

A conference presented by the IBA Capital Markets Forum
and the IBA Corporate and M&A Law Committee



the global voice of
the legal profession®

8th Annual Corporate Governance Conference



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7–8 December 2023

JW Marriott Hotel Frankfurt, Frankfurt, Germany

Topics include:

- The role of institutional investors to drive ESG matters including climate change
- The digital board
- Shareholder activism
- Whistleblowers; does compensating whistleblowers leads to better governance?
- Board duties in debt reorganisations and insolvency scenarios
- Pay for performance and how to disclose it



FOR MORE INFORMATION AND TO BOOK ONLINE VISIT
WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2363

Programme

Conference Co-Chairs

Nanette Heide *Duane Morris, New York; Chair, Corporate Governance and Activism Subcommittee, IBA Corporate and M&A Committee*

Pieter Schütte *Stibbe, Amsterdam; Conference Quality Officer, IBA Capital Markets Forum*

Thursday 7 December

0800 – 1730 **Registration**

0900 – 0915 **Welcome remarks by the Conference Co-Chairs**

Nanette Heide *Duane Morris, New York; Chair, Corporate Governance and Activism Subcommittee, IBA Corporate and M&A Committee*

Pieter Schütte *Stibbe, Amsterdam; Conference Quality Officer, IBA Capital Markets Forum*

0915 – 1000 **Keynote address**

Dr Bettina Orlopp *Deputy Chairwoman and Chief Financial Officer, Commerzbank AG; Member of the Commission Regierungskommission Deutscher Corporate Governance Kodex, Frankfurt*

1000 – 1130

The role of institutional investors to drive ESG matters including climate change

Institutional investors can play a crucial role in driving environmental, social, governance (ESG). Most institutional investors own significant stakes in companies which naturally gives them the power to influence decision making strategy. This panel will discuss how investors engage with companies through first, including ESG in their investment analysis and second, through shareholder meetings, dialogues and proxy voting to support or propose resolutions related to ESG. We will focus on emerging dilemmas for boards of listed companies, such as how to deal with non-governmental organisations using shareholder meetings as a platform to advocate their cause and put pressure on management; the tension between capital markets' profitability expectations and investors' ESG expectations; disclosure of ESG ambitions versus exposure to shareholder litigation; and how boards can leverage external pressure and momentum to transform their business model.

Session Co-Chairs

Michael Schouten *De Brauw Blackstone Westbroek, Amsterdam*
Roland Sterr *Group General Counsel & Chief Compliance Officer, Heidelberg Materials, Heidelberg*

Panellists

Christoph Berger *Allianz Global Investors, Frankfurt*

Michael Brellochs *Noerr, Munich*

Anchal Dhir *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

Lise Lotte Hjerrild *Horten, Copenhagen; Chair, IBA Women Lawyers' Committee*

Hendrik Schmidt *DWS Investment, Frankfurt*

1130 – 1200 **Coffee/tea break**

Headline social event sponsor

HENGELERMUELLER

Associate conference sponsor

NAVEX®

1200 – 1315

The digital board

The Fourth Industrial Revolution heralded the era of digitalisation, and it found more emphasis in the VUCA (volatility, uncertainty, complexity and ambiguity) times of the Covid-19 pandemic. In such times when digital was trending as a prefix – such as digital economy or digital transformation – boards around the world embraced digitalisation as the new normal. The panel will discuss emerging trends in corporate governance in the digital world, digital literacy and penetration at the board level, how boards contribute to digital transformation, and Corporate Governance 2.0 in this context. The panel will also consider how a digital-literate board and good governance practices can prepare a company to survive the seemingly omnipresent cybersecurity threats that accompany the digital revolution.

