

A conference presented by the IBA Capital Markets Forum and the IBA Corporate and M&A Law Committee



the global voice of
the legal profession®

7th Annual Corporate Governance Conference

19-20 September 2022

Steigenberger Frankfurter Hof, Frankfurt, Germany



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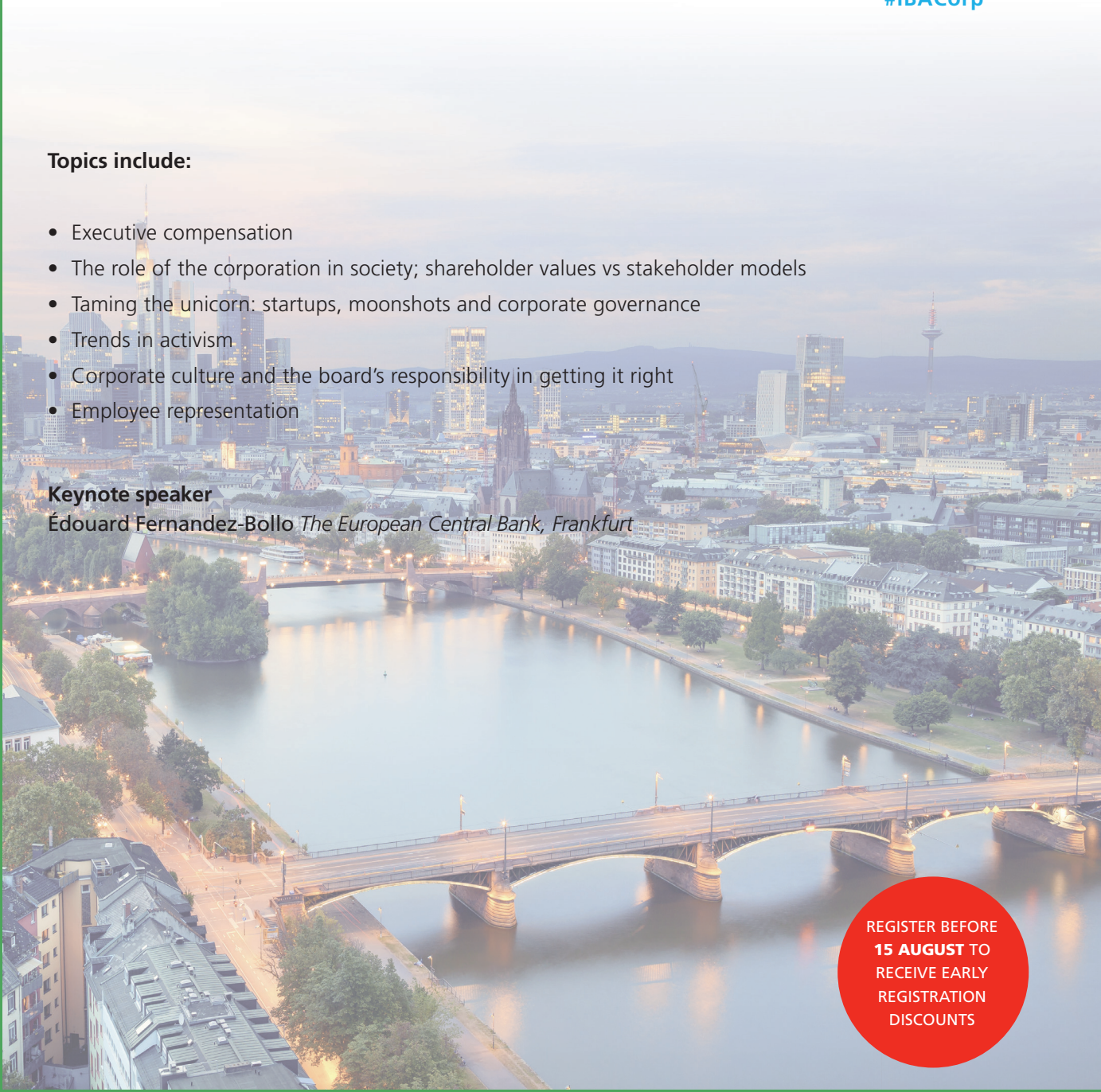
#IBACorp

