

A conference presented by the IBA Corporate and M&A Law Committee



the global voice of
the legal profession®

Mergers and Acquisitions in India: is India the last oasis of hope in a global slowdown?



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#IBAMA23

24 – 25 April 2023

The Taj Mahal Palace, Mumbai, India

Topics include:

- Is India the last oasis of hope in a world that is slowing down?
- ESG: strategic priorities to lead the M&A trail – is India ready?
- Hot topic round tables
- Financial sponsors bonanza – revived appetite from sovereign and pension funds, private equity and VC players
- Public company M&A contractual positions and legal enforcement
- Divestments: M&A opportunities for global investors
- Trends in M&A disputes – bullet proofing deals and lessons learnt from the battlefield
- Insolvency & bankruptcy in India – M&A opportunities
- Reshaping portfolios through M&As: regulatory driven consolidation



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17 MARCH 2023
TO RECEIVE EARLY
REGISTRATION
DISCOUNTS

FOR MORE INFORMATION AND TO BOOK ONLINE VISIT
WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2249

Programme

Conference Co-Chairs

Christian Hoedl *Uría Menéndez, Madrid; Member, Corporate and M&A Law Committee Advisory Board*

Rabindra Jhunjunwala *Khaitan & Co, Mumbai, Maharashtra; Membership Officer, Corporate and M&A Law Committee*

Cyril Shroff *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

Monday 24 April

0830 – 1730 **Registration**

0930 – 0945 **Welcome remarks**

Christian Hoedl *Uría Menéndez, Madrid; Member, Corporate and M&A Law Committee Advisory Board*

Cyril Shroff *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

0945 – 1015 **Keynote speech**

Sanjiv Mehta *Chairman & Managing Director, Hindustan Unilever, Mumbai, Maharashtra*

1015 – 1130 Session one

Is India the last oasis of hope in a world that is slowing down?

The panellists will analyse the current investment climate in India and discuss the tapestry of key reforms fuelling as well as major issues impeding investment activity. This panel sets the tone for the subsequent panel discussions at the conference, which will deep dive into specific crucial issues.

Session Co-Chairs

Rabindra Jhunjunwala *Khaitan & Co, Mumbai, Maharashtra; Membership Officer, Corporate and M&A Law Committee*

Chris Parsons *Herbert Smith Freehills, London*

Panellists

Padmaja Chakravarty *Citi India, Mumbai, Maharashtra*

Rajiv Gupta *Latham & Watkins, Singapore*

Mark Pflug *Simpson Thacher & Bartlett, New York*

Pramod Rao *Securities and Exchange Board of India (SEBI), Mumbai, Maharashtra*

1130 – 1145 **Coffee/tea break**

1145 – 1300 Session two

ESG: strategic priorities to lead the M&A trail – is India ready?

As environmental, social, and governance (ESG) receives attention around the world, regulatory changes and investor expectations have paved the way for ESG to be mainstream for corporations in India. A panel discussion on the regulatory regime, gaps, and market conditions for ESG in corporate India.

Session Co-Chairs

Adam Emmerich *Wachtell Lipton Rosen & Katz, New York; Vice Chair, Law Firm Management Committee*

Cyril Shroff *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

Panellists

Naveen Raju *Mahindra & Mahindra, Mumbai, Maharashtra*

Aarthi Sivanandh *J. Sagar Associates, Chennai, Tamil Nadu*

Amit Tandon *Founder, Institutional Investor Advisory Services, Mumbai, Maharashtra*

Prof Dr Hans-Jorg Ziegenhain *Hengeler Mueller, Munich; Member, IBA Corporate and M&A Law Committee Advisory Board*

1300 – 1400 **Lunch**

Headline social event sponsors



Monday continued

1400 – 1515 Session three

Hot topic round tables

1. What keeps the general counsel up at night?

Moderators

Rukshad Davar *Majmudar & Partners, Mumbai, Maharashtra*
Divya Murthy *Godrej Limited, Mumbai, Maharashtra*

2. Antitrust/competition policy and enforcement (In Focus: Vertical Mergers, Tech)

Moderators

Menachem Kaplan *Freshfields, New York, New York*
Ravisekhar Nair *Economic Law Practice, Bangalore, Karnataka*