Session Co-Chairs

Michael Arnold *Cravath Swaine & Moore, New York*

Rabindra Jhunjunwala *Khaitan & Co, Mumbai, Maharashtra;*
Membership Officer, IBA Corporate and M&A Law Committee

Panellists

Ezra Davids *Bowmans, South Africa; Chair, IBA Private Equity Subcommittee*

Sabine Pittrof *Squire Patton Boggs, Frankfurt*

Sophie Versteeg *Just Eat Takeaway, Amsterdam*

1315 – 1415 **Lunch**

1415 – 1545

Shareholder activism

This panel will cover the main activism trends and how targets and their boards can prepare and respond to the changing and at times conflicting investor demands. These include: the 'swarming' phenomenon, where a number of activist shareholders pursue the same target with the same or differing agendas; M&A related activism including opposition to transactions, calling for break-ups or divestitures; demands for board changes; and leveraging ESG.

Session Co-Chairs

Simon Link *Hengeler Mueller, Munich; Diversity and Inclusion Officer, IBA Capital Markets Forum*

Elina Tetelbaum *Wachtell Lipton Rosen Katz, New York*

Panellists

Jillian Alsheimer *Perella Weinberg Partners, New York*

Felix Morlock *Brunswick Group, Frankfurt*

1545 – 1615 **Coffee/tea break**

1615 – 1745

Whistleblowers; does compensating whistleblowers lead to better governance?

Providing compensation can encourage reporting by individuals of misconduct or compliance deficiencies and can demonstrate a company's commitment to uncovering and remediating such issues. Compensating whistleblowers may also provide a financial cushion to whistleblowers in the face of potential risks of retaliation. On the other hand, could compensating whistleblowers undermine a company's efforts to provide a "speak up culture" or risk leading to a surfeit of meritless or frivolous complaints? This panel will discuss the benefits and disadvantages of structuring a program to incentivize reporting corporate misconduct through financial rewards and other incentives.

Session Co-Chairs

Sarah Bishop *Covington & Burling, London*

Elske Raedts *Stibbe, Amsterdam*

Panellists

Dr Emanuel Ballo *DLA Piper, Frankfurt*

Miriam di Traglia *Executive Director Compliance, Risk & Sustainability, United Group, Amsterdam*

Mary Inman *Constantine Cannon, San Francisco / London*

Jan Stappers *NAVEX, Rotterdam*

1900 – 2200 **Conference Dinner**

Villa Merton

Am Leonhardsbrunn 12, 60487 Frankfurt am Main

Located in Frankfurt's diplomatic quarter, Villa Merton is home to the Union International Club. Built in 1927, this neo-baroque town house now hosts Michelin-starred chef André Großfeld and his team. Enjoy an evening of networking with your fellow delegates in this elegant setting.

Ticket price: €150

Entry is by pre-registration only. One place per registered delegate is permitted.

Transport will not be provided.



Conference dinner sponsors

||| **NOERR**

Stibbe

0830 – 1230 **Registration**

0900 – 1030

Board duties in debt reorganisations & insolvency scenarios

This panel will deal with selected board duties in relation to distressed companies. Topics to be covered include management's role and obligations in pre-insolvency restructuring and refinancing scenarios, selected aspects of distressed M&A (and pre-packaged deals), board duties in case of insolvency as well as additional aspects of importance when dealing with listed companies. Differences between the various jurisdictions as well as practical implications for reorganisation and restructuring proceedings will further be investigated.

Session Co-Chairs

Ralf Morshäuser *Gleiss Lutz, Munich; Vice Chair, IBA Corporate and M&A Law Committee*

Christoph Moser *Schoenherr, Vienna; Vice Chair, IBA Capital Markets Forum*

Panellists

Mia Morkkila *Borenus Attorneys, Helsinki; Secretary, IBA Capital Markets Forum*

Tracy Sandler *Osler, Hoskin & Harcourt, Toronto, Ontario*

Sayuri Tago *Anderson Mori & Tomotsune, Tokyo*

Tom Vickers *Slaughter and May, London*

Mike Zöllner *FTI Consulting, Düsseldorf*

1030 – 1100 **Coffee/tea break**

1100 – 1230

Pay for performance and how to disclose it

Companies publish corporate governance reports that provide an overview of executive compensation, including pay for performance. The panel will discuss the varying practices of variable remuneration and its disclosure across jurisdictions, the typical explanations including metrics and targets used, and outcomes achieved. The panel will also highlight how reporting discusses the company's alignment of executive pay with long-term shareholder value, as well as information voluntarily reported in other reports such as sustainability and sections on their website.