Topics include:

- Executive compensation
- The role of the corporation in society; shareholder values vs stakeholder models
- Taming the unicorn: startups, moonshots and corporate governance
- Trends in activism
- Corporate culture and the board's responsibility in getting it right
- Employee representation

Keynote speaker

Édouard Fernandez-Bollo *The European Central Bank, Frankfurt*



REGISTER BEFORE
15 AUGUST TO
RECEIVE EARLY
REGISTRATION
DISCOUNTS

FOR MORE INFORMATION AND TO BOOK ONLINE VISIT
WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2257

Programme

Conference Co-Chairs

Jean-Claude Rivalland *Allen & Overy, Paris; Publications Officer, IBA Corporate and M&A Law Committee*

Pieter Schütte *Stibbe, Amsterdam; Conference Quality Officer, IBA Capital Markets Forum*

Monday 19 September

0800 – 1615 **Registration**

0900 – 0915 **Opening address by the Conference Co-Chairs**

0915 – 1000 **Keynote Speaker**

Édouard Fernandez-Bollo *Supervisory Board Member, The European Central Bank, Frankfurt*

1000 – 1130

Taming the unicorn: startups, moonshots and corporate governance

Unicorns have provided some of the wildest rides of the past decade. The concepts of 'rocket fuel' venture capital funding, 'hero' founders, public and private valuations seemingly decoupled from convention, high-vote founder shares and voting agreements, a forward-leaning lingo of 'disruption', 'space race', 'massively scalable' and 'paradigm shift' have all been the hallmarks of a trend whose time has come and, perhaps, is moving into a new phase. This has been accompanied by some of the most notable governance trends and events of the financial cycle, many of them surrounding the question of the proper balance between founder autonomy and board and shareholder oversight. This panel will explore some of these themes, including some predictions of how they may continue to evolve going forward.

Session Co-Chairs

Forrest Alogna *Darros Villey Maillot Brochier, Paris*

Adam Green *Mannheimer Swartling, Stockholm*

Panellists

Lucina Berger *Hengeler Mueller, Frankfurt*

Peter Grandelius *Spotify, Stockholm*

Rita Sobral *Cooley, London*

1130 – 1145 **Coffee/tea break**

1145 – 1315

Trends in activism

This panel will cover current trends in shareholder and investor activism, discussing both long and short strategies and the target's response. Topics will include:

- Measures needed to prepare
- Interactions between target and activist in a non-public approach
- Agreements between company and activist
- Public campaigns and the target's reaction
- Response to short attacks
- Capital markets law restrictions, in particular the communication of inside information and insider trading
- ESG-activism

Session Co-Chairs

Martin Hitzer *Gleiss Lutz, Düsseldorf*

Simon Link *Hengeler Mueller, Munich; Diversity and Inclusion Officer, IBA Capital Markets Forum*

Panellists

Dr Phoebe Keibel *Partner and Member of the Global Partnership Board, F G S Global, Frankfurt*

Andrew Nussbaum *Wachtell Lipton Rosen & Katz, New York City*

Robert Schuchna *Cevian Capital, Zürich*

Richard Thomas *Lazard, Paris*

1315 – 1415 **Lunch**

Headline social event sponsor

HENGELERMUELLER

Monday continued

1415 – 1545

The role of the corporation in society; shareholder value vs stakeholder model

Institutional investors, employees, customers, governments and regulators and the broader society have increasingly high expectations of companies. These high expectations extend to corporate purpose, corporate impact and capital allocation and raise the question of whether a short-term focus on maximizing stock prices and shareholder value has had unintended consequences, undermined sustainable and resilient business models and even reduced long-term profitability. How companies have been navigating the COVID-19 pandemic, geopolitical shocks and the war in Ukraine, intensifying social inequalities and unrest, climate change, inflation, employee demands and ESG and stakeholder-driven concerns alongside investor pressure have only sharpened the importance of these issues and revealed the stakes involved.