3. Risk sharing between clients and legal advisors – a new paradigm in a buyers' market

Moderators

Christophe Eck *Gide Loyrette Nouel, Paris*
Ami Parikh *Asian Paints, Mumbai, Maharashtra*

4. Corruption issues affecting M&A deals | WCC

Moderators

Cori Lable *Kirkland & Ellis, Hong Kong SAR*
Sherbir Panag *Panag & Babu, New Delhi, Delhi*

5. Risk mitigation in M&A deals: the period between signing and closing

Moderators

Apurva Diwanji *Desai & Diwanji, Mumbai, Maharashtra*
Parveet Singh Gandoak *King & Spalding, Singapore*

6. The 'known unknown': fraud, fraudulent misrepresentation, wilful deceit and dishonest concealment in Indian M&A deals

Moderators

Rashmi Grover *Nagashima Ohno & Tsunematsu, Singapore*
Murtaza Somjee *Jerome Merchant, Mumbai, Maharashtra*

7. Protectionist Regime | Key Learnings in getting the deals done

Moderators

Christian Chin *Allen & Gledhill, Singapore*
Radhika Iyer *S&R Associates, Mumbai, Maharashtra*

1515 – 1630 Session four

Financial sponsors bonanza – revived appetite from sovereign and pension funds, private equity and VC players

Sovereign and pension wealth funds are piling into India, buying stakes in everything from airports to renewable energy, and other emerging asset classes. This panel will discuss the growing appetite of these players for India and the reasons for this investment. What measures are further needed to increase the interest of these players in the Indian market?

Session Co-Chairs

Sergio Sánchez Solé *Garrigues, Barcelona; Member, Corporate and M&A Law Committee Advisory Board*

Gunjan Shah *Shardul Amarchand Mangaldas, New Delhi, Delhi*

Panellists

Siew Kam Boon *Dechert, Singapore*

Himanshu Dodeja *Blackstone, Mumbai, Maharashtra*

Kartik Ganapathy *IndusLaw, Mumbai, Maharashtra*

Narendra Ostawal *Managing Director, Warburg Pincus, Mumbai, Maharashtra*

Nicola Yeomans *King & Wood Mallesons, Singapore*

1630 – 1645 **Coffee/tea break**

1645 – 1800 Session five

Public company M&A contractual positions and legal enforcement

Uncertainty is the word of the day. For M&A, that means even greater focus on the contractual and legal framework for deal certainty. The panellists will discuss key developments in this regard, including dealing with uncertainty in financing markets and how regulators and practitioners are addressing risk allocation and conditionality.

Session Co-Chairs

Ezra Davids *Bowmans, Johannesburg; Chair, Private Equity Subcommittee*

Nivedita Rao *Cyril Amarchand Mangaldas, Mumbai, Maharashtra*

Panellists

Jaya Gupta *Addleshaw Goddard, London*

Rajeev Gupta *Board Director, Arpwood Capital, Mumbai, Maharashtra*

Kartick Maheshwari *Khaitan & Co, Mumbai, Maharashtra*

Nallini Puri *Cleary Gottlieb, London*

Vineet Vij *Tech Mahindra, Noida, Delhi*

1830 – 2130 **Networking drinks and dinner**

Conference reception and dinner sponsor



JEROME MERCHANT + PARTNERS



Conference refreshment



advocates & solicitors

0830 – 1530 **Registration**

0900 – 1015 Session six

Divestments: M&A opportunities for global investors

The Indian Government's ambitious divestment plan has been in the spotlight with several successes (Air India and LIC for example). Backed by the right intent, the assets in the pipeline look promising to attract the much-needed capital. This panel will dissect ways global investors can unlock these opportunities and what should be done more to make it work.

Session Co-Chairs

Savi Hebbur *Linklaters, London*

Gautam Saha *Talwar Thakore & Associates, New Delhi, Delhi*

Panellists

Abhijit Joshi *Veritas, Mumbai, Maharashtra*

GJ Ligelis Jr *Cravath, Swaine & Moore, New York*

Sunil Sanghai *NovaaOne Capital, Mumbai, Maharashtra*

Adina Shapiro *Herzog Fox & Neeman, Tel Aviv, Scholarship Officer, Corporate and M&A Law Committee*

Kamal Yadav *Morgan Stanley, Mumbai, Maharashtra*

1015 – 1030 Special address

Christian Hoedl *Uriá Menéndez, Madrid; Member, Corporate and M&A Law Committee Advisory Board*

1030 – 1145 Session seven

Trends in M&A disputes – bullet proofing deals and lessons learnt from the battlefield

This panel will discuss the lessons learned from past M&A deals, the complexities involved, and the risk mitigation steps adopted. What are the new trends in M&A disputes, litigation and investment arbitration? What should a foreign investor keep in mind while finalising a contract in India?