Session Co-Chairs

Christian Arnold *Gleiss Lutz, Stuttgart*

Rebecca Cousin *Slaughter and May, London; Vice Chair, IBA Corporate Governance and Activism Subcommittee*

Panellists

Nina Grochowitzki *HKP Group, Frankfurt*

Jonathan Katz *Cravath Swaine & Moore, New York*

Enrique Stile *Marval O'Farrell Marial, Buenos Aires*

Robert Vollrath *FGS Global, Frankfurt*

Yasuko Yokosawa *TMI Associates, Tokyo*

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the Conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Continuing Professional Development/Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

IBA Harassment Policy

IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/iba-harassment-policy

Information

Date

7–8 December 2023

Venue

JW Marriott Hotel Frankfurt
Thurn-und-Taxis-Platz 2
Frankfurt, 60313
Germany

Language

All working sessions and Conference materials will be in English.

How to register

Register online by **29 November 2023** at www.ibanet.org/conference-details/CONF2363 and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to the Conference Department at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact confs@int-bar.org.

Fees

Online registrations received:

	on or before 27 October	until 29 November
IBA member	€845	€950
Non-member*	€1005	€1105
Young lawyers (under 30 years)	€635	€1105
Academics/judges (full-time)	€635	€1105
Public lawyers	€635	€1105
Corporate counsel**	€760	€1105
Conference dinner	€150	€150

Hard copy registration forms and fees received:

	on or before 27 October	after 27 October
IBA member	€940	€1055
Non-member*	€1115	€1230
Young lawyers (under 30 years)	€705	€1230
Academics/judges (full-time)	€705	€1230
Public lawyers	€705	€1230
Corporate counsel**	€845	€1230
Conference dinner	€150	€150

*By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of *IBA Global Insight*.
- 3) Pay the member rate for any subsequent Conference registrations for this calendar year.

**A reduced rate is offered to IBA Corporate Group Members. Please register online to obtain a 25 per cent discount on the IBA Member fee.

By registering for the conference you agree to the following delegate code of conduct, the host country's local and/or national requirements and venues restrictions and precautions:

- You will not attend the conference if you are displaying any Covid symptoms.
 - Should you develop any Covid symptoms during your attendance at the conference you inform a member of IBA staff by email (confs@int-bar.org) and you agree not to attend any further conference sessions or related events.
 - Comply with all local and national restrictions.
 - You travel at your own risk and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference.
- You agree to the extent permitted by law that you shall not hold IBA responsible for: any travel costs incurred for travelling to and from the conference; any travel costs that may be irrecoverable due to the cancellation or postponement of the conference; any losses or liabilities associated with contracting Covid whether on the way to, during or after the conference.
- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to obtain your Conference documentation.

Fees include:

- Attendance at all working sessions
- Access to the Conference materials from the IBA website (www.ibanet.org), including any available speakers' papers submitted to the IBA before 29 November
- Access to live delegate search
- Lunch on Thursday
- Tea and coffee during breaks

Please note that registrations are not transferable.

List of participants

In order for your name to appear in the list of participants, your registration form must be received by **29 November 2023** at the latest.

Live delegate search

Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Registration confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.



Book with confidence

- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any other costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements, and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Payment of registration fees by bank transfer or BACS payment

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631

Please ensure that a copy of the bank transfer details is attached to your registration form.

Online credit card payments: by Visa, MasterCard or American Express.
No other cards are accepted.