This panel will feature a vigorous debate and discussion on whether a vision for corporate purpose that empowers the private sector to look beyond immediate stock prices and balance and prioritize a wide range of stakeholder interests (including employees, customers, suppliers, communities and the economic and society as a whole) is realistic and the prospects for corporations delivering on broader corporate responsibilities and achieving stronger and sustained profitability and impact for the benefit of all constituencies—including a renewed embrace of a reinvigorated capitalism. It will also address emerging regulatory responses and how boards of directors, CEOs and policymakers are navigating and short-termist pressures, hedge fund activist attacks, ESG-related activism, proxy advisory firm withhold recommendations related to social issues. Renewed efforts by the Business Roundtable, World Economic Forum International Business Council and other private sector efforts to define and measure corporate success in ways that embrace stakeholders as well as shareholders will also be discussed.

Session Co-Chairs

Massimiliano Danusso *Bonelli Erede Pappalardo, London; Publications Officer, IBA Capital Markets Forum*

Sabastian Niles *Wachtell Lipton Rosen & Katz, New York City*

Panellists

Frederick Alexander *The Shareholder Commons, Wilmington, Delaware*

Professor Colin Mayer *Saïd Business School, University of Oxford, Oxford*

Dario Savoia *Head of Legal Italy and Head of Legal Continental Europe Structured Securities, BNP Paribas - Corporate & Institutional Banking, Milan*

Continuing Professional Development/Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

1545 – 1615 **Coffee/tea break**

1615 – 1745

Executive compensation

Executive compensation continued to be front and centre for boards of directors, employees (especially senior management), shareholders, and other stakeholders and proxy advisory firms. The impact of the Covid-19 pandemic has been, and continues to be, significant on the compensation structures for many companies and on the ultimate payouts under compensation programs. On the other hand, some companies have thrived during the pandemic and transactional activity has been strong (including a larger number of special purpose acquisition company (SPAC) deals), driving the creation of significant pay packages and, in particular, the grant of large equity-based awards. This session will explore recent corporate governance developments and activity in the executive compensation area over the past year, with a view towards addressing relevant considerations in the upcoming year. Special attention will be given to performance-based compensation (including short-term and long-term incentives), an overview of key European and US compensation trends over the past year and recent regulatory developments.

Session Co-Chairs

Jonathan Katz *Cravath Swaine & Moore, New York City*

Andrea Rattner *Proskauer, New York City*

Panellists

Adam Kokas *Executive Vice President, General Counsel and Secretary, Atlas Air Worldwide, New York City*

Keavy Ryan *A&L Goodbody, Dublin; Secretary-Treasurer, IBA Capital Markets Forum*

1900 – 2130 **Conference dinner**

IBA Harassment Policy

IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/iba-harassment-policy



0830 – 1100 **Registration**

0900 – 1030

Employee representation

Studies show that companies with employees on boards were better able than other companies to navigate through a crisis. Are companies better off with employee representation on their boards? This session's objective is to review the impact of different corporate governance models of employee representation on boards and identify the benefits hereof for corporate performance. The discussion will focus both on the German corporate governance model (which is often seen as the role model for employee representation in boards) and company experience with employee representation in boards from a general counsel's perspective.

Session Co-Chairs

Lise Lotte Hjerrild *Horten, Copenhagen; LPD Council Member, IBA LPD Council; Chair, IBA Women Lawyer's Committee*

Paul Vestering *Stibbe, Amsterdam*

Panellists

Andrew Gillen *Travers Smith, London*

Caroline Pontoppidan *A P Moller-Mærsk AIS, Copenhagen*

Annette Weber *Advestra, Zürich*

Dr Thomas Winzer *Gleiss Lutz, Frankfurt*

1030 – 1100 **Coffee/tea break**

1100 – 1230

Corporate culture and the board's responsibility in getting it right

In recent years, we have seen a 'clash of corporate cultures'. New competitors with an attractive working environment and flat hierarchies granting people ample room to develop and pursue their interests have emerged and gained market shares across a broad variety of industries. In response, well-established companies have been responding by becoming faster, more agile and by fostering an entrepreneurial spirit among its workforce. The board of directors is key in either case, as it sets the tone at the top. In this session, we discuss the role of the board, ways of promoting changes in corporate culture, the many obstacles to cultural change and how to overcome them.