Session Co-Chairs

Darshika Kothari *AZB & Partners, Mumbai, Maharashtra*

Dipen Sabharwal *White & Case, London*

Panellists

Shwetha Bidhuri *Head (South Asia), Singapore International Arbitration Centre, Mumbai, Maharashtra*

Poornima Hatti *Samvad Partners, Bengaluru, Karnataka*

Vivek Menon *Chambers of Vivek Menon, Mumbai, Maharashtra*

Avinash Pradhan *Rajah & Tann, Singapore*

Rosario Zacca *Gianni & Origoni, Milan*

1145 – 1200 Coffee/ tea break

1200 – 1315 Session eight

Insolvency & bankruptcy in India – M&A opportunities

This panel will discuss the lessons learned from the M&A activity related to the Insolvency and Bankruptcy Code (IBC) so far. It will look at pre and post IBC and the M&A opportunities prevalent for extremely stressed companies.

Session Co-Chairs

Delano Furtado *Trilegal, Mumbai, Maharashtra*

Dorothee Prostedter *Noerr, Munich*

Panellists

Damini Marwah *Axis Bank, Mumbai, Maharashtra*

Vandana Pai *Bharucha & Partners, Mumbai, Maharashtra*

CV Raghu *President, General Counsel's Association (GCAI), Delhi, New Delhi*

Henrik Rossing Lønberg *Plesner, Copenhagen*

Nikhil Shah *Alvarez & Marsal, Mumbai, Maharashtra*

1315 – 1400 Lunch

1400 – 1515 Session nine

Reshaping portfolios through M&As: regulatory driven consolidation

In the quest to stay relevant and ahead, Indian conglomerates are chasing growth by reshaping portfolios and betting on profit pools of the future including digital, renewables, EVs, fintech and more. While some of these M&A actions are driven by strategy, some tend to play out in keeping with the regulatory changes. This panel will reflect upon how this particular M&A trigger is playing out in India & Southeast Asia and helping unlock value.

Session Co-Chairs

Vikram Chandrashekhar *Bain & Company, New Delhi, Delhi*

Dr Lorenzo Olgiati *Schellenberg Wittmer, Zurich; Publications Officer, Corporate and M&A Law Committee*

Panellists

Andrew Gillen *Travers Smith, London*

Matt Goodman *Sullivan & Cromwell, New York*

Giovanni Nardulli *Legance, Rome*

Karl Pires *Shearman & Sterling, Tokyo*

Harshita Srivastava *Nishith Desai Associates, Mumbai, Maharashtra*

1515 – 1530 Closing remarks

Rabindra Jhunjhunwala *Khaitan & Co, Mumbai, Maharashtra; Membership Officer, Corporate and M&A Law Committee*

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Conference luncheon sponsor



Kindly supported by



Information

Date

24 – 25 April 2023

Venue

The Taj Mahal Palace
Apollo Bunder
Mumbai – 400 001
Maharashtra, India
Tel: +91 22 6665 3366 Ext 3460
Fax: +91 22 6665 3100
Email: tmhgroupresv.bom@tajhotels.com

Language

All working sessions and Conference materials will be in English.

How to register

Register online by 17 March at www.ibanet.org/conference-details/CONF2249 and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to Maria Chew at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact maria.chew@int-bar.org.

