EMERGING MARKET FEATURES ACROSS JURISDICTIONS

An insight into global M&A trends

Introductions



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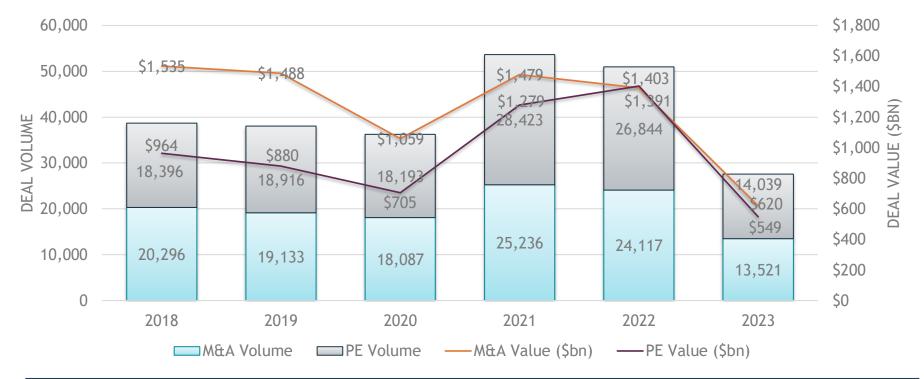
Agenda

- 1. Setting the scene
- 2. Recent market activity
- 3. Deal dynamics
- 4. Navigating exits
- 5. Q&A

SETTING THE SCENE

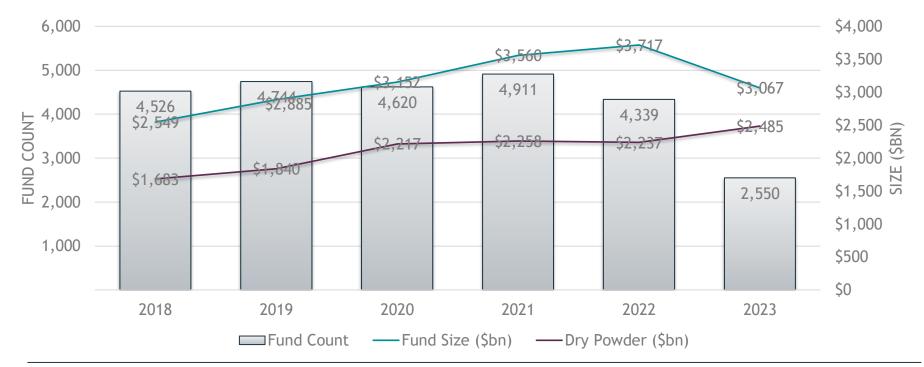
M&A and Private Equity Value & Volume

Global | 2018>2023



Private Equity | Fundraising

Global | 2018>2023



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RECENT MARKET ACTIVITY

Significant US activity - including large deals

• 30 U.S. public-to-private ('P2P') transactions with deal values over USD 2.5 billion in the last 12 months; 14 with deal values over USD 5 billion

Maxar / Advent / BC Investment Management Corp

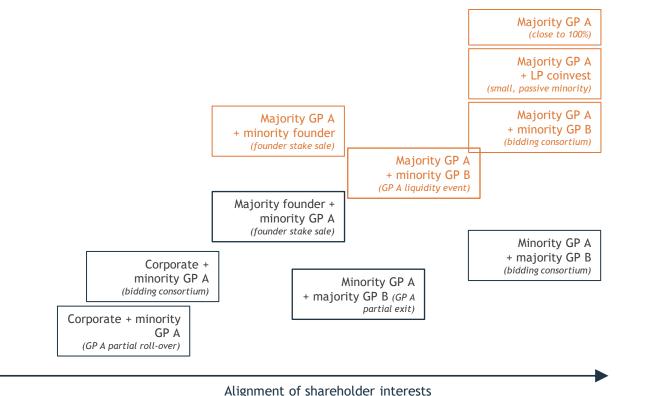
- USD 6.4 billion
- Announced 16 December 2022 / Closed 3 May 2023
- Univar / Apollo / ADIA
 - USD 8.0 billion
 - Announced 14 March 2023 / Closed 1 August 2023
- CAA / TPG / Artemis / Temasek
 - USD 7.0 billion
 - Announced September 2023 / Expected to close Q4 2023

The European perspective



Minority investments

Require detailed governance and exit arrangements



Alignment of interests and risk profile are key factors to consider at an early stage

- Investment horizon (vintage)
- Timing of investment (same time, or later)
- Nature of the partner (PE, founder, corporate)
- Exit plan (joint or individual); fund to fund permitted?
- Familiarity with asset and management (roll-over or new entrant)
- Preferred structure (yes or no)

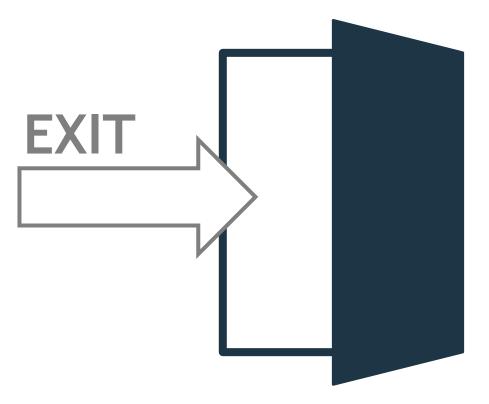
DEAL DYNAMICS

A changing landscape is driving different deal dynamics

Frequency and dynamics of competitive auctions
Bid tactics
Relance of newer between spensors and strategies
Balance of power between sponsors and strategics
Execution challenges

NAVIGATING EXITS

Where's the door?



Global buyout-backed exit value, by channel (\$ bn)

Exit count







QUESTIONS?