Session Co-Chairs

Dovile Burgiene *Wallace, Vilnius; Vice Treasurer and Webinar Officer, IBA Corporate and M&A Law Committee*

Theodor Haertsch *Walder Wyss, Zürich; Vice Chair, IBA Capital Markets Forum*

Panellists

Ishaq Burney *Astana Financial Services Authority, Nur-Sultan, Kazakhstan*

Karina Litvack *Eni, London*

Annette Petow *Shearman & Sterling, Frankfurt*

1230 – 1245 **Closing remarks**

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Information

Date

19 – 20 September 2022

Venue

Steigenberger Frankfurter Hof
Bethmannstraße 33, Innenstadt
60311 Frankfurt
Germany
Tel: +49 69 21502
Email: frankfurter-hof@steigenberger.de

Conference registration criteria

By registering for the conference you agree to the following delegate code of conduct, the host country's local and/or national requirements and venues restrictions and precautions :

- You will not attend the conference if you are displaying any Covid symptoms
- Should you develop any Covid symptoms during your attendance at the conference you inform a member of IBA staff by email (sao.paulo@int-bar.org) and you agree not to attend any further conference sessions or related events
- Comply with all local and national restrictions
- You travel at your own risk and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference
- You agree to the extent permitted by law that you shall not hold IBA responsible for: any travel costs incurred for travelling to and from the conference; any travel costs that may be irrecoverable due to the cancellation or postponement of the conference; any losses or liabilities associated with contracting Covid whether on the way to, during or after the conference.
- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

Fees

Online registrations received:

	on or before 15 August	until 9 September
IBA member	€850	€945
Non-member *	€1,075	€1,195
Young lawyers (under 30 years)	€640	€710
Academics/judges (full-time)	€640	€750
Public lawyers	€640	€750
Corporate counsel **	€765	€850

After 9 September 2022 registrations must be received in hard copy at the IBA office.

Language

All working sessions and Conference materials will be in English.

How to register

Register online by 9 September 2022 at www.ibanet.org/conference-details/CONF2257 and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to Camila Campelo at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact camila.campelo@int-bar.org.

Hard copy registration forms and fees received:

	on or before 15 August	after 15 August
IBA member	€945	€1,110
Non-member *	€1,110	€1,360
Young lawyers (under 30 years)	€705	€1,360
Academics/judges (full-time)	€705	€1,360
Public Lawyers	€705	€1,360
Corporate counsel **	€845	€1,360

* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of IBA E-news and access to online versions of IBA Global Insight.
- 3) Pay the member rate for any subsequent Conference registrations for this calendar year.

** A reduced rate is offered to IBA Corporate Group Members. Please register online to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at www.ibanet.org

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to obtain your Conference documentation.

Fees include:

- Attendance at all working sessions on 19 and 20 September
- Conference materials, including any available speakers' papers presented at the conference
- Access to the above Conference working materials from the IBA website (www.ibanet.org) approximately seven days after the Conference
- Access to live delegate search
- Lunch on Monday 19 September
- A ticket to the Conference Dinner on 19 September
- Tea and coffee during breaks

Please note that registrations are not transferable.

List of participants

In order for your name to appear in the list of participants, your registration form must be received by **9 September** at the latest.

Live delegate search

Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Registration confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at sao.paulo@int-bar.org.

Payment of registration fees by bank transfer or BACS payment

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

Please ensure that a copy of the bank transfer details is attached to your registration form.

Use the exchange rate prevailing at the time of registration.

