, Dubai*

*Speakers*

**Saleh Alobeidli** *ICLO, Dubai*

**Simon Chadwick** *Professor of Sport and Geopolitical Economy, SKEMA Business School, Paris*

**Sabin Gherdan** *Gherdan & Associates Sports Lawyers, Bucharest*

**Caroline Guenneteau** *Deputy General Counsel, Beln Sports, Paris*

**Majed Garoub** *Law Firm of Majed Garoub, Jeddah*

**Victoriano Melero** *General Secretary, Paris Saint-Germain FC, Paris*

**Manal Rmeity** *Legal Counsel, Qatar Stars League, Doha*

1030 – 1100 **Refreshment break**

1100 – 1230 **Sports governing bodies: old framework and arising issues**

- Why does sport need federations and what are the other key stakeholders in the regulatory frame?
- The rule of law versus soft law: should states regulate sports sectors or should self-regulation prevail?
- The bargaining power of federations versus that of athletes, clubs and governments: who has/is the most muscled body?
- Sport's best/general interest: if federations are not-for-profit associations, what commercial aspects are weighed in?
- How do federations handle the interaction between the local/national level and the international one?
- Is there a governance issue within federations and should the industry reinvent itself to improve decision-making?
- Is corporation or democracy the best model for sports governance?
- What's next for sports governance and how will it address its current challenges?

### Headline social event sponsors



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Dr. Ghada M. Darwish Karbon Law Firm

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### Conference reception sponsors

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#### Moderator

**Ghada Darwish Karbon** *Dr Ghada Darwish Karbon Law Firm, Doha; Vice-Chair, IBA Arab Regional Forum*

#### Speakers

**Marc Cavaliero** *Former Head of Disciplinary Department, Legal Affairs Division, FIFA, Geneva*

**Pierre Ketterer** *Governance and Regulatory Director, Fédération Internationale de l'Automobile (FIA), Geneva*

**Hannah McLean** *Senior Legal Counsel, International Tennis Federation (ITF), Sydney, NSW*

**Victoriano Melero** *General Secretary, Paris Saint-Germain FC, Paris*

**Manal Rmeity** *Legal Counsel, Qatar Stars League, Doha*

**Emily Wisnosky** *Legal Affairs Manager, International Basketball Federation (FIBA), Lausanne*

1230 – 1400 **Lunch**

#### 1400 – 1530 **Dispute resolution mechanisms for sports conflicts: what's the best fit?**

- Confronting the expectations of the user, counsel, arbitrator and centre: perspectives in sports disputes resolution, is everyone happy about the process and the outcome?
- Applying the rule of law versus applying the rule of the game: is the frontier clear or blurred?
- Who sits as arbitrators in sports disputes: are arbitrators good referees?
- Gender equality in sports dispute resolution: better or worse than in commercial arbitration?
- Conflicts of interest in sports arbitration: the same old story?
- Post World-Cup or Olympics construction disputes: are they all about delays?
- Other disputes at the crossroad of sports and commercial laws: the example of sponsorship cases.
- Sports and arbitration: the ideal doubles pairing?
- The arbitrability of sports law disputes: the case of employment contracts.
- Is there room for mediation between litigation and arbitration?
- Are national state courts a better forum for sports-related disputes?
- The specificity of internal dispute resolution mechanisms within international sporting federations.

#### Moderator

**Jalal El Ahdab** *Bird & Bird, Paris; Member, IBA Mediation Committee Advisory Board, Member, IBA Arab Regional Forum Advisory Board*