By registering for the conference you agree to the following delegate code of conduct, the host country's local and/or national requirements and venues restrictions and precautions:

- You will not attend the conference if you are displaying any Covid symptoms
 - Should you develop any Covid symptoms during your attendance at the conference you inform a member of IBA staff by email (confs@int-bar.org) and you agree not to attend any further conference sessions or related events
 - comply with all local and national restrictions
- You travel at your own risk and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference
- You agree to the extent permitted by law that you shall not hold IBA responsible for: any travel costs incurred for travelling to and from the conference; any travel costs that may be irrecoverable due to the cancellation or postponement of the conference; any losses or liabilities associated with contracting Covid whether on the way to, during or after the conference.
- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

Fees

Online registrations received:

| | on or before 17 March | until 14 April |
|--------------------------------|--------------------------|-------------------|
| IBA member | \$995 | \$1,110 |
| Participants resident in India | \$550 | \$610 |
| Non-member* | \$1,165 | \$1,275 |
| Young lawyers | \$745 | \$1,275 |
| Academics/judges | \$745 | \$1,275 |
| Public lawyers | \$745 | \$1,275 |
| Corporate counsel** | \$895 | \$1,275 |
| Guest fee*** | \$145 | \$145 |

Hard copy registration forms and fees received:

| | on or before 17 March | after 17 March |
|--------------------------------|--------------------------|-------------------|
| IBA member | \$1,105 | \$1,230 |
| Participants resident in India | \$610 | \$670 |
| Non-member* | \$1,295 | \$1,420 |
| Young lawyers | \$830 | \$1,420 |
| Academics/judges | \$830 | \$1,420 |
| Public lawyers | \$830 | \$1,420 |
| Corporate counsel** | \$995 | \$1,420 |
| Guest fee | \$145 | \$145 |

* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:

- Password access to certain parts of the IBA website.
- Receipt of IBA E-news and access to online versions of IBA Global Insight.
- Pay the member rate for any subsequent Conference registrations for this calendar year.

** A reduced rate is offered to IBA Corporate Group Members. Please register online to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at www.ibanet.org.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to obtain your Conference documentation.

Fees include:

- Attendance at all working sessions
- Access to the Conference materials from the IBA website (www.ibanet.org), including any available speakers' papers submitted to the IBA before 14 April
- Access to live delegate search
- Networking drinks and dinner on Monday
- Lunch on Monday and Tuesday
- Tea and coffee during breaks
- Any applicable local taxes

Please note that registrations are not transferable.

***Guest fee includes:

- Networking drinks and dinner on Monday

A guest must not be a member of the legal profession or seek to use the conference as a business networking opportunity. Guests are not permitted access to working sessions, conference refreshment breaks or conference lunches. Checks are performed to ensure members of the legal profession, or business associates are not registered as guests. If this is the case, registration will be refused unless the guest registers as a full delegate for the conference.

Should a guest be seen attending working sessions, conference refreshment breaks or lunches, an invoice for the full registration fee will be issued to the delegate for the guest's participation at the conference.

Only registered guests (ie, those paying the guest fee) are eligible to participate in the social programme.

For queries regarding registration, please contact maria.chew@int-bar.org.

List of participants

In order for your name to appear in the list of participants, your registration form must be received by 14 April at the latest.

Live delegate search

Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Registration confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at ibamarketing@int-bar.org.

Payment of registration fees by bank transfer or BACS payment Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

US dollars: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.
SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

Please ensure that a copy of the bank transfer details is attached to your registration form.

Use the exchange rate prevailing at the time of registration.

Online credit card payments: by Visa, MasterCard or American Express. No other cards are accepted.

PLEASE ENSURE THAT YOUR NAME AND 'CONF2249 Mumbai' APPEAR ON ANY TRANSFER OR DRAFT.

Conference sell-outs

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration or social functions

If cancellation is received in writing at the IBA office by **24 March 2023**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.

We regret that no refunds can be made after this date. Registrations or social function bookings received after **24 March** will not be eligible for any refund of fees. Please note that the IBA will however offer a full refund

Book with confidence

- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any other costs incurred including any travel costs.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at sponsorship@int-bar.org.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

Please apply for your visa in good time.

Hotel accommodation

The Taj Mahal Palace

Apollo Bunder
Mumbai – 400 001
Maharashtra, India
Tel: +91 22 6665 3137
Fax: +91 22 6665 3100

The conference guestroom block is sold out, but rooms are still available at best available rates. Those who wish to reserve a guestroom at the Taj Mahal Palace or Taj Mahal Tower, please contact Naomi Rodrigues and quote International Bar Association.