Online credit card payments: by Visa, Visa Debit, MasterCard or American Express. No other cards are accepted.

PLEASE ENSURE THAT YOUR NAME AND 'CON2257FRANKFURT' APPEAR ON ANY TRANSFER OR DRAFT.

Conference sell-outs

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration

If cancellation is received in writing at the IBA office by **15 August** fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA. We regret that no refunds can be made after this date. Registrations received after **15 August** will not be eligible for any refund of fees. Please note that the IBA will however offer a full refund if you are required to cancel your registration due to Covid

Book with confidence

- The IBA will offer a full refund if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.
- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any other costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements, and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.



Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

Please apply for your visa in good time.

Hotel accommodation

A limited number of rooms have been reserved at the Steigenberger Frankfurter Hof and at the Ameron Frankfurt Neckarvillen Boutique for the nights of 18 and 19 September. Room rates for the nights prior and post these dates are subject to availability.

Steigenberger Frankfurter Hof

Bethmannstraße 33, Innenstadt

60311 Frankfurt

Germany

Tel: +49 69 215920

Email: reservierung@frankfurter-hof.steigenberger.de

The following rate is per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Superior Single room	€250
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Please contact reservierung@frankfurter-hof.steigenberger.de or call +49 (69) 215920 to make your reservation and reference the name of the event.

The hotel requires a credit card number with expiration date to secure your reservation.

Cancellation and no-show policy

Reservations may be cancelled free of charge up to three days prior to arrival. Please note that in the event of any cancellations or no-shows after this date, rooms will be charged 90% of the room price to the individual guest's credit card given at the time of booking.

Any reservation made after 19 August will be subject to availability and cannot be guaranteed at the special IBA rate.

Ameron Frankfurt Neckarvillen Boutique

Neckarstraße 7-13

60329 Frankfurt

Germany

Tel: +49 69 756660

Email: reservation@neckarvillen-boutique.de

The following rate is per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Weather

The climate in Frankfurt in mid-September is mild, with daily temperatures ranging 10-20°C (51-68°F). Rain is uncommon at this time of year.

Airport

Frankfurt International Airport (FRA) – located 12 kilometers far from the conference hotel.

Taxi

The best form of transport available from the airport to the Steigenberger Frankfurter Hof is taxi. The journey costs around €33 plus tip.

Standard Single room	€239
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Please contact reservation@neckarvillen-boutique.de, call +49 (69) 756660 or access <https://ameroncollection.com/en/frankfurt-neckarvillen-boutique> to make your reservation and mention the keyword **BAR2022**

The hotel requires a credit card number with expiration date to secure your reservation.

Cancellation and no-show policy

Reservations may be cancelled free of charge up to 48 hours prior to arrival. Please note that in the event of any cancellations or no-shows after this date, rooms will be charged 90% of the room price to the individual guest's credit card given at the time of booking.

Any reservation made after 29 August will be subject to availability and cannot be guaranteed at the special IBA rate.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

As a limited number of rooms have been blocked at the hotels, availability cannot be guaranteed once the room block is full.

Disabled access

The Steigenberger Frankfurter Hof and the Ameron Frankfurt Neckarvillen Boutique are wheelchair accessible. Please notify us if you require special assistance.

Unauthorised accommodation agents

It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering 'assistance' with registration and hotel bookings.

They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition.

The IBA is not using any travel or accommodation agents for this conference. To make your reservation please contact any of the hotels directly.

This is the only official accommodation booking system.

Dates to remember

15 August is the date by which your registration form and payment must be received at the IBA office if you are taking advantage of the early registration fee and is the date by which any cancellation must be received at the IBA office in order for fees to be refunded, less a 25 percent administration charge. No refunds can be made after this date.

19 August is the deadline for the Steigenberger Frankfurter Hof to receive accommodation bookings at the IBA discounted rate.

29 August is the deadline for the Ameron Frankfurt Neckarvillen Boutique to receive accommodation bookings at the IBA discounted rate.