#### Speakers

**Rui Botica Santos** *Coelho Ribeiro e Associados, Lisbon*

**Xavier Favre-Bulle** *Lenz & Staehelin, Geneva; Co-Chair, IBA Arbitration Committee*

**Dalia Hussein** *Deputy Director, Cairo Regional Center for International Commercial Arbitration (CRCICA), Cairo*

**Abdulwahab Sadeq** *Vice-Chair of the Board, National Sports Arbitration Tribunal (NSAT), Kuwait*

**Emma Selfe** *Sultan Al-Abdulla & Partners, Doha*

**Andrea Sherpa-Zimmermann** *Legal Counsel, Court of Arbitration for Sport, Lausanne*

**Emily Wisnosky** *Legal Affairs Manager, International Basketball Federation (FIBA), Lausanne*

1530 – 1600 **Refreshment break**

#### 1600 – 1730 **International sports, ethics and diplomacy**

- How are athletes' rights and duties taken into account in modern sport?
- Gender equality in sports today: is it the beginning of a new era?
- The fight against racism and violence and for integrity: the example of FIFA.
- The specifics of ethics in sports: tools and objectives.
- The fight against doping: an old fight looking for a better outcome today?
- Sport as a soft power: is it a political instrument to further peace?
- Sanctions in sports and international trade: are we talking about the same creatures?

#### Moderator

**Brianna Quinn** *Bird & Bird, Sydney, NSW*

#### Speakers

**Marc Cavaliero** *Former Head of Disciplinary Department, Legal Affairs Division, FIFA, Geneva*

**Simon Chadwick** *Professor of Sport and Geopolitical Economy, SKEMA Business School, Paris*

**Pierre Ketterer** *Regulatory and Governance Director, Fédération Internationale de l'Automobile, Geneva*

**Hannah McLean** *Senior Legal Counsel, International Tennis Federation (ITF), Sydney, NSW*

**Lisa Robinson** *CEO, Hooves Sport & Saudi Polo Championship for Women, Riyadh*

#### Conference luncheon sponsors



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#### Conference refreshment break sponsor



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#### Exhibitors



## Continuing Professional Development /Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

## IBA Harassment Policy

IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See [www.ibanet.org/iba-harassment-policy](http://www.ibanet.org/iba-harassment-policy)

# Information

## Date

13 – 14 September 2023

## Venue

The St Regis Marsa Arabia Island

The Pearl, Doha

Qatar

Tel: +974 4020 4444

## Language

All conference documentation will be in English.

Working sessions will be in English with simultaneous Arabic interpretation available.

## How to register

Register online by 6 September 2023 at [www.ibanet.org/conference-details/CONF2318](http://www.ibanet.org/conference-details/CONF2318) and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to the Conference Department at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact [confs@int-bar.org](mailto:confs@int-bar.org).

All conference delegates must provide full and accurate information regarding their identity and contact information. Failure to do so will result in their conference registration being cancelled.

## By registering for the conference you agree to the following, the delegate code of conduct and all venue precaution notifications:

- You will not attend the conference if you are displaying any Covid symptoms
- Should you develop any Covid symptoms during your attendance at the conference you inform a member of IBA staff by email ([confs@int-bar.org](mailto:confs@int-bar.org)) and you agree not to attend any further conference sessions or related events and comply with all local and national restrictions.
- You travel at your own risk, and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference
- You agree to the extent permitted by law that you shall not hold IBA responsible for: any travel costs incurred for travelling to and from the conference; any travel costs that may be irrecoverable due to the cancellation or postponement of the conference; any losses or liabilities associated with contracting Covid whether on the way to, during or after the conference.

- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

## Fees

Online registrations received:

	until 6th September
IBA member	\$575
Non-member *	\$745
Young lawyers (under 30 years)	\$430
Academics/judges (full-time)	\$430
Public lawyers	\$430
Corporate counsel **	\$520

After 6 September registrations must be received in hard copy at the IBA office.

Hard copy registration forms and fees received:

	on or before 14th September
IBA member	\$640
Non-member *	\$830
Young lawyers (under 30 years)	\$480
Academics/judges (full-time)	\$480
Public Lawyers	\$480
Corporate counsel **	\$575

\* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of IBA Global Insight.
- 3) The member rate for any subsequent Conference registrations for this calendar year

\*\* A reduced rate is offered to IBA Corporate Group Members. Please contact [confs@int-bar.org](mailto:confs@int-bar.org) to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now to register for this Conference at the member rate. You can find full details of how to join at [www.ibanet.org](http://www.ibanet.org).

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received to obtain your Conference documentation.