PLEASE ENSURE THAT YOUR NAME AND '[CON2363FRANKFURT]' APPEAR ON ANY TRANSFER OR DRAFT.

Conference sell-outs

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration or social functions

If cancellation is received in writing at the IBA office by **24 November 2023**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.

We regret that no refunds can be made after this date. Registrations or social function bookings received after **24 November 2023** will not be eligible for any refund of fees. Please note that the IBA will however offer a full refund if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at ibamarketing@int-bar.org.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

Please apply for your visa in good time.

Hotel accommodation

A limited number of rooms have been reserved at the Hotel for the nights of Thursday 7th December 2023:

JW Marriott Hotel Frankfurt

Thurn-und-Taxis-Platz 2
Frankfurt, 60313
Germany
Tel: +49 69-2972370

The following rates are per room, per night and inclusive of buffet breakfast, service charges and local taxes.

Single use: €249
Double use: €269

Please use the following link to make your reservation: **Book your group rate for 8th Annual Corporate Governance Conference.** The hotel requires a credit card number to secure your reservation.

Cancellation and no-show policy

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of booking.

Please note that any reservation made after **12 December 2023** will be subject to availability and cannot be guaranteed at the special IBA rate.

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Unauthorised accommodation agents

It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering 'assistance' with registration and hotel bookings.

They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition. The only Accommodation Agent the IBA works with is Judy Lane ICS. Judy Lane ICS do not contact delegates on behalf of the IBA without delegates making initial contact. Please ignore any communication that does not come directly from the IBA or Judy Lane ICS.

Disabled access

The JW Marriott is wheelchair accessible. Please notify us if you require special assistance.

Social programme

Thursday 7 December

1900 – 2200 **Conference Dinner**
Am Leonhardsbrunn 12
Frankfurt, 60487
Germany

Tickets must be purchased for the conference dinner. Tickets are €150. Transport will not be provided.



IBA 2024

ANNUAL CONFERENCE OF THE INTERNATIONAL BAR ASSOCIATION

MEXICO CITY

15 - 20
Sept



CENTRO CITIBANAMEX, MEXICO CITY, MEXICO

The 2024 IBA Annual Conference will be held in Mexico City. Located between the USA and South America, Mexico has a rich history and is the largest Spanish-speaking country in the world. With a population of almost 130 million, a rich cultural history and diversity, and abundant natural resources, Mexico is one of the world's 15 largest economies and the fourth-largest economy and a significant financial centre in the Americas. Mexico City will be an exceptional host for the IBA Annual Conference.

WHAT WILL IBA 2024 OFFER YOU?

- Access 5,000+ attendees representing over 2,700 law firms, corporations, governments and regulators from more than 130 jurisdictions
- Hear from leading international figures, government officials, general counsel and experts from across all practice areas and continents
- Opportunities to win more work and referrals at the world's best networking and business development event for lawyers and law firms
- Save time and money by meeting all of your legal contacts under one roof



TO REGISTER YOUR INTEREST:

Visit: www.ibanet.org/conference-details/CONF2421

To receive details of all exhibiting and sponsorship opportunities for the IBA Annual Conference in Mexico City, email andrew.webster-dunn@int-bar.org

OFFICIAL CORPORATE
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International Bar Association

the global voice of the legal profession

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to date information, enabling them to better represent their clients' interests.

Through its various committees, fora, and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

Capital Markets Forum overview:

The Capital Markets Forum works with the Banking, Insurance, Investment Funds and Securities Law Committees to form the Financial Services Section.

The Capital Markets Forum is a private sector initiative set up to monitor and assist in the orderly development of capital markets, while recognising the importance of the legal role in providing a framework in which market forces can work most efficiently, and in settling the parameters of fair behaviour.

Membership is open to non-lawyers to enable a practical interaction and communication channel between business lawyers, market professionals and regulators. Forum members have the opportunity to contribute on a practical level to the activities of the forum via discussion groups established to comment on 'hot topics' of concern to practitioners.