9 September is the date by which your registration form and payment must be received at the IBA office in order for your name and company to be included in the list of participants, which will be made available seven days prior to the conference. After this date no registration forms can be accepted at the IBA office – please therefore register at the conference.

Registration form

7th Annual Corporate Governance Conference

19 – 20 September 2022, Steigenberger Frankfurter Hof, Frankfurt, Germany



Please read the 'Information' section before completing this form and return it together with your bank transfer to Camila Campelo at the address overleaf.

REGISTER ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2257 TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA Membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation _____

Address _____

Country _____

Tel _____ Fax _____

Email _____

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify _____

Please state all other dietary requirements clearly, i.e. I am a vegetarian; I do not eat red meat.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,
PLEASE REGISTER BY **15 AUGUST** ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2257
IBA MEMBERS CAN REGISTER ONLINE BY **8 AUGUST FOR €845**.
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

HARD COPY REGISTRATION FORMS AND FEES RECEIVED:	on or before 15 August	after 15 August	amount payable
IBA member	€945	€1,110	€
Non-member*	€1,195	€1,360	€
Young lawyers (under 30 years)	€710	€1,360	€
Academics/judges (full-time)	€750	€1,360	€
Public lawyers	€750	€1,360	€
Corporate counsel**	€850	€1,360	€

TOTAL AMOUNT PAYABLE €

*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG.

****A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS.
PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE**

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

**FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.
PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.**

METHODS OF PAYMENT

By credit card

Register online at www.ibanet.org/conference-details/conf2257 and make immediate and secure payment by credit card

Note: please do not send your credit card details on the registration form or within an email or fax.

By bank transfer and BACS payment

Registration forms received without proof of payment will **NOT** be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631

Use the exchange rate prevailing at the time of registration.

Please ensure that a copy of the bank transfer details is attached to your registration form.

WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

- | | | | | |
|---|---|---|-----------------------------------|--|
| <input type="checkbox"/> IBA CONFERENCE | <input type="checkbox"/> OTHER CONFERENCE | <input type="checkbox"/> DIRECT MAIL | <input type="checkbox"/> INTERNET | <input type="checkbox"/> ADVERTISEMENT |
| <input type="checkbox"/> EMAIL | <input type="checkbox"/> EDITORIAL | <input type="checkbox"/> RECOMMENDATION | <input type="checkbox"/> OTHER | |

Please provide further details, quoting code (if applicable)

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing member@int-bar.org or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email camila.campelo@int-bar.org.

For further details on how your data is used and stored: www.ibanet.org/web_privacy_policy.aspx.

PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

Camila Campelo

Rua Helena 170, 14° andar, São Paulo, SP 04552-050, Brasil

Tel: +55 (11) 3046 3320

Fax: +55 (11) 3046 3324

email: camila.campelo@int-bar.org

www.ibanet.org



International Bar Association

the global voice of the legal profession

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information, enabling them to better represent their clients' interests.

Through its various committees, fora and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

Capital Markets Forum Overview

The Capital Markets Forum works with the Banking, Insurance, Investment Funds and Securities Law Committees to form the Financial Services Section.

The Capital Markets Forum is a private sector initiative set up to monitor and assist in the orderly development of capital markets, while recognising the importance of the legal role in providing a framework in which market forces can work most efficiently, and in settling the parameters of fair behaviour.

Membership is open to non-lawyers to enable a practical interaction and communication channel between business lawyers, market professionals and regulators. Forum members have the opportunity to contribute on a practical level to the activities of the forum via discussion groups established to comment on 'hot topics' of concern to practitioners.

Corporate and M&A Law Committee Overview

Corporate law is central to every modern economy, whether developed or developing.

Internationalisation and globalisation of economic activity make corporate law and mergers and acquisitions issues central to the practice of business law.

The Corporate and M&A Law Committee aspires to be the leading global forum for the education, exchange of know-how and networking of corporate, corporate compliance, private equity and M&A practitioners around the world.

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