#### **Fees include:**

- \* Attendance at all working sessions
- \* Access to the Conference materials from the IBA website ([www.ibanet.org](http://www.ibanet.org)), including any available speakers' papers submitted to the IBA before 8 September
- \* Access to live delegate search
- \* Lunch on Thursday
- \* Tea and coffee during breaks
- \* Reception on Wednesday

**Please note registrations are not transferable.**

#### **List of participants**

In order for your name to appear in the list of participants, your registration form must be received by 6 September at the latest.

#### **Live delegate search**

Delegates can use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

#### **Registration confirmation**

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.

#### **Book with confidence**

- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

#### **Photography and filming**

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns about this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at [ibamarketing@int-bar.org](mailto:ibamarketing@int-bar.org).

#### **Promotional literature**

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at [sponsorship@int-bar.org](mailto:sponsorship@int-bar.org)

**Payment of registration fees by bank transfer or BACS payment. Registration forms received without proof of payment will NOT be processed until proof of payment has been received.**

**US dollars:** by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**PLEASE ENSURE THAT YOUR NAME AND 'CONF2318DOHA' APPEAR ON ANY TRANSFER OR DRAFT.**

#### **No deductions or withholdings**

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

#### **Conference sell-outs**

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed, and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

### **Cancellation of registration or social functions**

If cancellation is received in writing at the IBA office by 1 September 2023 fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.

We regret that no refunds can be made after this date. Registrations or social function bookings received after 1 September will not be eligible for any refund of fees.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.

### **Travel arrangements and visas**

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

**Please apply for your visa in good time.**

### **Hotel accommodation**

A limited number of rooms has been reserved at the St Regis Marsa Arabia Island.

The St Regis Marsa Arabia Island  
The Pearl, Doha  
Qatar  
Tel: +974 4020 4444

The following rates are per room, per night and inclusive of buffet breakfast, WI-FI, and local taxes. Rates do not include service charges, resort charges or gratuities.

#### **One bedroom suite:**

**Single occupancy:** QAR 950 per room per night

**Double occupancy:** QAR 1050 per room per night

Please use the following hotel website link to make your reservation:

**<https://www.marriott.com/event-reservations/reservation-link.mi?id=1688388652318&key=GRP&app=resvlink>**. The hotel requires a credit card number to secure your reservation.

### **Cancellation and no-show policy**

Please note that in the event of any late cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of booking. Cancellations can be made up until 10 days prior to arrival without charge.

**Please note that rooms are subject to availability and cannot be guaranteed at the special IBA rate.**

**As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.**

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

### **Unauthorised accommodation agents**

It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering 'assistance' with registration and hotel bookings.

They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition.

The **only** Accommodation Agent the IBA works with is Judy Lane ICS. Judy Lane ICS do not contact delegates on behalf of the IBA without delegates making initial contact. Please ignore any communication that does not come directly from the IBA or Judy Lane ICS.

### **Disabled access**

The St Regis Marsa Arabia Island is accessible. Please notify us if you require special assistance.

# Registration form



**The Laws of Sports: fast and furious or stable and reliable?**

13-14 September 2023, St Regis Marsa Arabia Island, Doha, Qatar

Please read the 'Information' section before completing this form and return it together with your bank transfer or cheque to the Conference Department at the address below.

REGISTER ONLINE AT [WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2318](http://WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2318) TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A 10 PER CENT DISCOUNT ON THE FEES BELOW

## PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title \_\_\_\_\_ Given name \_\_\_\_\_ Family name \_\_\_\_\_

Name and country to be shown on badge *(if different from above)* \_\_\_\_\_

IBA Membership number *(if applicable)* \_\_\_\_\_ Date of birth \_\_\_\_\_

Firm/company/organisation \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_ Country \_\_\_\_\_

Tel \_\_\_\_\_ Fax \_\_\_\_\_

Email \_\_\_\_\_

## SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify \_\_\_\_\_

Please state all other dietary requirements clearly, i.e. I am a vegetarian; I do not eat red meat.

*Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.*

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,  
PLEASE REGISTER BY **6 SEPTEMBER** ONLINE AT [WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2318](http://WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2318)  
IBA MEMBERS CAN REGISTER ONLINE BY **6 SEPTEMBER** FOR \$575, PLEASE SEE 'INFORMATION' FOR FURTHER  
ONLINE REGISTRATION DETAILS.

HARD COPY REGISTRATION FORMS AND FEES RECEIVED:	until 14th September	amount payable
IBA member	\$640	\$
Non-member*	\$830	\$
Young lawyers (under 30 years)	\$480	\$
Academics/judges (full-time)	\$480	\$
Public lawyers	\$480	\$
Corporate counsel**	\$575	\$
<b>TOTAL AMOUNT PAYABLE</b>		<b>\$</b>

\*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.  
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT [WWW.IBANET.ORG](http://WWW.IBANET.ORG).

\*\*A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS.  
PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.  
**PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.**

#### METHODS OF PAYMENT

##### By credit card

Register online at [www.ibanet.org/conference-details/conf2318](http://www.ibanet.org/conference-details/conf2318) and make immediate and secure payment by credit card

**Note:** please do not send your credit card details on the registration form or within an email or fax.

##### By bank transfer and BACS payment

Registration forms received without proof of payment will **NOT** be processed until proof of payment has been received.

**US dollars:** by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

**Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Use the exchange rate prevailing at the time of registration.**

#### WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

- |   |   |   |                                   |  |
|---|---|---|-----------------------------------|--|
| <input type="checkbox"/> IBA CONFERENCE | <input type="checkbox"/> OTHER CONFERENCE | <input type="checkbox"/> DIRECT MAIL    | <input type="checkbox"/> INTERNET | <input type="checkbox"/> ADVERTISEMENT |
| <input type="checkbox"/> EMAIL          | <input type="checkbox"/> EDITORIAL        | <input type="checkbox"/> RECOMMENDATION | <input type="checkbox"/> OTHER    |  |

*Please provide further details, quoting code (if applicable)*

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing [member@int-bar.org](mailto:member@int-bar.org) or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email [confs@int-bar.org](mailto:confs@int-bar.org).

For further details on how your data is used and stored: [www.ibanet.org/web\\_privacy\\_policy.aspx](http://www.ibanet.org/web_privacy_policy.aspx).

#### PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

##### Conference Department

Chancery House, 53-64 Chancery Lane, London WC2A 1QS, United Kingdom

Tel: +44 (0)20 7842 0090 Email: [confs@int-bar.org](mailto:confs@int-bar.org) [www.ibanet.org](http://www.ibanet.org)



# WE NEVER STOP TILL YOU GET YOUR RIGHTS



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info@aaslaw.qa**

# DR. GHADA M. DARWISH KARBON LAW FIRM



Dr. Ghada M. Darwish Karbon Law Firm is a local Qatari Law Firm in the state of Qatar for more than 10 years offering legal services to its Local and International clients with matters requiring Corporate, Commercial or Dispute Resolution assistance.

We have legal experience in Regulatory matters, Commercial transactions, Employment issues, Civil, Criminal and Family law disputes.

Our Firm's continued mission to powerfully represent our clients through quality Counsel and Advocacy, to put the interest of our clients at the center of our attention and to provide services that match or pass our clients' expectations while maintaining a knowledge based and sustainable profitable business.

## Office Address:

Level 24, Tornado Tower  
Majlis Al Taawon St.  
West Bay  
Doha, State of Qatar  
PO Box 8119

## "Your Case is Our Case"



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# International Bar Association

the global voice of the legal profession

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information, enabling them to better represent their clients' interests.

Through its various committees, fora and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

## **Arab Regional Forum Overview**

The Arab Regional Forum provides lawyers active in, or with an interest in the region, with a means to establish contact and exchange information with each other. A particular focus of interest is the continuing economic importance of the region, including reconstruction and investment projects following peace initiatives.

## **Arbitration Committee Overview**

The IBA Arbitration Committee focuses on laws, practice and procedures relating to the arbitration of transnational disputes. Through its conferences, publications and projects, the Committee seeks to share information about international arbitration, promote its use and improve its effectiveness.

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