Contact information

International Bar Association

Chancery House, 53-64 Chancery Lane

London WC2A 1QS, United Kingdom

Tel: +44 (0)20 7842 0090

Email: member@int-bar.org www.ibanet.org

Corporate and M&A Committee overview:

Corporate law is central to every modern economy, whether developed or developing.

Internationalisation and globalisation of economic activity make corporate law and mergers and acquisitions issues central to the practice of business law.

The Corporate and M&A Law Committee aspires to be the leading global forum for the education, exchange of know-how and networking of corporate, corporate compliance, private equity and M&A practitioners around the world.

The Committee pursue our goals through three main initiatives:

- The organisation of regular (annual or bi-annual) M&A specialist conferences around the globe.
- The online publication of country-by-country legal guides on important corporate and M&A related topics.
- The offering of a comprehensive programme of interactive panels and events during the IBA Annual Conference, with educational sessions aimed at more junior fellow attorneys, highly sophisticated panels for the more seasoned professional and a committee dinner that regularly draws over 200 M&A practitioners from around the world.

Registration form

8th Annual Corporate Governance Conference

7–8 December 2023, JW Marriott Hotel Frankfurt, Frankfurt, Germany



Please read the 'Information' section before completing this form and return it together with your proof of bank transfer to the Conference Department at the address below.

REGISTER ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2363 TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA Membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation _____

Address _____

Country _____

Tel _____ Email _____

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify _____

Please state all other dietary requirements clearly, i.e. I am a vegetarian.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,
PLEASE REGISTER BY **29 NOVEMBER** ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2363
IBA MEMBERS CAN REGISTER ONLINE BY **27 OCTOBER** FOR **€845**.
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

HARD COPY REGISTRATION FORMS AND FEES RECEIVED:	on or before 27 October	after 27 October	amount payable
IBA member	€940	€1055	€
Non-member*	€1115	€1230	€
Young lawyers (under 30 years)	€705	€1230	€
Academics/judges (full-time)	€705	€1230	€
Public lawyers	€705	€1230	€
Corporate counsel**	€845	€1230	€

Social programme

Conference dinner I will attend €150 €
One place per registered delegate is permitted

TOTAL AMOUNT PAYABLE €

*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG.

**A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS.
PLEASE CONTACT CONFS@INT-BAR.ORG TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE.



A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.
PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

METHODS OF PAYMENT

By credit card

Register online at www.ibanet.org/conference-details/CONF2363 and make immediate and secure payment by credit card

Note: please do not send your credit card details on the registration form or within an email or fax.

By bank transfer or BACs payment

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631

Please ensure that a copy of the bank transfer details is attached to your registration form.

WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

- | | | | | |
|---|---|---|-----------------------------------|--|
| <input type="checkbox"/> IBA CONFERENCE | <input type="checkbox"/> OTHER CONFERENCE | <input type="checkbox"/> DIRECT MAIL | <input type="checkbox"/> INTERNET | <input type="checkbox"/> ADVERTISEMENT |
| <input type="checkbox"/> EMAIL | <input type="checkbox"/> EDITORIAL | <input type="checkbox"/> RECOMMENDATION | <input type="checkbox"/> OTHER | |

Please provide further details, quoting code (if applicable)

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing member@int-bar.org or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email confs@int-bar.org.

For further details on how your data is used and stored: www.ibanet.org/privacy-policy

PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

Conference Department

Chancery House, 53-64 Chancery Lane, London WC2A 1QS, United Kingdom

Email: confs@int-bar.org www.ibanet.org

TURN COMPLEXITY
INTO CLARITY.

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**MY BUSINESS
IS TOO SMALL
TO NEED RISK
MANAGEMENT.**

Risk is ever present, no matter the size of your operation.

NAVEX has risk management solutions to help businesses of all sizes protect their business, reputation and bottom-line.

Here to help you get it right.

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