Naomi Rodrigues

Group Reservations
T: +91 22 6665 3137
Email: Tmhgroupresv.bom@tajhotels.com

Cancellation and no-show policy

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of booking.

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Please note that any reservation made after **23 March 2023** will be subject to availability and cannot be guaranteed at the special IBA rate. Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the Conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Continuing Professional Development/Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

IBA Harassment Policy

IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/iba-harassment-policy



Registration form

Mergers and Acquisitions in India: is India the last oasis of hope in a global slowdown?



24 – 25 April 2023, The Taj Mahal Palace, Mumbai, India

Please read the 'Information' section before completing this form and return it together with your bank transfer/cheque to Maria Chew at the address below.

REGISTER ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2249 TO MAKE IMMEDIATE AND SECURE PAYMENT BY CREDIT CARD AND OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW

PERSONAL DETAILS *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA Membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation _____

Address _____

Country _____

Tel _____ Email _____

SPECIAL DIETARY REQUIREMENTS

If you have special dietary requirements, due to allergen intolerances, medical, religious reasons or a life choice, please specify the requirement below. The IBA is unable to cater for dietary requirements other than for the above reasons.

Please tick box if you have allergen intolerances and specify _____

Please state all other dietary requirements clearly, i.e. I am a vegetarian.

Disclosure of dietary information denotes you have agreed to the IBA sharing this information with relevant third parties who are providing catering on our behalf.

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,
PLEASE REGISTER BY **17 MARCH** ONLINE AT WWW.IBANET.ORG/CONFERENCE-DETAILS/CONF2249
IBA MEMBERS CAN REGISTER ONLINE BY **17 MARCH** FOR **US\$995**. PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

| HARD COPY REGISTRATION FORMS AND FEES RECEIVED: | on or before 17 March | after 17 March | amount payable |
|---|-----------------------|----------------|----------------|
| IBA member | \$1,105 | \$1,230 | \$ |
| Participants resident in India | \$610 | \$670 | \$ |
| Non-member* | \$1,295 | \$1,420 | \$ |
| Young lawyers | \$830 | \$1,420 | \$ |
| Academics/judges | \$830 | \$1,420 | \$ |
| Public lawyers | \$830 | \$1,420 | \$ |
| Corporate counsel** | \$995 | \$1,420 | \$ |
| Guest fee*** | \$145 | \$145 | \$ |

Social functions

Monday Networking drinks and conference dinner

One place per registered delegate is permitted.

I will attend

I will not attend

GUEST US\$145

Guest(s) must NOT be a member of the legal profession or use the conference as a business networking opportunity. Guest(s) are not permitted to attend, under any circumstance, working sessions or general delegate lunches and will only be allowed to the Welcome reception and the Conference dinner.

Name _____ Email _____

TOTAL AMOUNT PAYABLE US\$

*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE. PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG.

** A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS. PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE.

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.
PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

METHODS OF PAYMENT

By credit card

Register online at www.ibanet.org/conference-details/CONF2249 and make immediate and secure payment by credit card

Note: please do not send your credit card details on the registration form or within an email or fax.

By bank transfer or BACs payment

Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

US dollars: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

Please ensure that a copy of the bank transfer details is attached to your registration form.

WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE?

- | | | | | |
|---|---|---|-----------------------------------|--|
| <input type="checkbox"/> IBA CONFERENCE | <input type="checkbox"/> OTHER CONFERENCE | <input type="checkbox"/> DIRECT MAIL | <input type="checkbox"/> INTERNET | <input type="checkbox"/> ADVERTISEMENT |
| <input type="checkbox"/> EMAIL | <input type="checkbox"/> EDITORIAL | <input type="checkbox"/> RECOMMENDATION | <input type="checkbox"/> OTHER | |

Please provide further details, quoting code (if applicable)

The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing member@int-bar.org or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email confs@int-bar.org.

For further details on how your data is used and stored: www.ibanet.org/privacy-policy

PLEASE SEND THE COMPLETED FORM TO MARIA CHEW:

Asia Office

Trade Tower, Suite 4306, 511 Yeongdong-daero,
Gangnam-gu, Seoul, South Korea 06164

Tel: +82-2-6279-8100

Email: maria.chew@int-bar.org

www.ibanet.org



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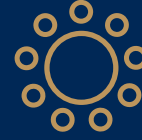
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